

WORLD TRADE NEWS

International Aero Engines, McDonnell Douglas sign deal

BY LYNTON MCLEIN

INTERNATIONAL Aero Engines has signed a memorandum of understanding with McDonnell Douglas of the U.S. for a new version of the MD-80 aircraft to be powered by IAE's 25,000-lb thrust engine. The aircraft will be launched when the first orders come in.

The proposed aircraft, formerly known as the MD-88, will have 150 seats and will be in direct competition with Airbus Industrie's A-320 aircraft.

International Aero Engines and McDonnell Douglas will jointly market the new aircraft, IAE said yesterday.

Rolls Royce and Pratt & Whitney of the U.S. lead the IAE engine consortium each with 30 per cent shares in the company and the promise of 30 per cent of the work on engine development.

The total world market for engines in the 25,000-lb thrust category could reach 7,000. These would be worth \$27bn over the next 20 years and IAE expects to win half the orders.

The main competition is from the Franco-US CSM 56 engine from GE/Snecma.

The agreement is the second IAE has reached with airlines. The first was with British Airways.

Mr Bob Hawke, the Australian Prime Minister, will today hold talks with Jacques Delors, the new president of the European Commission, which will inevitably focus on Australia's concerns about the effects of the EEC's Common Agricultural Policy on its own agricultural exports.

Mr Hawke is expected to raise the problems of how the Community is disposing of its dairy surplus on the world market. Australia is also worried about the disposal of EEC beef and sugar and the access of its own beef to the European market.

Apart from meeting Mr Delors, the Australian Prime Minister will have round-table talks with the commissioners responsible for agriculture, industry, external relations and energy.

Mr Frans Andriessen, the Farm Commissioner, is likely to spell out how he sees the effects of the Commission's latest farm price proposals on international trade, arguing that by generally freezing the present level of support they should help ease tensions.

The Community enjoys a surplus of some Ecu 1.5bn (£900m) in its overall trade with Australia, importing goods worth some Ecu 3.1bn and exporting more than Ecu 1.6bn. Britain accounts for about one-third of the total EEC-Australia trade.

Japanese group quits Canadian LNG scheme

BY BERNARD SIMON in Toronto

THE SPONSORS of an ambitious project to ship liquefied natural gas from western Canada to Japan will press ahead with the scheme despite the withdrawal of one of five prospective Japanese customers.

The Canadian companies participating in the C\$3.5bn (£2.64bn) venture, known as the Western LNG project, said they are interested in pursuing a scaled-down version with the four remaining buyers.

However, the Calgary-based project manager Mr David Bramson said that the withdrawal of Osaka Gas Company "has to be a setback, because we have to do a revaluation. It has to be an economically viable project before anyone signs."

Osaka Gas said last week that it had decided to cancel its participation. The company was due to take 550,000 tonnes of LNG a year out of the total contract volume of 2.9m tonnes. An Osaka official said it would turn to Indonesia and other sources to supply LNG for a natural gas conversion plant under construction at Himeji in western Japan.

The Western LNG project has been on the drawing boards since 1980 when it was initiated by the ailing Calgary energy producer Dome Petroleum. The plan involves construction of a gas liquefaction plant and marine terminal north of Vancouver, as well as investments in pipelines and sea-going LNG carriers.

The project appeared doomed a year ago by delays in obtaining export permits, disagreement on prices and financing problems. It was revived when Dome withdrew from active participation last September, and the Alberta Government approved a long-awaited export permit six weeks ago.

Dome's former partners — Union Oil of Canada and the local subsidiary of Nippon Iwai — have taken the lead in pressing ahead with negotiations with the group of Japanese utilities.

The community enjoys a surplus of some Ecu 1.5bn (£900m) in its overall trade with Australia, importing goods worth some Ecu 3.1bn and exporting more than Ecu 1.6bn. Britain accounts for about one-third of the total EEC-Australia trade.

Mr Frans Andriessen, the Farm Commissioner, is likely to spell out how he sees the effects of the Commission's latest farm price proposals on international trade, arguing that by generally freezing the present level of support they should help ease tensions.

The community enjoys a surplus of some Ecu 1.5bn (£900m) in its overall trade with Australia, importing goods worth some Ecu 3.1bn and exporting more than Ecu 1.6bn. Britain accounts for about one-third of the total EEC-Australia trade.

Mr Frans Andriessen, the Farm Commissioner, is likely to spell out how he sees the effects of the Commission's latest farm price proposals on international trade, arguing that by generally freezing the present level of support they should help ease tensions.

The community enjoys a surplus of some Ecu 1.5bn (£900m) in its overall trade with Australia, importing goods worth some Ecu 3.1bn and exporting more than Ecu 1.6bn. Britain accounts for about one-third of the total EEC-Australia trade.

Mr Frans Andriessen, the Farm Commissioner, is likely to spell out how he sees the effects of the Commission's latest farm price proposals on international trade, arguing that by generally freezing the present level of support they should help ease tensions.

The community enjoys a surplus of some Ecu 1.5bn (£900m) in its overall trade with Australia, importing goods worth some Ecu 3.1bn and exporting more than Ecu 1.6bn. Britain accounts for about one-third of the total EEC-Australia trade.

Mr Frans Andriessen, the Farm Commissioner, is likely to spell out how he sees the effects of the Commission's latest farm price proposals on international trade, arguing that by generally freezing the present level of support they should help ease tensions.

Anglo-Japanese 'wise men' seek to heal rifts

BY CHRISTIAN TYLER, TRADE EDITOR



Mr Prior: leader of a peace offensive

AS EMPLOYMENT Secretary, Mr James Prior sought to tame the trade unions by stealth, he was dubbed "Pussyfoot" by the right-wing press. As Northern Ireland Secretary, the conciliatory Mr Prior endured a kind of political exile in Ulster's civil war.

Now a backbencher and chairman of GEC, the former Conservative Cabinet Minister has found himself a new role as leader of an economic and cultural peace offensive into Japan.

He is chairman of a committee of "wise men" called the 2000 Group that landed in Tokyo this week-end for three days of discussion about issues that divide — or that should unite — the world's two largest island economies.

Loosely modelled on the Anglo-German Koenigswinter conferences instituted after World War II, the group claims to be the first permanent bilateral forum for reconciling British and Japanese interests.

The group has its Japanese counterpart, likewise composed of politicians, businessmen and academics. The forum has the personal blessing of the two Prime Ministers, Mrs Margaret Thatcher and Mr Yasuhiro Nakasone who will receive reports of this first encounter.

Relations between Britain and Japan have never really recovered from World War II, according to the group's organiser, Mr Richard Needham MP, a long-time confidant of Mr Prior.

He said the Japanese, none the less, regard Britain as their closest Western equivalent — despite the obvious culture gap — and as their "window onto the EEC". Mr Needham said: "They want to end their isolation, but they need outside pressure and help."

Japan's persistent trade surpluses with the Western countries are clearly the chief cause of economic friction. Not only that, but many British businessmen share the suspicion that Japan likes only to sell, but not to buy. Japanese investment in Europe — most of it in Britain for language and other cultural reasons — may be welcomed by governments, but is still seen by domestic competitors as a Trojan horse. The mistrust per-

sonal blessing of the two Prime Ministers, Mrs Margaret Thatcher and Mr Yasuhiro Nakasone who will receive reports of this first encounter.

Relations between Britain and Japan have never really recovered from World War II, according to the group's organiser, Mr Richard Needham MP, a long-time confidant of Mr Prior.

He said the Japanese, none the less, regard Britain as their closest Western equivalent — despite the obvious culture gap — and as their "window onto the EEC". Mr Needham said: "They want to end their isolation, but they need outside pressure and help."

Japan's persistent trade surpluses with the Western countries are clearly the chief cause of economic friction. Not only that, but many British businessmen share the suspicion that Japan likes only to sell, but not to buy. Japanese investment in Europe — most of it in Britain for language and other cultural reasons — may be welcomed by governments, but is still seen by domestic competitors as a Trojan horse. The mistrust per-

sonal blessing of the two Prime Ministers, Mrs Margaret Thatcher and Mr Yasuhiro Nakasone who will receive reports of this first encounter.

Relations between Britain and Japan have never really recovered from World War II, according to the group's organiser, Mr Richard Needham MP, a long-time confidant of Mr Prior.

He said the Japanese, none the less, regard Britain as their closest Western equivalent — despite the obvious culture gap — and as their "window onto the EEC". Mr Needham said: "They want to end their isolation, but they need outside pressure and help."

Japan's persistent trade surpluses with the Western countries are clearly the chief cause of economic friction. Not only that, but many British businessmen share the suspicion that Japan likes only to sell, but not to buy. Japanese investment in Europe — most of it in Britain for language and other cultural reasons — may be welcomed by governments, but is still seen by domestic competitors as a Trojan horse. The mistrust per-

sonal blessing of the two Prime Ministers, Mrs Margaret Thatcher and Mr Yasuhiro Nakasone who will receive reports of this first encounter.

Relations between Britain and Japan have never really recovered from World War II, according to the group's organiser, Mr Richard Needham MP, a long-time confidant of Mr Prior.

He said the Japanese, none the less, regard Britain as their closest Western equivalent — despite the obvious culture gap — and as their "window onto the EEC". Mr Needham said: "They want to end their isolation, but they need outside pressure and help."

Japan's persistent trade surpluses with the Western countries are clearly the chief cause of economic friction. Not only that, but many British businessmen share the suspicion that Japan likes only to sell, but not to buy. Japanese investment in Europe — most of it in Britain for language and other cultural reasons — may be welcomed by governments, but is still seen by domestic competitors as a Trojan horse. The mistrust per-

sonal blessing of the two Prime Ministers, Mrs Margaret Thatcher and Mr Yasuhiro Nakasone who will receive reports of this first encounter.

Relations between Britain and Japan have never really recovered from World War II, according to the group's organiser, Mr Richard Needham MP, a long-time confidant of Mr Prior.

He said the Japanese, none the less, regard Britain as their closest Western equivalent — despite the obvious culture gap — and as their "window onto the EEC". Mr Needham said: "They want to end their isolation, but they need outside pressure and help."

Japan's persistent trade surpluses with the Western countries are clearly the chief cause of economic friction. Not only that, but many British businessmen share the suspicion that Japan likes only to sell, but not to buy. Japanese investment in Europe — most of it in Britain for language and other cultural reasons — may be welcomed by governments, but is still seen by domestic competitors as a Trojan horse. The mistrust per-

sonal blessing of the two Prime Ministers, Mrs Margaret Thatcher and Mr Yasuhiro Nakasone who will receive reports of this first encounter.

Relations between Britain and Japan have never really recovered from World War II, according to the group's organiser, Mr Richard Needham MP, a long-time confidant of Mr Prior.

He said the Japanese, none the less, regard Britain as their closest Western equivalent — despite the obvious culture gap — and as their "window onto the EEC". Mr Needham said: "They want to end their isolation, but they need outside pressure and help."

Japan's persistent trade surpluses with the Western countries are clearly the chief cause of economic friction. Not only that, but many British businessmen share the suspicion that Japan likes only to sell, but not to buy. Japanese investment in Europe — most of it in Britain for language and other cultural reasons — may be welcomed by governments, but is still seen by domestic competitors as a Trojan horse. The mistrust per-

sonal blessing of the two Prime Ministers, Mrs Margaret Thatcher and Mr Yasuhiro Nakasone who will receive reports of this first encounter.

Relations between Britain and Japan have never really recovered from World War II, according to the group's organiser, Mr Richard Needham MP, a long-time confidant of Mr Prior.

He said the Japanese, none the less, regard Britain as their closest Western equivalent — despite the obvious culture gap — and as their "window onto the EEC". Mr Needham said: "They want to end their isolation, but they need outside pressure and help."

Japan's persistent trade surpluses with the Western countries are clearly the chief cause of economic friction. Not only that, but many British businessmen share the suspicion that Japan likes only to sell, but not to buy. Japanese investment in Europe — most of it in Britain for language and other cultural reasons — may be welcomed by governments, but is still seen by domestic competitors as a Trojan horse. The mistrust per-

sonal blessing of the two Prime Ministers, Mrs Margaret Thatcher and Mr Yasuhiro Nakasone who will receive reports of this first encounter.

Relations between Britain and Japan have never really recovered from World War II, according to the group's organiser, Mr Richard Needham MP, a long-time confidant of Mr Prior.

He said the Japanese, none the less, regard Britain as their closest Western equivalent — despite the obvious culture gap — and as their "window onto the EEC". Mr Needham said: "They want to end their isolation, but they need outside pressure and help."

Japan's persistent trade surpluses with the Western countries are clearly the chief cause of economic friction. Not only that, but many British businessmen share the suspicion that Japan likes only to sell, but not to buy. Japanese investment in Europe — most of it in Britain for language and other cultural reasons — may be welcomed by governments, but is still seen by domestic competitors as a Trojan horse. The mistrust per-

sonal blessing of the two Prime Ministers, Mrs Margaret Thatcher and Mr Yasuhiro Nakasone who will receive reports of this first encounter.

Relations between Britain and Japan have never really recovered from World War II, according to the group's organiser, Mr Richard Needham MP, a long-time confidant of Mr Prior.

He said the Japanese, none the less, regard Britain as their closest Western equivalent — despite the obvious culture gap — and as their "window onto the EEC". Mr Needham said: "They want to end their isolation, but they need outside pressure and help."

Japan's persistent trade surpluses with the Western countries are clearly the chief cause of economic friction. Not only that, but many British businessmen share the suspicion that Japan likes only to sell, but not to buy. Japanese investment in Europe — most of it in Britain for language and other cultural reasons — may be welcomed by governments, but is still seen by domestic competitors as a Trojan horse. The mistrust per-

Strong dollar hits newsprint

By Tony Jackson

NORTH AMERICAN exports of newsprint were badly hit last week by the strength of the dollar. Canadian shipments to Western Europe were down 21 per cent on 1983 levels, and there was a 16 per cent fall in exports to South America.

While there was growth in exports to Asia, Oceania and the Caribbean, Canadian shipments to the United States were down 5 per cent overall by volume, says the Canadian Pulp and Paper Association. The U.S. picture was similar, with an overall drop of 3 per cent, and there was a remarkable threefold rise in U.S. imports from countries other than Canada, equal to almost 2 per cent of national consumption.

With the strength of the U.S. economy, however, consumption showed a healthy rise. The estimated tonnage used by U.S. daily newspapers was up 5 per cent, at 8.3m tonnes.

China plans to spend \$1bn on technology imports

BY JONATHAN CARR IN DAVOS

CHINA EXPECTS to spend more than \$1bn this year on imports of technology from more than 1,000 different product groups to help modernise its economy.

New opportunities will also emerge for foreign businessmen in China's next five-year plan (1986 to 1990) expected 700 different projects with foreign partners — as many as it had concluded in the five previous years put together.

Volvo of Sweden is planning to build 100,000 cars annually at a Shanghai plant by 1990 under its joint venture with China, five times the number originally forecast, the Chinese Government said Friday, AP reports from Peking.

Giving details of the growing pace of China's economic involvement with foreign countries, Weizhong noted that his country had so far attracted \$4.5bn worth of capital from abroad, including loans and sums ploughed into joint ventures. Of that total, \$2.7bn had been put to use last year.

In 1984 China had further reached agreement on about 700 different projects with foreign partners — as many as it had concluded in the five previous years put together.

Volvo of Sweden is planning to build 100,000 cars annually at a Shanghai plant by 1990 under its joint venture with China, five times the number originally forecast, the Chinese Government said Friday, AP reports from Peking.

Giving details of the growing pace of China's economic involvement with foreign countries, Weizhong noted that his country had so far attracted \$4.5bn worth of capital from abroad, including loans and sums ploughed into joint ventures. Of that total, \$2.7bn had been put to use last year.

In 1984 China had further reached agreement on about 700 different projects with foreign partners — as many as it had concluded in the five previous years put together.

Volvo of Sweden is planning to build 100,000 cars annually at a Shanghai plant by 1990 under its joint venture with China, five times the number originally forecast, the Chinese Government said Friday, AP reports from Peking.

Giving details of the growing pace of China's economic involvement with foreign countries, Weizhong noted that his country had so far attracted \$4.5bn worth of capital from abroad, including loans and sums ploughed into joint ventures. Of that total, \$2.7bn had been put to use last year.

In 1984 China had further reached agreement on about 700 different projects with foreign partners — as many as it had concluded in the five previous years put together.

Volvo of Sweden is planning to build 100,000 cars annually at a Shanghai plant by 1990 under its joint venture with China, five times the number originally forecast, the Chinese Government said Friday, AP reports from Peking.

Egyptian export bank opens for business

BY TONY WALKER IN CAIRO

EGYPT'S new export development bank, EDEB, opened for business yesterday with an authorised capital of E£100m (£92m) and promises that it would help develop fresh markets for Egyptian products.

Dr Hazem el Behawi, chairman of EDEB, said the new bank will concentrate at first on trade financing. It is also considering requests for project finance. After a year it plans to introduce a credit-boosting scheme like those offered by Britain's Export Credit Guarantee Department.

The new bank has been established in part at the behest of the World Bank which has pointed out that Egypt relies too heavily on "unsustainable sources" of foreign exchange such as workers' remittances.

The World Bank is offering a U.S.\$125m (£90m) credit to assist Egyptian exports, but the money has yet to be allocated because of disagreements over exchange rates. Egypt is arguing that the funds should be allocated at low official rates of exchange. The World Bank believes they should reflect a more realistic market value.

Dr Behawi supports the World Bank point of view saying: "I think it is essential for borrowed money to be used efficiently and a proper costing is a good guarantee of the proper use of money."

The new bank has been established in part at the behest of the World Bank which has pointed out that Egypt relies too heavily on "unsustainable sources" of foreign exchange such as workers' remittances.

The World Bank is offering a U.S.\$125m (£90m) credit to assist Egyptian exports, but the money has yet to be allocated because of disagreements over exchange rates. Egypt is arguing that the funds should be allocated at low official rates of exchange. The World Bank believes they should reflect a more realistic market value.

Dr Behawi supports the World Bank point of view saying: "I think it is essential for borrowed money to be used efficiently and a proper costing is a good guarantee of the proper use of money."

The new bank has been established in part at the behest of the World Bank which has pointed out that Egypt relies too heavily on "unsustainable sources" of foreign exchange such as workers' remittances.

The World Bank is offering a U.S.\$125m (£90m) credit to assist Egyptian exports, but the money has yet to be allocated because of disagreements over exchange rates. Egypt is arguing that the funds should be allocated at low official rates of exchange. The World Bank believes they should reflect a more realistic market value.

Dr Behawi supports the World Bank point of view saying: "I think it is essential for borrowed money to be used efficiently and a proper costing is a good guarantee of the proper use of money."

The new bank has been established in part at the behest of the World Bank which has pointed out that Egypt relies too heavily on "unsustainable sources" of foreign exchange such as workers' remittances.

Hawke to tell EEC about Australia's CAP worries

BY QUENTIN PEEL IN BRUSSELS

MR BOB HAWKE, the Australian Prime Minister, will today hold talks with Jacques Delors, the new president of the European Commission, which will inevitably focus on Australia's concerns about the effects of the EEC's Common Agricultural Policy on its own agricultural exports.

Mr Hawke is expected to raise the problems of how the Community is disposing of its dairy surplus on the world market. Australia is also worried about the disposal of EEC beef and sugar and the access of its own beef to the European market.

Apart from meeting Mr Delors, the Australian Prime Minister will have round-table talks with the commissioners responsible for agriculture, industry, external relations and energy.

Mr Frans Andriessen, the Farm Commissioner, is likely to spell out how he sees the effects of the Commission's latest farm price proposals on international trade, arguing that by generally freezing the present level of support they should help ease tensions.

The community enjoys a surplus of some Ecu 1.5bn (£900m) in its overall trade with Australia, importing goods worth some Ecu 3.1bn and exporting more than Ecu 1.6bn. Britain accounts for about one-third of the total EEC-Australia trade.

Mr Frans Andriessen, the Farm Commissioner, is likely to spell out how he sees the effects of the Commission's latest farm price proposals on international trade, arguing that by generally freezing the present level of support they should help ease tensions.

The community enjoys a surplus of some Ecu 1.5bn (£900m) in its overall trade with Australia, importing goods worth some Ecu 3.1bn and exporting more than Ecu 1.6bn. Britain accounts for about one-third of the total EEC-Australia trade.

Mr Frans Andriessen, the Farm Commissioner, is likely to spell out how he sees the effects of the Commission's latest farm price proposals on international trade, arguing that by generally freezing the present level of support they should help ease tensions.

The community enjoys a surplus of some Ecu 1.5bn (£900m) in its overall trade with Australia, importing goods worth some Ecu 3.1bn and exporting more than Ecu 1.6bn. Britain accounts for about one-third of the total EEC-Australia trade.

Mr Frans Andriessen, the Farm Commissioner, is likely to spell out how he sees the effects of the Commission's latest farm price proposals on international trade, arguing that by generally freezing the present level of support they should help ease tensions.

The community enjoys a surplus of some Ecu 1.5bn (£900m) in its overall trade with Australia, importing goods worth some Ecu 3.1bn and exporting more than Ecu 1.6bn. Britain accounts for about one-third of the total EEC-Australia trade.

Revival in dry cargo rates 'rather late in coming'

BY CARLA RAPOPORT

INCREASED activity by the Soviet Union in the Atlantic and the Japanese in the Pacific provided some optimism to the dry cargo shipping markets last week.

Although rates remained largely unchanged, one of two improvements were recorded and brokers were looking forward to some increase in rates in the weeks ahead.

"This represents the revival we usually see after the New Year," said Eggar Forrester, the London-based ship broker, "only this year, it has been rather late in coming."

Eggar Forrester reported that at least one vessel was fixed from the North Pacific to Japan at \$8.50 per tonne, well up on last week's rate of below \$8. Patchy trading was mirrored by the Baltic Freight Index (BFI) which closed the week slightly

lower at 971.5, down from 975 last week.

Tanker markets closed the week on an upbeat note with a far greater volume of fixtures reported. This was in response to the increased chartering activity of the Iranians. Rates, however, have yet to improve.

Sale and purchase markets had a busier week with a number of Very Large Crude Carriers and Ultra Large Crude Carriers changing hands. The best price reported was \$8.3m for the ULCC Sea Song, a 1977 vessel bought by the Iranians. There were reports that a similar deal had been struck on the sister vessel Sea Saga. Sales of dry cargo vessels were more disappointing with a 1976 Panamax selling for \$8.25m, a significant decrease over recent months.

At least one vessel was fixed from the North Pacific to Japan at \$8.50 per tonne, well up on last week's rate of below \$8. Patchy trading was mirrored by the Baltic Freight Index (BFI) which closed the week slightly

lower at 971.5, down from 975 last week.

Tanker markets closed the week on an upbeat note with a far greater volume of fixtures reported. This was in response to the increased chartering activity of the Iranians. Rates, however, have yet to improve.

Sale and purchase markets had a busier week with a number of Very Large Crude Carriers and Ultra Large Crude Carriers changing hands. The best price reported was \$8.3m for the ULCC Sea Song, a 1977 vessel bought by the Iranians. There were reports that a similar deal had been struck on the sister vessel Sea Saga. Sales of dry cargo vessels were more disappointing with a 1976 Panamax selling for \$8.25m, a significant decrease over recent months.

At least one vessel was fixed from the North Pacific to Japan at \$8.50 per tonne, well up on last week's rate of below \$8. Patchy trading was mirrored by the Baltic Freight Index (BFI) which closed the week slightly

lower at 971.5, down from 975 last week.

WORLD ECONOMIC INDICATORS

	Nov. '84	Oct. '84	Sept. '84	Nov. '83	Increase over previous year
W. Germany	145.4	145.0	144.1	142.2	2.2
France	251.2	250.4	248.9	245.2	3.6
Italy	392.7	390.4	385.7	368.4	9.0
Netherlands	162.9	162.9	162.3	158.2	4.1
Belgium	185.1	185.1	184.2	175.8	5.3
UK	244.1	243.3	243.7	233.4	4.9
U.S.	195.5	195.9	195.1	188.0	4.0
Japan	155.0	155.8	154.6	151.7	2.2

Source: Eurostat

In Singapore where else but the Shangri-La.

A world of tropical tranquility, attentive yet never obtrusive service, warm welcomes, & thoughtful touches.

The Shangri-La, not necessarily the most expensive, simply the best.

Come and enjoy the pleasures and comforts of one of the finest hotels in the world at affordable prices.

Shangri-La hotel
SINGAPORE

Shangri-La International: London (01) 581 4217
• Hong Kong (5) 242 367 • Kuala Lumpur (03) 486 536
• USA & Canada (800) 457 5050 • Singapore 338 2250
• Australia & New Zealand (08) 222 448 • Tokyo (03) 667 7744

A SHANGRI-LA INTERNATIONAL HOTEL

Shangri-La Singapore, Shangri-La Kuala Lumpur (Opening 1985), Shangri-La Beijing (Opening 1985), Shangri-La Bangkok (Opening 1986).

UK NEWS

Offshore supply orders 'at risk'

HIGH PRICES, weak management and inferior design may deprive the UK of billions of pounds worth of orders from the offshore oil industry by the end of the century, according to a report by a committee of the National Economic Development Office (NEDO).

It says that in the next phase of developing the UK's offshore resources, 60 to 80 oil and gas fields will be opened up in the next 15 years. Many of them, however, would require new forms of sophisticated equipment to which UK suppliers have not traditionally been strong and they would fail to secure this business without big improvements in expertise and efficiency.

The committee, which began its study two years ago, also recommends formation of an industry-led strategy for identifying weaknesses in research and establishing priorities.

Mr Alec Buchanan-Smith, oil and gas minister, is understood to have accepted this recommendation and will shortly announce the formation of a special advisory committee of which he will be chairman.

The NEDO report prefaces its criticisms by acknowledging that about 90 per cent of orders for the UK continental shelf have been placed in the UK, together with 86 per cent

The Government has warned British suppliers that without big improvements in efficiency they may lose valuable orders in the next phase of the UK's offshore expansion.

Maurice Samuelson reports

of orders for the associated plant and equipment.

It says, however, the supply industry must now respond to the new types of field coming under development and recognise the increasing importance of cost reduction and control, good marketing and management.

Winning this market is all the more important because the North Sea will set the pattern for development of oil provinces elsewhere in the world, presenting export opportunities.

The report, which reflects the attitudes of customers for UK-made equipment and structures, is the work for a 17-man team, drawn from both the oil and gas industries and their suppliers and including Mr George Hand, director-general of the UK Offshore Operators Association.

While noting the improvements in UK yards in recent years, the team reports concern that their

prices are consistently higher than those of overseas fabricators and says they have won North Sea business mainly because of the logistical advantage of being in the UK, an advantage which does not exist when bidding for overseas work.

Referring to the "major weakness" of management in many UK yards, the committee says this weakness will become "increasingly critical" as multi-order, multi-client fabricating becomes more common. The most competitive yards, it adds, are those with the most flexible working practices.

On pricing, the report complains about the differences which develop during a contract between the bid price and the actual out-turn cost to the customer.

The committee recommends a detailed examination of the reasons for price differentials, concentrating on comparative labour costs and management overheads between UK and overseas.

In the equipment sector UK suppliers are found to be on a par with overseas competitors in terms of delivery, price, quality and capability. The report, however, voices doubts about possible higher levels of price, lack of co-ordination between marketing and production staff and a lack of flexibility on delivery terms.

In research and development, the committee says it is difficult to assess how much was being spent in the UK. Recent estimates suggested an annual expenditure on offshore product development of £20m, with half coming from oil companies and the rest split between suppliers and academic or research institutions.

It compares this with the £70m spent in Norway on a much smaller industry and the situation in France where £50m was channelled through a single national research institute.

It calls for the creation of a "strong co-ordinating body representing the industry and Government" to review the strategy for R&D.

Offshore supplies, Performance and Prospects, Joint Offshore Committee of the Engineering, Construction and Process Plant EDC, NEDO, Millbank Tower, Millbank, London SW1.

ICI and Enichem fail in attempt to lift PVC price

BY TONY JACKSON

ICI and Enichem, the Italian chemicals group, have failed in their attempt to raise prices for polyvinyl chloride (PVC). The attempt was thwarted by the price war in European plastics.

The price of PVC in Europe has fallen by almost 20 per cent from its April peak last year, to around DM 1.50 a kilo.

Enichem and ICI tried in January to push the price back up by 10-15 per cent, but appear to have succeeded only in halting the decline. ICI, whose PVC capacity of 570,000 tonnes is around 11 per cent of the world total, said the attempt had been postponed because of competitive conditions.

There are slight signs of an upturn in the UK, and the group still hopes to raise prices by 6-7 per cent in Britain and the Continent by the end of February.

Prices of commodity plastics have been falling in recent months. The failure to reverse the trend in PVC prices is, however, significant on several counts.

ICI and Enichem have more than 20 per cent of the world PVC market and are price leaders to an extent that is not found in more fragmented markets, such as polyethylene.

PVC is not subject to the threat of low-cost Saudi Arabian competition nor can it immediately be used as a substitute for products that are under threat.

Industry analysts are divided as to why commodity plastics prices should have plunged so dramatically, particularly since demand has remained strong.

Industry sales of PVC, for example, seem to have peaked at around 320,000 tonnes in October - six months after the price began to slide.

Some analysts believe that good sales volume masks an underlying weakness in the stock chain, and in export markets.

The self-contained nature of the PVC market, though, argues more for a form of interlocking war among European producers.

Acorn to update computer

By Jason Crip

ACORN Computers is to launch a more powerful and more expensive version of the BBC Micro later this year. It may also drop the standard version of the cheaper Electron computer which has had disappointing sales.

Mr Chris Curry, founder and managing director, has confirmed for the first time that Acorn will produce a new version of the four-year-old BBC computer, which is widely used in education and homes.

The new computer is not likely to appear until September, Mr Curry emphasised that Acorn was not phasing out the existing version of the BBC computer and was not planning to cut its price of £400.

The BBC Micro is still the main source of Acorn's revenue, although the computer is increasingly seen as expensive and underpowered compared with other products. Last year Acorn signed a four-year contract with the BBC, which required it to produce a new computer.

The company has been suffering from a sharp fall of confidence in the City of London after its withdrawal from the U.S. market and poor sales of the Electron. Ten days ago Acorn cut £70 off the price of the Electron to £120.

Acorn's main competitors claim that the Electron is being sold at a loss, and there is growing evidence the company may stop selling it as a basic home computer.

Cuts sought in drug industry's profitability

By Colin Ross

BRITAIN'S largest drug companies will be hardest hit by the Government's plans to reduce the industry's profitability, according to industry executives.

The reduced targets for profitability were set in drug companies by the Department of Health and Social Services (DHSS) last week. The targets, according to Mr Peter Canfield, managing director of ICI Pharmaceuticals, "are about as bad as one's worst fears."

It is understood that the DHSS is seeking to reduce the companies' return on capital employed to between 15 and 17 per cent, in line with other government contracts. The Government proposes to achieve the reduction in profits through a 3 to 4 per cent price cut on drug sales to the National Health Service and reductions in promotional expenditure.

As the large UK-based drug companies are at present the most profitable within the industry, they face the largest profit reductions. These companies include Glaxo, Fisons, Beecham, Boots and ICI Pharmaceuticals. Due to the strong sales of its heart drugs, ICI Pharmaceuticals is now among the top 10 most profitable drug companies in the world.

Mr Ron Halstead, chairman of Beecham, said the industry would not give up lightly.

Diamond Capital Limited

NOTICE TO SHAREHOLDERS
The Board of Directors hereby announces that the annual general meeting of the company, to be held at 10, St. James's Place, London, W1, on Thursday, 14th March 1985, at 10.00 a.m. has been cancelled. The meeting is no longer necessary, since the business which was to be dealt with at the meeting has been completed. The company's accounts for the year ended 31st December 1984, will be published in the Financial Times of December 31, 1984.

We see our role, both now and in the long-term, as best summed up in a statement by the President of SABIC Marketing Company, Ltd., Abdullah S. Al-Nojaidi: "We will play by the rules."

SABIC
World Class Petrochemicals.
World Wide Cooperation.

Saudi Basic Industries Corporation
P.O. Box 5101, Riyadh 11422, Saudi Arabia
Telex: 201177 SABIC SJ

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Current International Spring Fair: Gift Show (01-855 9201); Hardware and Housewares Show (0604 22223) (until February 7) NEC, Birmingham
February 8-10
Cruff's Dog Show (01-493 7838) Earls Court
February 10-13
International Men's and Boy's Wear Exhibition (021-705 6707) Olympia
February 12-14
Brighton International Catering Exhibition - CATERBRIGHT (01-322 9341) Met Exhibition Hall
February 17-19
International Trade Show for Home Computers, Software and Leisure Electronics - LET (0923 777000) Olympia
February 19-21
Refrigeration and Air Conditioning (01-685 7789) Earls Court
February 22-March 1
Wembley Conference Centre International: Food and Drink Exhibition (01-490 1993) Earls Court
March 5-8
International Powder and Bulk Solids Exhibition - (PQW 1985) (01-572 2121) NEC, Birmingham
March 5-31
Daily Mail Ideal Home Exhibition (01-222 9341) Earls Court
March 6-8
Digital Equipment Hardware and Software Exhibitions - DEPEX EUROPE (01-930 6666) Olympia

OVERSEAS TRADE FAIRS

February 4-7
Middle East Electronic Communications Show and Conference - MECOM (01-486 1911) Bahrain
February 7-17
International Motor Show (Passenger cars) - PERSONAUTO (020 44 09 44) Amsterdam
February 8-17
International Boat Show (01-486 1911) Helsinki
February 9-13
International Exhibition of Women's Ready-Made Clothing - Pre-Parter (01-439 3864) Paris
February 20-24
International Holiday Fair and Exhibition - FERIENMESSE INTERNATIONAL (01-981 2804) Vienna
February 22-27
International Spring Fair (01-734 0545) Frankfurt
March 5-9
Toy, Gift & Stationery Spring Show (01-839 5901) Taipei
March 7-17
International Motor Show - Geneva
March 12-14
Semicon Europa Electronics Show (01-353 8807) Zurich
March 19-23
International Printing and Packaging Machinery and Materials Exhibition - PRINTING AND PACKAGING INDONESIA (01-486 1951) Jakarta
March 22-27
International Travel Exhibition (021 705 6707) Budapest

BUSINESS CONFERENCES

February 4-8
Risk Research Group: Reinsurance practice (01-236 2175) Kensington Palace Hotel, W8
February 13
The Henley Centre for Forecasting: Foreign exchange rates - FX Analysis, forecasts and world business prospects (01-353 9961) Cumberland Hotel, W1
February 15
Brazilian Chamber of Commerce: New opportunities for industry, trade and natural resources (01-494 0184) Hilton Hotel, W1
February 14-15
Risk Research Group: The future of Lloyd's (01-236 2175) Great Eastern Hotel, EC2
February 19-19
Open Computer Security: The International Data Security Conference 1985 (0273 672181) Dorchester Hotel, W1
February 20-21
FT Conference: The Third Automated Manufacturing Conference (01-421 1589) Intercontinental Hotel, W1
February 21
W.P. Text Communications 1985 (01-243 4141) London
February 26
Longman Seminars: Will Drafting (01-212 2543) Barbican Centre
February 20-21
FT Conference: The Third Automated Manufacturing Conference - challenges for management (01-421 1589) Intercontinental Hotel, W1
February 22
James J. Farrell Associates: Real estate forecasts - tax reform and unemployment (01-266 0266) Newwater Conference Centre
March 1
Longman Seminars: The protection racket - business insurance (01-243 4141) Barbican Centre
March 8
Longman Seminars: Oil and gas law - the joint operating agreement (01-243 4141) Barbican Centre
March 11-12
European International Financial Law Conference (01-236 3286) Inter-Continental Hotel, W1
Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

CABLE TELEVISION AND SATELLITE BROADCASTING

London - March 19 and 20, 1985

The opening address to the Financial Times 1985 meeting on Cable Television and Satellite Broadcasting will be given by Mr Giles Shaw, MP, Minister of State at the Home Office. Other speakers will include: Mr Elio Brinkman, Dutch Minister of Welfare, Health and Cultural Affairs; The Rt Hon The Lord Thomas of Macclesfield, KT, PC, chairman, Independent Broadcasting Authority; and M Stephano Hessel, Member of the Haute Autorité de la Communication Audiovisuelle.

Topics to be discussed during the two days include:

- ★ What kind of programmes are viewers prepared to pay for and what are the economics of making and distributing them?
- ★ What roles should governments play in fostering the new media and what kind of regulatory framework is needed?
- ★ Is there likely to be a mass market for interactive home information services and how fast will it develop?

PRIVATE HEALTH CARE

London - March 25 and 26, 1985

This major Financial Times conference will review public policy and the relationship of the private sector with the NHS, private health care as an employee benefit, its provision and cost and will also assess the current business opportunities and risks.

Speakers will include: Mr R. M. Graham, chief executive, BUPA; Mr Michael Meacher, MP, Opposition Front Bench spokesman on Health and Social Security; Mr G. David Lock, managing director, Private Patients Plan; Mr G. G. Burleson, chief executive officer, AMI Hospitals; Mr Oliver J. Rowell, general manager, Nuffield Hospitals; Mr Peter Townsend, chairman, Nationwide Hospitals; Mr Gordon Wobster, managing director, NEL Foreman Health Insurance Limited.

For further details please contact:-

The Financial Times
Conference Organisation Limited
Minster House, Arthur Street
London EC4R 9AX
Tel: 01-621 1355 (24-hour answering service)
Telex: 27347 FTCONF G
Cables: FINCONF LONDON

Staying in the game means playing by the rules.



In the 1984 Olympic Games, the Saudi soccer team emerged as a force to be reckoned with in the future. In much the same way, SABIC (Saudi Basic Industries Corporation) is emerging as a world-class supplier of petrochemicals, committed to the rules and conventions of international trade, now and in the future.

Part of the commitment stems from our Islamic heritage, with its strong code of

friendship, fairness and honor. A code that has long been a stabilizing influence on the world oil scene. SABIC will abide by this code in marketing world petrochemicals. We consider it to be not only a matter of national pride, but the basis for good business.

In the other key areas of technology, quality control and a reliable source of supply and delivery, we offer the world petrochemical market a wide spectrum of products of the highest quality.

We see our role, both now and in the long-term, as best summed up in a statement by the President of SABIC Marketing Company, Ltd., Abdullah S. Al-Nojaidi: "We will play by the rules."

SABIC
World Class Petrochemicals.
World Wide Cooperation.

Saudi Basic Industries Corporation
P.O. Box 5101, Riyadh 11422, Saudi Arabia
Telex: 201177 SABIC SJ

Handwritten signature: J. P. ...

UK NEWS

Westland Helicopters asks for state help

BY LYNTON MCLEAN

WESTLAND, Britain's only helicopter maker, has urged the Ministry of Defence (MoD) to consider a financial rescue to ease the company's forecast cash flow problems in the late 1980s.

By then, the first of the Anglo-Italian EH101 helicopters are to go to the Royal Navy to replace Westland's Sea King and Sea Lynx on anti-submarine work.

"The company has been having discussions with the Secretary of State (for Defence) about its current order book, and we are aware of the problems they face," the ministry said yesterday.

The MoD is at the feasibility study stage of plans for a possible new battlefield helicopter. This project, with the code number AST404, is unlikely to be given a formal go-ahead in time to ease Westland's cash flow problems in the three years to 1990, when the company must needs support.

Westland has a healthy order book and was given £40m from the Department of Trade and Industry three years ago to develop the Westland WG30 helicopter. This helicopter could be modified to meet AST404, but this cannot happen until the final requirement for AST404 is agreed.

The MoD is also considering a light attack helicopter for the British army, but again this is unlikely to be producing cash for Westland, if it gets the order, until the 1990s. Nevertheless, the MoD confirmed that it had been looking at ways of helping Westland.

"The future helicopter requirements for the Ministry of Defence are still being considered," the MoD said yesterday. "No decisions have yet been reached by the minister. We are not able therefore at this stage to discuss possible effects on Westland or on the long-term costing assumption for the MoD."

Union to ballot on political fund levy

APEX, the clerical union, is to ballot its 100,000 members on whether or not they wish to retain the union's political fund.

The ballot will be held in the six weeks from May 20 to July 1. The fund is raised by a levy on members and is paid in support of the Labour Party.

Apex is the first union to announce its intention to ballot - although it is understood that two large unions, the General Municipal and Boilermakers Union and the electricians' union Eetpu, will also ballot at about that time and that the Post Office Engineering Union will ballot a little before.

Apex has been strongly opposed to the Trade Union Act 1984 which requires ballots of union members in the election of union officers, before taking strike action and on political funds. It will nevertheless present to its April conference resolutions which will bring its executive electoral system into line with the legislation.

INVESTMENT of £1bn on Britain's infrastructure and cuts in national insurance contributions, both for both employers and employees, should take priority over cuts in personal taxation, according to the Association of British Chambers of Commerce in its pre-budget submission to the Chancellor of the Exchequer.

THE GOVERNMENT is hoping to keep pay rises for judges, senior civil servants, doctors, dentists and the armed forces down to 3 per cent this year.

With inflation at 4.5 per cent and predicted to edge up over the next year, this would be in line with the 1 per cent cut in real wages which Mr Nigel Lawson, Chancellor of the Exchequer, has advocated as a means of creating more jobs.

FOOD RETAILERS are increasingly sitting new supermarkets out of town in preference to town centres, according to a survey by the Institute of Grocery Distribution. It found that almost 60 per cent of supermarkets were built out of town in 1983.

BUILDING societies had a net inflow of funds of between £850m and £900m in January, according to preliminary figures. This would represent a drop of about £100m on December, which was the second best month yet for funds.

THE CONFEDERATION of British Industry has set up an information technology skills agency, headed by Sir Robert Clayton, a former technical director of GEC. The aim is to combat skill shortages in information technology.

THE INSTITUTE of Directors will today press the Government to introduce legislation which would ban strikes in essential services and make procedure agreements in all industries legally enforceable.

Companies said to lag behind overseas rivals on training

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

DISTURBING evidence that UK companies spend only a fraction as much on training as their overseas competitors is given in a survey published by the Industrial Society today.

The survey shows that 65 per cent of organisations spend less than 0.5 per cent of annual turnover on training. Research indicates that leading companies in competitor countries like the U.S. and Japan spend 3 per cent or more of sales revenue on training.

The Manpower Services Commission (MSC) is trying to persuade UK companies that they must

match this spending level. The survey illustrates the scale of the task before the MSC.

Only two companies out of 134 included in the survey - an accountancy firm and a research organisation - were found to be spending more than 3 per cent of turnover on training. Three others spent between 1 and 3 per cent - two accountancy firms and a new technology company in the distribution and shipping sector.

There is a lack of information about levels of spending on industrial training in the UK, and the Industrial Society regards its analysis

as the first of its kind. The findings will strengthen the Government in its view that the UK does not suffer from a shortage of state spending on vocational education and training, but from underinvestment by industry.

Another striking feature of the survey is that spending on training apparently does not increase with the size of the company. The list of organisations spending less than 0.5 per cent of turnover included 26 out of 32 companies with turnovers of £101m-£500m, and 17 out of 20 with turnovers of £51m-£100m.

Survey of Training Costs, CTSO, The Industrial Society, London.

Coal board's enigma over talks

THE NATIONAL Coal Board (NCB) has been, since the beginning of this year, dogmatic that it must have an agreement with the National Union of Mineworkers (NUM) that uneconomic pits must close.

There has been confusion, however, over whether it insists on this agreement in advance of negotiations, or simply that such an agreement should be discussed during the talks.

The issue is important on two levels. First, if talks do start again, this enigma will have to be cleared up. Second, the changes of line by government ministers and the board have been so marked as to prompt the question: is it deliberate?

Mr Ian MacGregor, the NCB chairman, has been one cause of confusion. Last November, he wrote to Mr Stan Orme, Labour's energy spokesman, to say that talks could not re-start without a written assurance from the NUM that its leaders would discuss uneconomic pits.

On January 20, however, he said no written assurances would be

JOHN LLOYD discusses the conflicting messages about conditions for talks to settle the miners' strike.

needed: a verbal indication would suffice.

Ministers picked that up, and both Mr Peter Walker, the Energy Secretary and Mr David Hunt, the Coal Minister, repeated Mr MacGregor's point.

In that same week, Mr Ned Smith, the NCB's director of industrial relations, and Mr Peter Heathfield, the NUM general secretary, held informal talks and reached some agreement on an agenda for talks. But then the NCB line hardened.

When the NUM executive met 10 days ago, the board said: "The proposals (put up by the NUM to re-start talks) must establish that the NUM recognises that management must deal with the problems of uneconomic capacity."

It seemed to mean a prior com-

mitment to uneconomic closures. But last Wednesday, Mr Merrick Spagnum, a board member, sent a letter to the NUM leadership which asked the union to show it was willing to "address the question of dealing with uneconomic capacity".

Yet on Friday, the NCB said: "The board remain ready to resume negotiations when the union make it clear they are prepared to have meaningful talks to accept the procedure to deal with the problem of uneconomic coal mining capacity."

A likely explanation for the confusion is that the board deliberately wishes to put out two messages. Firstly, to the Government (especially the Prime Minister) and to the public, it wishes to maintain a hardline stance. Secondly, to the NUM, which it wishes to encourage into peace talks.

The fact is that the NCB will negotiate if the union merely indicates it will talk about uneconomic pits. Yet so delicate is the political situation that it cannot say so, for fear of looking too accommodating.

COPIERS ARE PRETTY BORING TILL THEY GO WRONG. THEN THEY'RE VERY BORING.



Most manufacturers are loathe to face this basic fact.

But, as one of the world's very largest, we can permit ourselves no delusions.

(Especially since copiers are all we make).

We know that, unlike a car, a watch - or even a smart new typewriter - copiers are impersonal items, used (and abused) by almost everyone in the office.

Quite unnoticed (sob, sob) until they pack up.

Usually 5 minutes before a Very Important Deadline.

That's why we've over 450 R & D and quality control staff - all geared to maximising reliability.

And why the only independent office equipment review gives us "Best Buy" status.

Can't we offer you any excitement?

Not really.

All we offer is exactly the right copier for your business.

We've 9 basic models, plus numerous permutations.

You want colour copying? Easy.

Speed? Just tell us how much.

Almost infinite zoom, without changing paper? No zooming problem.

Economy? Just compare the prices - both per machine and per copy.

Whatever you want (and even if you're not sure what you want) we'll

help you make the right decision. Just so long as you want a copier that's never very boring. For round-the-clock information, ring 01-936 9315.

To Mita Copystar (UK) Ltd.	FT2
Mita House, Hamn Mow Lane,	
Addlestone, Surrey KT15 2SB	
Tel: Weybridge 58266 Telex: 299268	
Please provide me with reliable information - plus copies of independent reports.	
Name	
Position	
Company	
Address	
Tel:	

mita

Often copied. Never equalled.

Models in the Mita range: DC-412RE, DC-312RE, DC-313Z, DC-213RE, DC-211, DC-412RE, DC-112, DC-111 and DC-A2.

IBERIA: THE AFRICAN & MIDDLE EASTERN HIGHWAY.



Today, from anywhere in Africa or the Middle East to any destination in Europe or America, travel one highway: Iberia's.

Iberia flies between Madrid and Tangiers, Casablanca, Dakar, Abidjan, Lagos, Malabo, Nairobi, Jeddah, Algiers, Tripoli, Tunis, Cairo, Tel Aviv, Kuwait and Johannesburg.

Iberia also flies you directly between Barcelona and Algiers, Tunis, Cairo, Tel Aviv, Jeddah, Kuwait and Casablanca; between Palma de Mallorca and Algiers; Malaga and Casablanca; and between Las Palmas and Nouadhibou, Dakar, Lagos, Malabo and Abidjan.

Almost all our flights are non-stop, with an average of 56 weekly.

That's why flying Iberia is the quickest and most efficient way to travel between Spain and Africa or the

Middle East. And, when in Spain, our domestic network, Europe's most extensive, speeds you to and from our gateway cities.

Iberia is also the best way to reach Africa and the Middle East from the Americas. Our network provides fast, easy and trouble-free connections with 27 destinations in North, Central and South America. And from Europe, we can take you there from 21 different cities.

In other words, Iberia's Spanish, American and European Highways merge with our African & Middle Eastern Highway.

Iberia: Spain's Highway to the world.

IBERIA
AIRLINES OF SPAIN

We are pleased to announce the election of the following as officers of our corporation

Assistant Vice Presidents

MASAKAZU HASEGAWA, Operations-Tokyo MASAHITO MAEDA, Sales-Tokyo

and in our

International Affiliates:

Kidder, Peabody Securities Limited

Executive Director

WILLIAM S. WATT

Vice President

TREVOR WALKER, Trading-London

Assistant Vice Presidents

CAROLINE McNICHOLAS, Sales-London MICHAEL J. MOONIE, Operations-London

ANTHONY F. REA, Sales-London

Kidder, Peabody International Limited

Assistant Vice Presidents

NICHOLAS KESLEY, Syndicate-London MOHAMED M. ZAYAN, Sales-London

Kidder, Peabody & Co. Limited

Assistant Vice Presidents

SANDRA D. HOARE, Institutional Equity Sales-London

ANTHONY SCOTT-HOPKINS, Institutional Equity Sales-London

Kidder, Peabody Services S.A.

Assistant Vice President

BRUNO U. P. FRIEDEMANN, Sales-Geneva

Kidder, Peabody & Co. Incorporated
Founded 1865
Members New York and American Stock Exchanges

London Paris Geneva Hong Kong Tokyo Zurich

New York Boston Philadelphia Chicago San Francisco Los Angeles Atlanta Dallas Kansas City

Before you take off on business, make sure you've got everything

Make sure you've got express check-in, a luggage allowance of 30 kilos and special lounge facilities.

Make sure you've got a seat where you want to sit. (Upstairs if you don't smoke, downstairs if you do.)

And while you're selecting your seat, make sure you've got the widest Business Class seat in the air.

Make sure it's got a generous recline and you've got the comfort of extra leg room.



Make sure you've got a choice of menus, and that the food is served on elegant china with fine cutlery and table linen.

Make sure you've got French wine and champagne from Moët and Chandon. (Don't forget the cheese board and fruit basket.)

Make sure you've got a comprehensive selection of business reading material.



Make sure you've got an electronic headset and a pair of comfort socks.

Make sure you've got someone to fuss over you. (Only an airline with one cabin attendant for every ten passengers can make sure you've got that.)

And make sure you've got an airline whose route network can take you to 40 different destinations



across four continents.

In short, before you take off on business, make sure you've got a ticket flying Royal Executive Class on Thai.

And you'll know you've got everything.



1715 carats



Cordon Bleu by Martell

These Cordon Bleu

MARTELL

since 1765

UK NEWS

Help break CAP down, Government is urged

BY ANDREW GOWERS

THE GOVERNMENT should take immediate steps to reduce its spending on farms and do everything it can to assist the eventual breakdown of the EEC's Common Agricultural Policy (CAP), according to a paper published today by a leading free market think tank.

The paper, written for the Institute of Economic Affairs by Mr Richard Howarth, a lecturer in agricultural economics at the University College of North Wales, argues that the CAP is incapable of reform and that Britain should aim to replace it with something approaching the free market in farm produce.

Agriculture, he points out, is a significant drain on the public purse, consuming almost double the overseas aid budget, 57 per cent more than is spent on law and order, and one third of total expenditure on industry, trade, energy and employment.

In addition, the paper says, the EEC's protectionism in agriculture damages developing countries and leads to strain in the Community's trade relations with the U.S.

The paper maintains, however, that farmers have not benefited much from this report. "A high proportion of the growth benefits they have received in price and input support has been dissipated in high land values, rents and interest payments which have in turn provided a barrier to new entrants to the industry," it says.

"Farmers have been worshipping at the altar of a false god who has showered his bounty on them in an extremely haphazard manner."

The study stopped short of demanding unilateral British withdrawal from the CAP, which, it says, would cause the breakup of the Community. But it suggests that the policy might self-destruct if deprived of increased funds towards the end of the decade, particularly in view of the planned entry of Spain and Portugal into the EEC next year.

"Britain missed an opportunity to bring the matter of the CAP to a head at (the EEC summit last year at) Fontainebleau... However, the Community remains in a state of flux. The opportunity to end the

CAP or to escape from it may come to hand at any time. It is up to the British Government to use that opportunity while ensuring that the Community survives."

Once disentangled from the CAP, Britain could then phase out price support, while paying farmers compensation, over about seven years.

Mr Howarth argues that the political climate favours cutting farm spending, with an absolute maximum of 10 Tory seats in the Commons in danger from the farming vote and a Prime Minister committed to attacking subsidies in other sectors.

He suggests, however, that there would be strong opposition to such a move from within the Cabinet, 10 of whose members have close connections with agriculture.

In the short term, the Government could also cut farm spending over which it has direct control.

Farming for Farmers by Richard Howarth. Robert Paperback. Published by the Institute of Economic Affairs, 2 Lord North Street, London, SW1. £4.00

Production of tyres 'still too high'

By Kenneth Gooding, Motor Industry Correspondent

DESPITE RECENT cutbacks, UK tyre manufacturers still have a long way to go to bring production capacity into line with expected demand, Mr Chris Dickson, marketing manager of Unroyal, said at the weekend.

He gave a warning that the low value of the pound would boost unofficial exports of tyres by UK dealers in 1985 and give manufacturers in Britain temporary relief. But this would only mask the underlying problem for the industry: that surplus capacity was causing intense price competition.

Although capacity had been cut by about 2m a year since the end of the 1970s, Mr Dickson said, British manufacturers could still produce 2m more car tyres and about 1m more truck tyres than they could sell.

British factories have sales of about 22m car tyres a year against capacity of at least 25m, while truck tyre sales of just over 2m compare with capacity of about 4m.

Unroyal estimates that unofficial exports by dealers from the UK of replacement car tyres will jump from 595,000 last year to about 2m in 1985. Unofficial exports of truck tyres are forecast to increase from 58,000 to 220,000.

Mr Dickson said that the British dealers had recently begun to export to the U.S., encouraged by the strong dollar, whereas in the past they had concentrated almost entirely on countries in continental Europe.

He suggested that the underlying position of the UK tyre industry would generally deteriorate this year. The demand for car tyres as original equipment was likely to be further eroded: Unroyal forecasts that demand in 1985 will be 5.13m tyres against 5.2m last year, even though UK car production is expected to rise from 920,000 to 940,000.

Demand for replacement car tyres this year is forecast to improve from 15.2m to 16.5m, of which about 11.5m will be provided by UK factories (9.6m last year).

Mr Dickson pointed out that the 1.1m drop in unit sales by the British producers between 1983 and 1984 represented a revenue loss of more than £22m.

WHITE GOODS INDUSTRY 'FAILED TO EXPLOIT POUND'S DECLINE'

Domestic appliance exports fall

BY CARLA RAPOPORT

BRITAIN'S £2bn-a-year white goods industry has failed to capitalise on sterling's market decline, unlike the majority of British industry.

According to the Association of Manufacturers of Domestic Electrical Appliances (Amdes), exports of white goods from Britain declined in 1984.

"There is no disguising the fact that 1984 was a bad year for exports from the industry," Amdes said in its 1984 annual report.

The association gave two reasons for the failure to boost exports. First, some traditional UK markets, particularly Middle Eastern countries, have been lost to competitors from the Far East. Second, the reduction in the exchange rate against the dollar, which caused a number of U.S. companies to abandon the UK market, has not led to any real attempt by UK manufacturers to increase sales to the U.S. Amdes was unable to provide fig-

ures on the decline last year but said that export performance was down on 1983, not only in unit terms but in value. Between 1978 and 1982, the industry's exports dropped from 22 per cent to 14 per cent of total sales.

Growth in sales of white goods overall last year slowed to about 4 per cent, compared with a 20 per cent increase in 1983. Amdes termed last year's increase as "satisfactory" and predicted a similar growth for 1985.

The industry has also managed to hold imports fairly stable in most categories of white goods. In the fridge-freezer market, British companies have improved their share from 57 per cent of the market in 1981 to 71 per cent last year.

Imports of small appliances from Spain, however, increased sharply, causing the industry to step up its representations to UK and EEC officials on trade conditions between Spain and EEC countries. Accord-

ing to Amdes, Spanish electrical appliance imports increased by 54 per cent in the first half of 1984, compared with the same period in 1983. In 1983, the country increased its exports by 38 per cent over 1982.

The total value of imports, according to Amdes, rose substantially last year as a result of the "phenomenal growth" in the sales of microwave ovens, which has been dominated by Japanese manufacturers. This import penetration, however, is expected to fall following the decisions by some Japanese manufacturers to produce microwave ovens in the UK.

Amdes also noted that these new microwave production facilities will boost the industry's exports, particularly to Europe. Over the next two years, Amdes expects that around half of the sales of microwave ovens in the British market will be home-produced, although largely by Japanese companies or joint ventures.

"Of course I'm sure, I read it in Business Week."

Today's business isn't just in the market. It's in the mind. That's why today's fast-paced executives rely on Business Week International.

From London to Los Angeles, from Paris to Perth, Business Week International goes beyond its weekly publication to provide the business news you need to know the events of the day.

Our executives are the best of the world, and we know it. Business Week International is the only publication where their minds are the focus of the attention it deserves.

Business Week International. Readers and advertisers look at it the same way.

As a sure thing, Business Week International. On sale at all international newsstands.

INTERNATIONAL BusinessWeek
THE VOICE OF AUTHORITY

Diners Club offers a second card. Free. What you do with it is your business.

Now don't confuse this with offers to let members of your family have a card.

That's a different story entirely.

This is an offer of two Diners Club Cards for you.

One has Business Account marked on it. And that's exactly what it's for.

The second card is for your personal expenses.

You get a two-part statement each month. One cheque can pay both bills.

At last there's a more sensible way to solve the nightmare of deciphering your business expenses from your personal charges each month.

It's also useful to keep your tax affairs in order.

And this second card doesn't cost you any extra.

First

Now what surprises us about this simple but effective solution to a very common business problem is that Diners Club was the first card to offer it.

And is still the only one that does.

But maybe it's not so surprising when you remember that Diners Club was the first charge card ever. And also the first card without a pre-set spending limit.

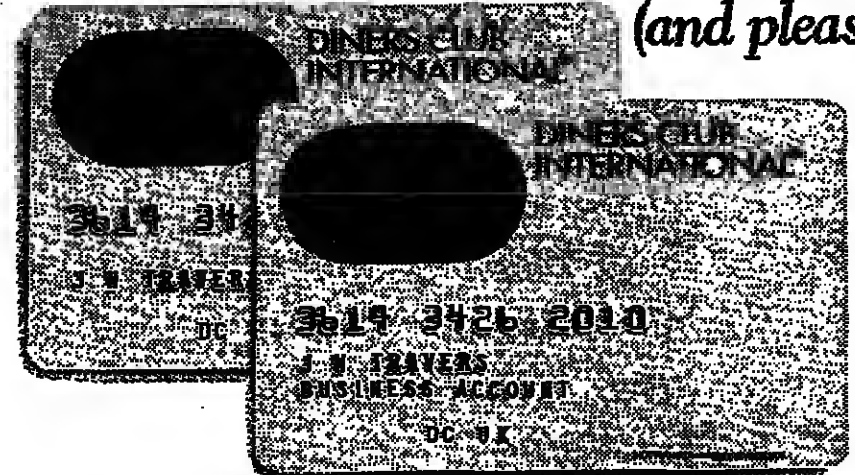
Recognising one of the most important needs of the travelling businessman.

International

Needless to say both of your Diners Club Cards are acceptable at any of the half a million hotels, restaurants, airlines, travel agents, stores and car hire companies around the world that display the Diners Club sign.

If you'd like to know more about how two cards are better than one, post the coupon or telephone 01-930 2755.

**Diners means business
(and pleasure).**



For full details of becoming a Diners Club Cardholder, send to Diners Club International, 26 St. James's Square, SW1, or more simply, phone 01-930 2755.

Name _____
Home Address _____

Business Telephone _____

☐ Existing Diners Club Cardholder requesting second Card.

☐ I am interested in Diners Club Corporate Membership.

(The double card offer does not apply to corporate cards.) CJS

February 4 1985

roduction
tyres
fill
o high'

Smith Gooding, Motor
by Correspondent
RECENT outbreak
infatuations will cause
to bring production
line with expected dem
s Dickson, marketing m
Unroyal, said at the m

ve a warning that des
the pound would be
ports of tyres by 10 m
65 and give manufac
a temporary relief, but
only mask the under
for the industry the
scity was causing co
petition
gh capacity had been
in a year since the m
Mr Dickson said, fir
urers could still pro
our tyres and how
cks tyres than they w

factories have sub
in car tyres a year ago
of at least 20m, which
s of just over 2m comp
city of about 1m
al estimates that man
y dealers from the U
ent car tyres will be
800 last year to 1,000
Unofficial exports of ty
forecast to increase to
200,000.

Dickson said that the
had recently begun to
U.S., encouraged fir
lar, whereas in the
concentrated almost
countries in comm

gested that the supply
of the UK tyre ind
generally dependent
demand for car tyre
equipment was ade
roded. Unroyal Dick
and in 1984 will be
just 5.2m last year
K car produced a ne
from 920,000 to 940,0
d for replacement
year is forecast to
a 15.2m to 16.1m of
m will be provided
9.86m last year.

Dickson pointed out
in an effort to en
users between 198
presented a revenue
a 225m.



UK NEWS

David Lascelles on an issue raised by the JMB affair

Role of bank auditors questioned

THE CHANCELLOR of the Exchequer's review of UK bank supervision, launched in the wake of the Johnson Matthey Bankers (JMB) affair, has got under way with the message that speedy results would be appreciated.

One of the issues the three-man committee headed by the Governor of the Bank of England must investigate is the role of bank auditors. Arthur Young McClelland Moore, JMB's auditors, came under fire for giving JMB a clean bill of health only three months before it nearly crashed.

Whether or not that criticism was fair (and Arthur Young rejects it strongly), it touches on the sensitive question of how far the responsibilities of a bank's accountants extend.

If accountants uncover something suspicious during their audit, they must obviously tell the bank's board. But should they tell the Bank of England, especially if the bank refuses to put it right?

Under the professional ethics that prevail in the UK, they would not be able to pass on their concerns (although they sometimes manage to hint that XYZ bank is worth a closer look). The auditor is

responsible only to the shareholders who appoint him.

This is not the practice in many other countries, where bank supervisors and auditors are quite close. Given that UK bank supervision relies heavily on trust and judgment, there may be a case for auditors to act more as the eyes and ears of the Bank of England, a horrific thought that may seem to many bankers and accountants.

Last September, several senior officials from the Bank attended a conference of international bank supervisors in Rome, where this question was discussed at length.

National practices vary widely, from the US, where official bank examiners comb through bank books themselves, to Belgium, where the Banking Commission appoints (and pays for) the auditors of banks in its charge.

The Swiss have a special licensing system for bank auditors which imposes certain statutory duties on them, such as reporting violations (and banks' true profits) to the Federal Banking Commission. West Germany has a similar system.

All these practices are so bound up with each country's banking tra-

ditions that it is hard to say which is best.

As far as the advantages to bank supervisors of drawing on the services of auditors are concerned, greater insight into the operations of a bank must be high on the list. Auditors are usually much more familiar with the operations - and management - of a bank than supervisors can be. Provided they are doing their job properly, they should be able to form a reasonably accurate judgment of the quality of a bank and the people who run it, and spot trouble early.

A clear-cut system which obliges auditors to report to bank supervisors also relieves them of the dilemma of how to deal with an unresponsive board when trouble looms. The most UK auditors can do is qualify their clients' accounts or resign, which may be dramatic but is not helpful. Touché Ross in Hong Kong also learnt that it can be suicidal when it qualified the accounts of Bank Bumiputra's local subsidiary - and was fired.

On the other hand, auditors in this situation become the servants of two masters, which creates dilemmas. There is always a danger that the auditor will become too

close to management and be tempted to neglect his duties to the bank supervisor, or fail to notice lapses in prudence.

Some of these dangers can be avoided by mandatorily rotating auditors to prevent them developing strong loyalties, or appointing two auditors so that there is always a second opinion.

Another solution would be to have banks disclose more to the public in their annual and interim accounts. This is less a matter for the Bank of England (which is only concerned about the amount of information it receives) than for the London Stock Exchange or the Department of Trade and Industry. At the moment there does not seem to be much pressure for greater disclosure.

Although the idea of accountants acting as agents for the Bank of England seems strange and runs counter to the principle that auditors communicate only with their clients, there is a current of support within the profession for a fresh look at the questions raised by JMB. As that crisis showed, the present system can make auditors look helpless, even foolish.

Talbot warns unions of possible lay-offs over Iran contract

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

TALBOT UK, a subsidiary of Peugeot of France, has warned the trade unions that lay-offs may be necessary among its 1,400 workers at the Stoke engine plant, Coventry, from the end of next week.

Such action would be necessary unless letters of credit were received early in the week to pay for car kits exported to Iran. The Coventry factory produces kits, worth about £30m a year, which are assembled in Iran and sold as the Peykan. The kits are based on the old Hillman Hunter car.

Political and financial problems have in recent years caused disruption to the deal, which is Britain's biggest motor industry export contract.

Talbot said output of the Peykan in Iran was running at consistently high levels of just under 2,000 a week. The problem was caused by the failure to receive letters of credit.

Similar delays in letters of credit last year pushed the company into

a £1.8m loss for the first half of 1984 against a £1.5m profit in the same period of 1983. Even though the Iran problem caused a six-week lay-off of 750 workers at Stoke in the second half of 1984, Talbot is thought to have achieved a trading profit for the year as a whole.

Talbot is now investing £30m at its Tylon assembly plant, Coventry, to produce the C24, a family of cars which will go into production late this year.

The company's manual workers drew back from a threatened pay strike and accepted a two-year deal in the face of management exhortations to ensure a viable future for Talbot.

The first substantial order in the UK for light vans powered entirely by diesel engines has been placed with Ford by the Post Office, John Griffiths writes.

It is taking delivery of 2,000 Escort vans powered by the 1.8 litre diesel engine in which Ford has invested £160m at Dagenham, Essex.

For Investors with U.S. dollars seeking ABSOLUTE SAFETY!

Fixed-Rate Deposits INSURED to \$1,000,000

by a bank-regulatory authority of the U.S. GOVT.

We are 10 U.S. savings banks grouped together to offer investors a safe and most convenient way to deposit from \$25,000 to \$100,000 with each of us and have the entire amount up to \$1,000,000 automatically insured (without cost) against any conceivable risk or loss. Your deposit with each bank is insured up to \$100,000 by the Federal Savings and Loan Insurance Corporation, a permanent insuring and regulatory authority of the U.S. Government. In more than 50 years, not a single dollar has been lost in an INSURED deposit account. A perfect record of safety. Moreover, as local consumer banks, virtually all our assets are invested in the U.S.A., obviously the safest place in which to invest U.S. dollars.

At present, there are no prevailing rates on Fixed-Rate, Fixed-Term Certificates of Deposit:

Term	Interest Rate Paid Quarterly	Annualized Yield Produced from Quarterly Compounding
3 months	8.36%	8.53%
6 months	8.56%	8.75%
1 year	8.76%	8.97%
3 years	9.16%	10.11%
5 years	9.46%	10.44%
7 years	9.66%	10.66%

These were the prevailing rates paid on deposits made during the week ended Monday, Feb. 4th. This rate is guaranteed for the entire term you sign up for. Rates on other change weekly in accordance with the rise or fall in the 13-week U.S. Treasury Bill rate. Being fixed-term deposits, should an early withdrawal be necessary, a substantial interest penalty would apply.

* For 3-month and 6-month CDs, re-investment of interest is assumed to have been made at the same rates for additional 3-month and 6-month periods.

There is no U.S. withholding tax. No fees or commissions to pay. No deductions whatsoever.

Through our joint depository, one of America's largest clearing banks, you may, in one transaction, by cheque or bank wire, purchase up to \$1,000,000 in CDs, fully insured, with our 10 savings banks.

THE 10 SPONSORING SAVINGS BANKS
American International Savings of California • American Pacific Savings of California
Bank of America • Bank of California • Bank of the West • Bank of the South
California • Bank of the Pacific • Bank of the Southwest • Bank of the Northwest
Bank of the East • Bank of the Midwest • Bank of the South Atlantic

For complete details, including our most current rates and an Application Form, fill-in the coupon and mail today! Minimum deposit: \$25,000.

Address for information only: 10 U.S. Savings Banks, 22 John Street, London WC1N 2BL, England

Name _____
Address _____
Postcode _____

TV-am's happier second birthday

BY RAYMOND SNODDY

TV-AM, the commercial breakfast company that came close to collapse last year, celebrates its second anniversary on the air with a greatly increased audience and brighter financial prospects.

Over the past year ratings have doubled from an average quarter-hour peak of 1.1m to the present level of 2.3m. During the week a total of 13m people watch TV-AM at some time, compared with 7m a year ago.

Although the station will probably lose about £3m this year, Mr Bruce Gynell, TV-am's managing

director, believes revenue will total £22m in the year from February 1985. This should provide the first small operating profit. But, as the audience builds week by week, TV-am still has to cope with an accumulated deficit of about £20m which will take years to pay off.

The breakfast channel is now, however, sufficiently confident - with encouragement from the Independent Broadcasting Authority - to begin spending more money on its news service.

An executive editor for news and

current affairs and four news editors have been appointed. This allows TV-am to run a 24-hours-a-day news operation. It is also, for the first time, thinking of opening a New York office to improve its U.S. coverage.

The arrival of Mr Jonathan Dimbleby, the broadcaster, at TV-am will also add more current affairs weight. Apart from making the company commercially viable, Mr Gynell has always said his main priority was to improve the news coverage.

Quotron to expand in Europe

By Charles Batchelor

QUOTRON, a U.S. electronic financial information service specialising in U.S. stock markets, plans a big expansion of its operations in Europe.

Quotron has been upgrading its computer facilities in the UK, the springboard for its European sales drive, and is bringing on stream the first of its regional computer centres to be opened outside the U.S.

That is expected to lead to increased competition in screen-delivered financial services in Europe. Reuters, the publicly listed UK information group, and Telex, a Swiss organisation owned by a group of Swiss banks, dominate that market in the field of share quotations.

Quotron, a publicly listed U.S. group, operates outside the U.S. in tandem with Associated Press-Dow Jones (AP-DJ), the newsagency and publishing group. AP-DJ has a 51 per cent stake in non-U.S. operations with Quotron holding the rest.

Quotron's new \$3m computer centre should allow it to move from its current number of 80 UK subscribers and permit a further development on the Continent. Mr Eli Anbar, AP-DJ marketing director, said:

It has only eight subscribers on the Continent but recently expanded into France, Belgium, Luxembourg and the Netherlands and has plans to deliver its services to Scandinavia, Italy and possibly South Africa.

Quotron claims to offer a faster and more comprehensive coverage of U.S. stock markets than its main rival, Reuters. The latter said it was extending its coverage of U.S. stock markets, particularly of the options and futures markets.



My job takes me away from my PC. - but nothing takes me away from my Hewlett Packard Portable.

Working away from the office means working away from the facilities you need to work. Unless you have The Portable.

The Portable is a fully portable micro computer, weighing under 9 pounds - yet it has all the features you would expect from a desktop machine.

Programs stored in ROM mean you can go to work with full Wordprocessing on MemoMaker, and statistical and spreadsheet functions with Lotus 1-2-3.

The Portable uses industry standard MS-DOS, so you can also run all the special software your profession needs.

Work when you are away from work, and plug in to your desktop PC when you get back to the office. Or you can use our battery powered range of Portable drives, printers and modems, which can travel with you wherever you go.

272 Kbytes of RAM, 16 x 80 characters

LCD, 128 x 480 pixel bit-mapped graphics - and a full-sized keyboard - The Portable has more power than many full-sized computers. And a 'Help' function will make sure you can start using your Portable right away.

In fact with The Portable, you might never want to go back to the office at all.

For more information complete the coupon, or call your nearest HP Dealer for a demonstration.

MS-DOS is a trademark of Microsoft Inc. Lotus 1-2-3 is a trademark of Lotus Development Corp. The Portable is data-compatible with the IBM PC.

Send to: Freepost Enquiry Section, Hewlett-Packard Ltd, Epsom Road, Wokingham, Berkshire RG4 1BR. Please send me full details on the Hewlett-Packard Portable. Tick here if you already have a desktop computer: ☐

PC type _____

Name _____

Position _____

Company _____

Address _____

Postcode _____ Telephone _____

HEWLETT PACKARD

FTM 02

TYNDALL BANK STERLING MONEY ACCOUNT

13.37% on deposit and write your own cheques

(Annualised compound equivalent 14.06%)

British expatriates and overseas residents who have opened a Sterling Money Account with Tyndall Bank (Isle of Man) Limited are enjoying the benefits of a high rate of interest and the convenience of a cheque book - giving access to their deposits at all times.

This joint facility was pioneered by the Tyndall Group's offshore banking arm whose substantial presence in the UK money markets enables them to pass on rates of interest normally only available to major investors. In addition to the above facilities the Sterling Money Account offers the following benefits:

- **Security** - deposits are placed with local authorities and building societies as well as recognised banks or their wholly owned subsidiaries.
- **High interest** - paid gross without deduction of tax.
- **Your own cheque book** - minimises correspondence, simplifies transfers and direct payments, and gives access to your funds at all times.
- **Interest credited four times a year** - means an even higher return because interest is earned on the interest. The current rate, if maintained, equals 14.06% p.a.

Minimum opening deposit: £2,500.

Tyndall Bank (Isle of Man) Limited incorporated in the Isle of Man, is licensed under the Manx Banking Act 1975 and has a paid up share capital of £1,750,000. The Tyndall Group is one of the leading investment management groups in the UK and is wholly owned by Globe Investment Trust P.L.C. - the largest UK investment trust company. Funds managed within the Globe Group exceed £1,200 million.

*Rate as 5th February 1985.

Send for a booklet and application form by completing the coupon below.

Tyndall Bank (Isle of Man) Limited

Dept FTF, PO Box 62, 30 Athol Street, Douglas, Isle of Man

Telephone: (0624) 29201 Telex: 628132

Please send me details of Tyndall Bank Sterling Money Account. I am/ am not a customer of Tyndall Bank (Isle of Man) Limited.

Name _____

Address _____

FTF/feb/85

TECHNOLOGY

MODULAR CONSTRUCTION TECHNIQUES MAKE FOR FLEXIBLE DESIGN

Refined thoughts for building construction

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

A BUILDING should be a refined and industrialised product—like a car or a computer—according to Cambridge-based architect Mr Roger Perrin, who has launched his Tartan building system.

The Tartan system uses a pressed steel frame—just like a racing car chassis—on which enamelled metal wall panels can be hung with the same ease as a car's bodywork; and once the building is completed and the steel chassis fixed, the wall panels can easily be moved or replaced to modify or extend the building to meet its occupiers' changing needs.

Building systems and prefabrication are not new technology. There are many in existence with differing success and flexibility. Most are developed to be cheap construction methods.

The idea for the Tartan system is based on a result of Mr Perrin's conviction that building technology has stood still while other industries have changed, and that the whole process of putting a building together needed to be rethought. Not just rethought.

"Most buildings are archaic," he says, "and traditional building is totally dated both in the materials used and the way they are put together. Just look at the wastage of materials, labour and time on a traditional building site."

He also wanted to eliminate the frustration he felt working with conventional building techniques, "where if you're always designing buildings as one-offs using different engineers, contractors and quality standards for different clients, you can't achieve as much as fast as if you define a basic product and keep repeating it with variations."

He also wanted to create a system which would make life easier for the client buying the building.

"The problem of buying a new building is that it's not something people do every day, but a big investment and a big risk for the customer," he said. "But we offer a product based on a standard concept varied in detail according to his needs, which they can come in and see in operation before committing themselves."

The key elements of the Tartan building system are the frame, fastenings and cladding.

Because the Tartan system is based on standard modules, Mr Perrin can offer his buildings at a fixed price and in a fixed time because there is no need for contingencies, as we know the price of all the components and will quote a fixed price for the foundation works which we have done by sub-contractors."

The key elements of the Tartan building system are the frame, fastenings and cladding. The frame is made by break press fabrication specialists which normally work for the engineering industry; the enamelled steel wall cladding panels are used to enamelling side panels produced by a company more for gas cookers; the windows are made by a specialist company.

Mr Perrin, "because just as you can use Lego bricks to create things that look very different—drawn from a crane—so you can use the Tartan system to create very different buildings by altering the size of beams between the fastening nodes and varying the style of the cladding."

Once the framework is up, with the beams connected by fastening nodes into the required shape and size the walls are added by hooking on lightweight enamelled metal cladding panels.

"They are designed to be delivered straight from the delivery lorry to the building, first with a special hook-on fastening and then with fixed fastenings from the inside," said Mr Perrin. "This means the walls can be completed from the shelter of the inside of the building and also means there is no need for scaffolding."

The Tartan approach has meant a different type of supplier and a different type of labour force. The pressed steel frame is made by break press fabrication specialists which normally work for the engineering industry; the enamelled steel wall cladding panels are used to enamelling side panels produced by a company more for gas cookers; the windows are made by a specialist company.

Although it is possible to use tractor more used to manufacturing yacht equipment; and the men who erect the buildings on site are "not traditional building industry types but units and bolts workers from caravan makers, engineering manufacturers, and heavy goods vehicle fitters."

Tartan so far boasts one finished building, let to a bank, one factory under construction, planning consent for a three-storey office in Cambridge, and a contract to design a head-quarters for a high technology company.

Mr Perrin is convinced the system is also suitable for "upmarket high-tech houses."

He is planning to start by building his own new house using the Tartan system, with walls clad in honey-beige coloured panels to tone with the local Cambridge brick and

the roof made of a single panel bent to a pitch.

He is also hoping that he will be able to persuade one of the executives occupying a Tartan factory to "spend £200,000 on a Tartan house which will be featured in a glossy magazine and start a trend."

Meanwhile, he is exploring the possibility of marketing one-forty-second scale Tartan systems as toy building kits so that "children of seven years and their own miniature Tartan houses, shops, offices, and factories."

Mr Roger Perrin, left, inspecting his Tartan building system.



Mr Roger Perrin, left, inspecting his Tartan building system.

Waste Treating textile effluent

By Anthony Moreton

DRAMATIC REDUCTIONS in trade effluent charges are promised from a system being developed by Wira, the Leeds-based Wood Industry Research Association. A bonus is that it produces useful by-products.

The process is claimed to reduce the pollution load of any industrial effluent and provide savings of up to 90 per cent of the charges made by water authorities.

The system consists of an enclosed, pressurised, anaerobic digester in which anaerobes putrefy the effluent, reducing complex compounds to simpler ones. After the effluent has resided in the digester for up to 20 days, its toxicity is greatly reduced, allowing it to be drawn off into settling tanks.

After settling, the treated effluent can then be discharged to the sewers in the normal way and the bio-mass sludge residue used on the land as a fertiliser.

A further by-product, methane, is produced in quantities that enable it to be economically harnessed for space heating or electricity generation.

The system is the result of a 2½-year project funded by the Textile and Other Manufacture Requirement Board, the Confederation of British Wool Textiles and the EEC.

Wira has undertaken a number of previous projects in effluent treatment. One, for Allied Industrial Services, treating 340,000 gallons of industrial effluent a day, paid for itself in two years by producing by-products worth £120,000 a year.

Design and Construct

Norwest Holst

Safety Fire protection

FUTURES, SEALANTS and coatings that retard the spread of fire in electrical installations are offered by D. F. Saunders (Industrial) of London (01-437 1878).

The materials, made by Dainichi Nippon Cables (part of Mitsubishi) in Japan, do not need to be applied by experts but can be dealt with by the user when needed, on site. They also have a long shelf life.

Denis Saunders, chairman of the London company, believes there are substantial savings to be made by considering the passive aspects of fire prevention at the design stage. Too often he says, people design the installation and consider the fire risk and its effects when the project is complete.

The materials contain a halogen-free flame retardant, oily binder, inorganic extender and inorganic fibre. They swell up when heated. A typical application is in filling in holes and clearances where cables penetrate walls and floors, to prevent flame propagation through the hole. The material DF Putty A, for example, expands several times at 300 deg C, filling up space created by burnt cable insulation and protecting the non-fire side.

Tests at the Fire Insurers Research and Testing Organisation at Boreham Wood show that the materials withstand the requirements of British Standard 476 part 8.

COMPUTER PRODUCTS

Laser printing

BY GEOFFREY CHARLISH

TWO NOVEL products have come out of Apple Computer (UK) in the last few days: LaserWriter, the virtually first laser printer that virtually brings typesetting to the Macintosh personal computer (PC) user, and an Ethernet-based networking system for the computers called AppleTalk.

The printer, LaserWriter, is based on a 300-dot-per-inch Canon mechanism, a built-in computer from Apple, and some software called Postscript. It can be shared by up to 31 Macintosh users over the AppleTalk network and will be available in the UK in March. The U.S. price is \$4,995 but the UK price is yet to be set.

Business software available for the Macintosh computer will produce output from the LaserWriter direct. This software includes Jazz, the integrated business package from Lotus, the Microsoft series, and all Apple Macintosh software. Under development by Aldus Corporation is PageMaker, a package that allows users to design and compose layouts for publications like newsletters and brochures.

LaserWriter accommodates many sizes of paper, transparency material, envelopes and labels commonly used in offices. It can print at up to eight pages a minute, reducing to two or three a minute for complex graphics. Among the fonts provided are Helvetica, Times, Courier and a maths set. Point sizes range from three to 72.

Apple plans to release further

found for the printer, selected from the typeface libraries of International Typeface Corporation, and the Monospaced, Linotype, Stempel, and Helvetica typefaces.

Postscript is device-independent, so that any workstation including the IBM PC or compatible, can use the LaserWriter through Postscript. The network system, AppleTalk, can connect 32 devices over 1,000 ft and in the U.S. costs \$50 per connection. It can also serve as a "tributary" system, using bridges and gateways to link into other networks.

According to Mr Bob Khasach, UK marketing manager, people in offices "spend most of their time working closely with about five to 25 other people doing related or common work." He claims that so far, networks for these offices have been complicated to install, hard to use and expensive, "all of which has limited the number of PCs currently on networks to about 5 per cent."

Apparently some 50 companies already have products under development for AppleTalk. They include hardware to connect Apple computers to IBM PCs, an interface to Ethernet local area networks, gateways to IBM networks, a Unix file server, and hard disk servers. Apple has published all the protocols for AppleTalk; the architecture is layered and "open" at every layer. More in the UK on 0432 60244.

Software

Instrument controller

AMPLICON ELECTRONICS of Brighton has developed a plug-in circuit board and some software that turns the IBM XT personal computer into a controller for laboratory or industrial instruments connected on an IEEE 488 bus (network).

The company estimates that there are now some 180 instrument companies producing over 2,000 IEEE 488 compatible instruments for use in a wide range of applications in engineering, science, and medicine.

The package allows the computer to command, monitor and record data from the instruments and is manufactured and written by National Instrument of Austin, Texas.

By using further software written by Laboratory Technology Corporation, also of the U.S., the computer can be interfaced additionally to Lotus 1-2-3, Symphony and other spreadsheet programs to allow the measured data to be manipulated, reduced and analyzed to produce statistical results and graphics. More on 0273 562331.



Have you heard? There's something special in the air. American Airlines. Every day of the week they fly non-stop to Dallas/Fort Worth from Gatwick. From Dallas/Fort Worth there are connections to 45 cities in America's South West

and to Mexico. But do not tell the people in the traffic jam on the M4 to Heathrow. Because there's not one regular scheduled non-stop service from Heathrow to Dallas/Fort Worth. And we do not want Gatwick to become as packed as Heathrow do we?



American Airlines
Something special in the air

Your Travel Agent's probably heard the whisper of call on 01-629 8892

December 1984

Electricidade de Portugal

NOK 200,000,000

Medium-Term Loan

Arranged by:

Union Bank of Norway Group

Provided by:

Union Bank of Norway

Sparebanken Nord

Borgund Sparebank

Sparebanken Vest

Trondhjems og Strindens Sparebank

UNI Forsikring

Sparebanken Rogaland

Sparebanken Ser

Tromsø Sparebank

Sparebanken Vestfold

Aalesunds Sparebank

Samvirke Skadeforsikring A/S

Agent:

Union Bank of Norway

This announcement appears as a matter of record only.

THE ARTS

Architecture

Colin Amery

Changing the Exchange



The Royal Exchange under threat of a compromise to its civic grandeur

Hugh Routledge

Plans are afoot to alter drastically one of the best known landmarks in the City. The Royal Exchange is applying for Scheduled Monument status to enable the present roof structure of the Royal Exchange to be preserved, elevating the central dome and adding two small domes to the arches. These proposals are intended to make the Royal Exchange a more effective headquarters for the City of London Corporation, and have been drawn up by the architect Fitzroy Robinson Partnership and are rather amusing.

The Royal Exchange is a Grade I listed building and an important part of the very centre of the City's townscape. The conservation pressure group SAVE Britain's Heritage have expressed strong objections. The feel the architects are "bookkeeping about" with the Royal Exchange to load ideas on to it. The proposals are seen by SAVE as a "radical alteration that will destroy the present character of the building." It is rather like adding a couple of storeys on to St Paul's.

The Exchange has not had a happy architectural history. When the old one, which was designed by Edward Jannan City Surveyor in 1669, burned down in 1838 the City authorities held an all-out competition to replace it. This was one of the most disgraceful managed of all 19th-century competitions, particularly lamentable because it deprived the City of one of the greatest early 18th-century classical designs by C. R. Cockerell.

Years over estimates and costs led to two competitions being held in the second one C. R. Cockerell and William Tite were the only competitors. Cockerell produced a magnificent design, but Tite, however, did not make a model and he persuaded the committee not to look at Cockerell's as he felt it was unsafe to select the committee with such a glorious model of the Exchange before them. The latter half of the 19th century, it is worth looking again at

Royal Exchange has never been satisfactorily used. It now houses the London Stock Exchange in rather unattractive temporary premises. Unlike the Manchester Royal Exchange no agreeable public use has ever been found. The shops do need a bit of cheering up but they should not be aesthetized so that they look like yet more Covent Garden boutiques.

The routine of the Exchange is still good, tower and chimneys full of English Baroque vigour just beginning to turn into full Victorian richness. To raise the roof of the court will only confuse the issue and wreck the scale from both inside and out.

It is rather curious to apply for Scheduled Monument status because this could be granted (the Exchange being a Scheduled Ancient Monument as well as a Listed Building) without the necessity of a public inquiry. The architects have also had a series of consultations with that august body, the Royal Fine Art Commission. And what was the outcome of these discussions?

Amazingly that group of architectural gentlemen and ladies have not leapt to the defence of the integrity of the scheduled monument, but instead offered this barbaric scheme their "general support". The Commissioners have offered a few suggestions to make the scheme more in the spirit of Tite, if these are incorporated the principle of adding extra floors to already complete classical compositions will from henceforth have the imprimatur of the Royal Fine Art Commission—an appalling precedent.

I am sure that when the noble Lord Montagu looks closely at this violation of one of the monuments for which he is now responsible, he will suggest that this banal and insensitive scheme be dropped forthwith. It needs to be completely re-thought so that the Royal Exchange can be restored and made economically effective in a way which will not wreck its future generations.

Aldeburgh in London

Dominic Gill

Purcell's G minor Chaconne for the first piece of music to be heard at the Aldeburgh Festival (then played by a small string orchestra) it opened the very first festival event, a choral and orchestral concert in the Parish Church on June 5 1948. The concert presented by the Aldeburgh Foundation at the Wigmore Hall Saturday night in aid of the Aldeburgh Appeal also opened with the Chaconne, played this time by the British String Quartet—a well-made and vigorous account, though it was a pity the whole piece was not delivered in the same delicate nonchalant way that they reserved for the last eight bars. One doesn't have to be a purist to find Purcell's music played with such a rich veneer of vibrato, a little like hearing Mozart played on a Hammond Organ.

The evening's new piece, and a London premiere, was *Moments of Vision* by Robin Holloway: a memorandum of about 15 minutes for voice and four instruments, written especially for the speaking voice of Peter Pears, first performed at last year's Aldeburgh Festival. There are certain unavoidable formal limitations: the music to a melodrama must necessarily be plainly representative of the words, rather than ambiguous, or subtly illuminating, and so as not to drown them, it can never be too assertive.

Holloway borrows his prose from Siegfried Sassoon, Walter Pater, Virginia Woolf and (if there is a German poet, it would have to be Rilke. The Sassoon and Pater are delicately pointed, mainly by single instruments: water lilies, a robin dropping down from a tree, a light gleams through a fog. The Woolf has the most elaborate and sensual accompaniment, as well as the most independent musical life, and seems at times very near to becoming a setting prayer.

Pears's delivery was characteristically gentle and urbane, instantly recognisable. An unassuming, uneventful piece: I suspect that given a lively variety of any good texts, and a half-decent hand at word-painting (Holloway's is better than that), the recipe in any case can hardly fail.

The programme continued as it had begun with Purcell and Britten. There was Purcell's *Three Songs* realised by Britten over the years for various recital performances (sung here by Derek Ragin, Derek Tucker and Janna Meek): Britten's very early (1930) *Quintet for string quartet*, and a pair of Canticles, the beautiful 1947 *Quintet setting "My beloved is mine"* (no. 1), and the later, more self-consciously artificial setting of Eliot's *Journey of the Magi* (no. 4).

More 1955 St. John's

David Murray

Thursday's concert in the current London Sinfonietta series, which is maintaining their distinguished standards, offered music so various in scale—from a brief new Boulez sonata to Elliott Carter's dense, percussion-laden *Double Concerto*—as to test the tricky St. John's acoustic hard. The excellent conductor was Oliver Knussen, the harpsichord and piano soloists in the Boulez, John Constable and Ian Brown, the high soprano in Alexander Goehr's *Behold the Sun* Deborah Cook. Those last three have been heard before in the same works, and delivered them here with splendid confidence.

In Sinfonietta's concert, however, the music is the thing. Boulez first. His new *Derive* is a tribute to Sir William Glock, who has just retired as director of the Bath Festival; the title is often with Boulez, suggests ambiguous readings, but the easiest, one—something like "drive"—answers plainly to the pictorial sense of the piece. Boulez has an almost continuous trill and tremolo, gleaming with vibrato showers, slow, languid waves do indeed roll up and back, making soft eddies when they overlap. From the first chord, big supple chords are the basis of the piece; the music is singularly beautiful. Boulez's fine ear for playing timbres is unmistakable. A third of the way into *Derive* a sort of fugato begins to enliven the

texture, but it soon coalesces with the steadily rocking harmony. An encore was demanded and happily given.

The other new work was Poul Ruders' *Symphonic Dances*, a sequence of four "dances" from a frail, lyrical ritual to some energetic whooping with an interesting note of aggression. Conservative in spirit effectively sonorous (if a trifle blotted in this hall), for its length it could hardly have been more hit. Miss Cook's assured way with Goehr's concert aria (now to be part of his opera of the same name) didn't disguise the absence of any sharp profile in the piece, which boasts delicately knitted orchestral and vocal textures of no great expressive variety beneath the aerial excursions of soprano and vibraphone. Robin Holloway's *Shakespeare*, from the Sinfonietta's 1983 Gala, remains the Sinfonietta's most successful work, its dazzling elaborations made their impact.

Why Me? tour

Richard Briers is appearing in Stanley Price's new comedy *Why Me?* at the Richmond Theatre from February 2 to 20, and at the Theatre Royal in Brighton from February 13 to 20, and at the Strand Theatre in London on March 5.

Opera 80 in Ipswich

Max Loppert

Opera 80 is in the early part of its Spring Tour, taking a double bill of Verdi's *Masked Ball* and Rossini's *Italian Girl in Algiers* to places normally not reached by professionally mounted opera with a fully constituted orchestra. When late last year the company was rescued from the sentence of death previously imposed on it by the Arts Council, we all rejoiced; after two Opera 80 evenings this last weekend at the Ipswich Corn Exchange, my own feelings of goodwill towards the company were somewhat muted.

The underlying purpose of Opera 80, one assumes, continues to be that of giving many people in its audience a faithful, intelligible, and intelligent first taste of opera. This decision to offer a pocket-handkerchief account of a grand opera like *Bohème*, that most brilliant and exhilarating of all Verdi's operas, in large-scale dramatic contrast immediately implies in itself some degree of misrepresentation (when the chorus is reduced to one voice per part, and the last scene alteration of stage and pit orchestras disappears because there is no

stage band, the losses are of qualities not at all extrinsic to a proper *Bohème* experience). Even so, a touring production could be made to work if approached the correct way round: that is to say, first acquire a cast of suitable quality, then devise a production to display it—and therefore the work—in the most rewarding light. It seems to me, on the evidence of Friday's performance, that the job had been undertaken topsy-turvy: the production idea, by Declan Donnellan (in Nick Ormerod's designs), came first, and then a cast of assembly-line vocal abilities was applied to it. The result is not a total waste of time—Mr Donnellan, as the recent London season of his Check by Jowl theatre company has shown, is a strikingly inventive man of the stage. But as a first-time *Bohème* this amounts to a slight on Opera 80 audiences.

The opera (there was no *Bohème* in the last season) is a modern state governor, his aides wear the dress of administrative and naval officialdom. The fortune teller lives on the wrong side of town, surrounded by a devoted, the "orzo campo" becomes

a graffiti-bedaubed back alley. For some reason that remained unclear throughout, all are stuck in eye-masks, hideous in themselves, whose actual effect is to limit the natural expressive potential of the whole cast. Verdi's travesty-soprano page-boy, perhaps the single most wonderful imaginative act of the opera, becomes a female secretary (still called Oscar). This last was the hardest thing to bear in a performance that someone who knows and loves the work well could otherwise take in his stride, but what on earth could the newcomer make of it?

It was clearly a production imposed upon, and thus not enlivened by the cast; for none looked really effective in it, and indeed only one member—Neville Williams, in a well-shaped account of Riccardo's music—appeared to make any contact with the work at all. The harp, Christopher Thornton-Rolmes, the light soprano, Ross Manning, and the tenor, David Bickley (not really dark enough in timbre), showed flashes of promise which in other circumstances one could guess better realised; Amelia was an honourable miss, I must record that the show goes off, on its own terms,

with flair, that Stephen Barlow conducts it with facility, if never really idiomatically, and that Leonard Hancock's dated translation comes over.

If this was a task misbegotten and even executed, it was as nothing compared to the horrors wreaked on the companion Rossini opera, *The Italian Girl* (given in a feeble new translation by the conductor, David Perry) may not be the most scintillating of his comedies, but the score is delicate, and deserves a production to match—unlike this, which is surely a real Opera 80 territory. The modern-dress version devised by Robert Carsen worked instead on the rigorous principle of lowest-common-denominator farce, with a flow of modern-dress gags as fired and crude as it was ill controlled.

Apart from the attractive heroine, Janine Roebuck, the young cast seems to have gone under entirely. I say "seems," because I didn't see the rest of the interval. No doubt it's too late to work improvements for the rest of the tour (12 towns still to be visited). Before the next one, though, there must be a long, hard, fresh think about the why and the how of Opera 80.

The Government Inspector/Oliver

Michael Coveney

In a programme note, Adrian Mitchell invokes Meyerhold in respect of his new version of Gogol's great comedy. One rather wishes he had never heard of the fellow. He claims to have taken all sorts of liberties just as Meyerhold had in his 1928 production, and the National Theatre director Richard Eyre follows suit, adding extraneous linking passages and setting, now, an apartment in Petersburg, and a troupe of trunks in which the presumptuous clerk Khlestakov is transported. He beats a hasty retreat from the provincial community he has, well, taken for a ride.

Of course, such trivial innovations and emendations might be welcomed with rapture if the evening as a whole was even remotely funny. It is not even vaguely amusing. Two chief reasons for this: Mr Eyre and his designer John Gunter have gone rather solemn and ponderous in the manner of people who know they are doing a classic, and they have not touched the original text except when they graze his ego. Admittedly he transmits a trance-like idiosyncrasy, puffing on

scissors, scrolls and bills. A beetle or bluebottle is caught in the middle. This backdrop rises to yield a clumsy trucking system of Khlestakov's floating bowl and the Mayor's home. A portrait of the Czar dominates the stage which is later taken over by Old Mother Russia herself when the peasants and shopkeepers descend on Khlestakov to exact salvation. The visual representation of all this I find no more satisfactory than Mr Gunter's work on *Gogol* and *Dolls* or *Wild Honey*. It is all so much lavishment with minimal taste.

Having plucked a bit of Meyerhold, Stanislavski is the next port of call as far as the clerk is concerned. That director, in Michael Chekhov's performance, offered "a complete non-stop, devoid of any gifts or takes, without a single (thus) Nick Worrall in a recent study). Grotowski is wearing after a time, but surely Khlestakov must be really on the point of starvation, or his farcical insanity has no spring. Mr Mayall looks like a devoted follower from the off, curiously untouched by the fawning, attentions of the town dignitaries except when they graze his ego. Trance-like idiosyncrasy, puffing on

cigars with a fart for an exhalation or—and here I did crack a snigger—finding his hand accidentally stuck to the mayor's backside.

The mayor, or Governor, is played by a palpably padded Jim Broadbent following strict instructions to be as pompous and unfunny as possible. His hair stands up like a privet hedge and he executes several pieces of delightful business—plonking a Napoleonic hatbox on his head instead of the hat, rugby-looking some incriminating papers out of the way while creeping forwards with a subservient handshake—but his grip on his colleagues is asserted, not demonstrated. The setting is not so much bad as just dull. The prying twins, for instance, misinterpret Gogol's intention of showing incompetent surveillance methods with a collapsing door entrance that is funny the first time (less so the third) and then capped by an unlikely, invented, descent through the lodging window.

Another invention is the mysterious presence of a silent doppelgänger as Khlestakov receives the Mayor's cronies in order to take money off them. This is another echo of Meyerhold that simply does not make

sense. And where is the delicious farce of these scenes, the savagely etched humour of a poseur exploiting the gullible as they edge origami around him, one by one? For Robert's judicious proffer of a Masonic thumb-shaker, Fred Pearson's anonymous school's inspector cough on his cigar. Comic tension drains away by the minute.

Messrs Eyre and Mitchell last (and first) did this play at the Nottingham Playhouse in 1974, Jonathan Pryce curiously memorable as a Glaswegian Khlestakov descending on a post-war Yorkshire hackwater with his Cockney sidolick. Ron Pember's Oip in also Cockney, but he makes the part count for little. Otherwise Deirdre Clancy's plush costumes are pressed into mid-19th century Russian service, provincial accents a strange mix of Lancastrian and Humberside. The great drunken climax finds Rik Mayall on the mayor's pedestal. No concentration of effect here to compare with Peter Hall's 1986 classic downstage bunting from which Paul Scofield all but fell off the stage. Mr Mayall toys with that idea in the inn scene, then drops it after drawing a blank on the second attempt. It is that sort of an unfunny evening.

Chicago Symphony Orchestra/Festival Hall

David Murray

On their triumphant visit to London last week, the Chicago Symphony and the conductor George Solti, offered two programmes. On Thursday, Solti gave the ninth symphonies of Shostakovich and Bruckner, and on this page Max Loppert praised the orchestral playing without reservation the strings "wonderful" and the woodwinds "less solidly of tone, the massive but never heavy authority" of the winds. He thought the Shostakovich performance altogether masterly, but found that Bruckner's tone range symphonic, "thinking" "winded under the Solti glare," with everything "rendered in urgent close-up."

On Saturday, with BBC radio relay, Solti gave the Chicago programme consisting of two more familiar warhorses, Mozart's *Symphony No. 39* and Beethoven's *Fourth*, and the British premiere of John Corigliano's *Tournamevents Overture*

by way of a preliminary winter. A New Yorker of almost 47, Corigliano has a considerable list of compositions behind him; the *Tournamevents Overture*, written in 1967, is among the earliest of them, and its ambitions go little further than providing an extrovert work-out for a crack orchestra.

That, of course, it does: the players went through their paces with assertive panache. But the musical material is nondescript, and though it's expertly treated in the modern academic manner it has too little vitality to suggest the intended "contests" between players. The last solid climax comes too long before the end, for the subsequent round-up of material amounts to re-offering dishes that, weren't specially appealing first time round.

Given with a suitably reduced number of strings, the Mozart *Fourth* Symphony still had a full, well-regulated sound. (The

Chicago strings can play plausibly; it's just that they are bigger than other bands.) One has to say that the performance was very good in principle, with unexceptionable tempi and beautifully precise ensemble, though the arrival at the recapitulation of the opening Allegro was curiously flat. Solti found some majesty in the Introduction; his treatment of the main movement, carefully restrained, sounded polite rather than affectionate, as also with the Andante. The *Finale* had the expected little spring, to the high spirits of the *Finale* were approached deliberately, almost analytically; interesting, but decidedly cool.

Chicago's *Fourth* Symphony was hard-edged as could be, scarcely loud when loud and severely dry-eyed when soft. The opening brass summons, brilliantly delivered, might have seemed less like a kick between the eyes had the tele-

vision lights not been glaring into the audience until the very moment of starting. Later the sole obnoxious note, and the wind-chorus, and the strings' *Pizzicato Ostinato* was sensational; it remained an unbending, almost baleful performance. I enjoyed Debussy's *Fêtes*, their encore all but fell off the stage. Mr Mayall toys with that idea in the inn scene, then drops it after drawing a blank on the second attempt. It is that sort of an unfunny evening.

'Little Eyolf' returns to Hammersmith

The Lyric Theatre, Hammersmith is putting on what is said to be the first London stage production of Ibsen's *Little Eyolf* since its presentation at the old Lyric Hammersmith in 1958. The cast includes Diana Rigg, Ronald Pickup and Cheryl Campbell and its opens on February 13.

AMERICAN MOTORS OVERSEAS CORPORATION N.V.

6% US-Dollar Bonds due 1992

Notice is hereby given to holders of the above Bonds that the redemption instalment of \$1,500,000 due on April 1, 1985 has been entirely effected by application of Bonds surrendered for conversion.

There will be no drawing by lot.

Willemsdijk, Curaçao
In January 1985

American Motors Overseas Corporation N.V.

Communauté urbaine de Québec

Province de Québec, Canada

Emprunt obligataire 12% 1984-1991 de 32 000 000 \$ Can.

BANQUE INTERNATIONALE A LUXEMBOURG Société Anonyme

BANQUE GÉNÉRALE DU LUXEMBOURG S.A. CREDIT COMMUNAL DE BELGIQUE S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT COMMUNAL DE LIÈGE S.A. CREDIT COMMUNAL DE NAMUR S.A. CREDIT COMMUNAL DE VILVORE S.A. CREDIT COMMUNAL DE WATTELO S.A. CREDIT COMMUNAL DE YVERVOY S.A. CREDIT COMMUNAL DE ZWILLER S.A. CREDIT COMMUNAL DE LUXEMBOURG S.A. CREDIT COMMUNAL DE BRUXELLES S.A. CREDIT

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY
Telegrams: Finantime, London PSA. Telex: 8954871
Telephone: 01-248 8000

Monday February 4 1985

The need for cheaper oil

THE Organisation of Petroleum Exporting Countries is selling 40 per cent less of this oil than it was five years ago. Opec's instinct for self-preservation seemed to occasion surprise in the more speculative corners of the currency and futures markets; but on a more sober view, a ramshackle compromise of the kind agreed last week was always the most likely outcome of the Opec meeting in Geneva. There is little more than wishful thinking behind the fashionable belief that the oil cartel is certain to collapse through the action of some immutable law of market economics.

Lesson

If recent events have shown the markets that Opec still force to be reckoned with, they should have provided an even more important lesson for the oil producers themselves. Opec survives today because of its members' mutual interest in avoiding disaster; this is hardly a cause for celebration in a body which was supposed to offer its members unparalleled prosperity, not a succession of near-fatal crises. Opec is in trouble not because cartels which rig prices always get their just retribution. They do not. Opec, however, happens to be a cartel which pushed its price too high for the good of its own members. Partly as a result of its folly in linking prices to the appreciating dollar, Opec has made oil consumption unaffordable and oil production extraordinarily profitable for most of the world. If Opec is to serve the genuine long-term interests of its members, it will have to start reversing this process sooner or later.

Nigeria's troubles, for example, stem not from largely illusory falls in the oil price since 1979, which have been more than offset by the rise of the dollar. If price alone were the issue, Nigeria today would be sitting pretty, exporting a barrel of oil to export it worth 15 per cent more, even after adjustment for inflation, than it was in 1979 in the currency of its largest trading partner, which happens to be Britain. The reason Nigeria is on the verge of bankruptcy today is that it

The Austrian traumas

THE CONFIDENCE expressed by the Austrian Parliament in Dr Friedrich Frischenschlager, the Defence Minister, can be justified only on grounds of short-term expediency. Had the House voted on Friday to dismiss the minister because of the fulsome and unnecessary welcome he gave to a war criminal released by the Italians, the coalition government of Dr Bruno Kreisky, Fred Sinowatz would almost certainly have fallen apart. New elections would have become hard to avoid.

In the present state of public opinion Dr Sinowatz's Socialists and their smaller partners, the Freedom Party to which Dr Frischenschlager belongs, would have stood to lose seats. So, because of the arrival upon the scene of the Greens would the conservative system which sponsored the no confidence motion. Hence all three parties represented in parliament had an interest not to let matters come to a crisis. It is a pity that Dr Frischenschlager should have become embroiled in this affair. Unlike so many Austrians he had proved willing to confront the two traumas of Austria's history. In order not to let people forget the horrors of Nazi rule between 1938 and 1945 he arranged for army recruits to take the oath of allegiance on the site of Mauthausen concentration camp. A similar ceremony was held at Karl Marx Hof in Vienna where army gunfire destroyed a Socialist stronghold in the civil war of 1934.

Objections

Both gestures set Dr Frischenschlager well apart from the so-called national wing of the Freedom Party where Herr Walter Reider, the former SS major whose return from Italy caused the crisis, has been lionised as a heroic figure. The minister's personal motives in welcoming Herr Reider remain obscure. But his lack of political judgment is evident. He himself has admitted to having made a mistake. Folly is not an asset to a minister—let alone to the minister of defence.

To Dr Sinowatz the affair must be an insistent warning to impart a greater sense of direction to the coalition which he has headed since May 1983. Affairs have tended to drift and the Government has looked like stumbling from one crisis into another. The last one broke out when the Government, against environmentalist objections, de-

Payoff

The real payoff, however, would come in the longer term. Nobody could guarantee that cheaper oil would induce substantially higher long-term consumption and lower exploration outside Opec; but against the prospect of sticking to the present miserly production quotas for years or even decades to come, any rational calculation of risks and rewards should suggest to Opec that a co-ordinated, moderate price cut, like the one agreed in March 1983, is a risk worth taking—particularly since a cut of 15 per cent would still leave oil prices in Europe above their March 1983 level.

Of course, the world is not a rational place and it would be too much to expect that Opec would orchestrate a price decline without external pressure. It would be equally unrealistic to ask the British Government to undermine Opec's new price structure in the near future, while memories are fresh of sterling's recent battering.

Many unresolved issues which Dr Sinowatz inherited from his predecessor, Dr Bruno Kreisky, remain unresolved. No clear line has emerged towards the deficit-ridden industrial holdings of the state. No decision has been made on new fighters for the air force, though its present equipment has been obsolete for years. Progress with curbing a structural budget deficit has been painfully slow.

Yet these are really symptoms on the surface only. A deeper malaise surrounds the consensual system that governed Austrian public life ever since the war. It found its fullest expression in the coalition between Socialists and People's Party which lasted until 1966. When it was succeeded by one party government—first by the People's Party, then by the Socialists—the consensual system held together. Trade unions and business worked hand in glove and jointly constituted a major centre of power.

Considerations

That alliance exists to this day, but its power has waned. Business and unions are at one in wishing the Hainburg power station to be built. They did not get their way and may possibly never do so. Moreover both the Socialists and the People's Party are split between environmentalists and the so-called "concrete pourers" who do not wish to have industrial development stunted by environmental considerations.

It is a phenomenon very much derived from the affluence Austria has achieved. Affluence indirectly has begun not so much to undermine the consensual social partnership as to make it seem irrelevant to the aspirations of an increasing number of people.

Dr Sinowatz has balanced precariously, trying to satisfy both the new middle classes and their occasionally romantic environmentalist and the old guard who are afraid that unemployment may rise above its modest current level. The danger is that by seeking to please everyone he will in the end please nobody.

ECONOMIC VIEWPOINT

British economic policy after 14 per cent

By Samuel Brittan

Oil, oil and oil again. The key economic events of the first Thatcher Government were largely dominated, not by the rigid monetarism of college debating society imagination, but by the effects on sterling of the second oil price explosion and the coming on stream of North Sea oil.

The events of the second Thatcher Government are likely to be dominated by downward pressures on the oil price and prospect of a gradual rundown of North Sea output. The resulting depressing effects on sterling are the mirror image of the earlier uplifting ones. To cope with them the Government may have to rethink its mix of fiscal and monetary policy in the way discussed at the end of this article.

None of this means that Britain is a one-commodity economy, as some of the sillier foreign exchange market gossip would have it. Oil accounts for 5 per cent of Gross National Product. Net exports of oil amount to about 7 per cent of total overseas receipts, visible and invisible. Even as a proportion of Government revenue it is only about 84 per cent.

Nevertheless, as far as sterling goes, the oil was the star. The rise in sterling in 1979-80 was far larger than the direct balance of payments gain from the rise of North Sea production or the rise in the oil price.

Part of the subsequent fall, which has been going on ever since in a series of steps, is simply a rebound from that unsustainably high level which caused Sir Geoffrey Howe to make his famous remark about North Sea oil: "I wish we had left the bloody stuff in the ground."

The true swing in sterling has, however, been far more than suggested by the often quoted but ridiculous, range from over \$2.40 in 1980 to just over \$1.10 now. These figures reflect the rise of the dollar and have been paralleled by dramatic falls in the dollar rates of most European currencies. Yet Sir Geoffrey's remark is Italy have not had to contend with a public opinion which from the Prime Minister downwards, is hooked on the exchange rate with the dollar.

But every swing in the exchange rate has its own momentum. The British Government, especially on the up side in 1979-81 have been larger than economic fundamentals would justify, and this led many writers of City circulars to look for signs of extreme monetary severity in 1979-80 and of great laxity in recent months.

These explanations are far-fetched. There would have been much less interest in picking over the statistical details of the oil price had not shot up in the

earlier episode and been under downward pressure recently. The probable explanation of the 1979-80 sterling rise is in terms of international portfolio preference. British possession of North Sea resources when the oil price was exploding for a second time, and energy crisis talk was rife, increased the attractiveness of sterling for overseas and domestic holders, who perhaps also liked the look of the newly arrived Thatcher Government.

It is more difficult to say why the more moderate downward shift of the oil price — and the only when measured in dollars — should have a bearing on sterling. Certainly the posing of the question "What shall we do when the oil runs out?" has been in highly

The speed of decline of oil production is likely to be much more gradual than often supposed. Many North Sea oil operators expect the UK to remain self-sufficient to the end of the century.

It is hardly surprising that the non-oil balance of payments should have deteriorated so sharply when the oil balance has shot up from zero in 1979 to some \$700 million in 1984. If the UK moves from surplus to eventual self-sufficiency it would need to find other exports, or import-savings, amounting to 7 per cent of total overseas earnings. This hardly requires a heroic depreciation.

The UK's position as an international financial centre as well as an oil producer makes the pound more vulnerable to oil price movements than the currencies of say Norway or the Gulf states. We just have to accept that the sterling market is dominated by matters such as talk in New York of a \$200

misleading hang-up on the dollar rate

which British producers can check against competitors at home and abroad. The critical point is where import-induced inflation, combined with fatter profit margins, feeds through into higher pay settlements.

The degree of depreciation consistent with any given inflation target depends on what else is happening at the time. The weakness of commodity prices and the low rate of "world inflation" allowed the Government to tolerate the modest 7 to 8 per cent depreciation which occurred in 1984 against the mark and non-dollar currencies.

But any acceleration of this decline was likely to risk a revival of inflation. Hence the 4 per cent increase of base rate. The irony of it is that the hysteria surrounding the sterling dollar rate has been one of the forces threatening to weaken sterling against other currencies as well.

But even as less tangible factors take the British Government may be conscious of having gained the upper hand against a miners' strike for the first time in postwar history and having avoided the fate of the Heath Administration. But further from UK shores people

are now catching up with the fact that the strike has been going on for nearly a year, that the strike has been conducted with an unparalleled violence and intimidation whose true dimensions have never been brought to book; and that Britain seems a bitterly polarised and divided society whose senior university reserves for the Prime Minister a battered which would be better directed against Arthur Scargill.

These economists and financial analysts who have always wanted a quick move to zero inflation and balanced budgets, and who always thought financial policy too lax, are entitled to respect. But many of those who now make this criticism were only a little while ago

Monetary and fiscal policy are of course merely means for regulating domestic demand. With the national income in money terms (Nominal GDP) rising by less than 7 per cent per annum and with inflation below 5 per cent and unemployment at well over 8 million and still rising, the case that demand has been rising too quickly, or about to do so, seems to me very weak. One can accept that pressures on sterling have forced a harder line without regarding these pressures as some divine punishment for domestic profligacy.

The Treasury has made too much of a mystery about sterling being a possible indicator of monetary conditions. The effects of a lower pound for industrial exporters are not mysterious. There is the direct effect on import prices. There is also the ultimately more important effect in raising the prices

which British producers can check against competitors at home and abroad. The critical point is where import-induced inflation, combined with fatter profit margins, feeds through into higher pay settlements.

The degree of depreciation consistent with any given inflation target depends on what else is happening at the time. The weakness of commodity prices and the low rate of "world inflation" allowed the Government to tolerate the modest 7 to 8 per cent depreciation which occurred in 1984 against the mark and non-dollar currencies.

But any acceleration of this decline was likely to risk a revival of inflation. Hence the 4 per cent increase of base rate. The irony of it is that the hysteria surrounding the sterling dollar rate has been one of the forces threatening to weaken sterling against other currencies as well.

But even as less tangible factors take the British Government may be conscious of having gained the upper hand against a miners' strike for the first time in postwar history and having avoided the fate of the Heath Administration. But further from UK shores people

are now catching up with the fact that the strike has been going on for nearly a year, that the strike has been conducted with an unparalleled violence and intimidation whose true dimensions have never been brought to book; and that Britain seems a bitterly polarised and divided society whose senior university reserves for the Prime Minister a battered which would be better directed against Arthur Scargill.

These economists and financial analysts who have always wanted a quick move to zero inflation and balanced budgets, and who always thought financial policy too lax, are entitled to respect. But many of those who now make this criticism were only a little while ago

Monetary and fiscal policy are of course merely means for regulating domestic demand. With the national income in money terms (Nominal GDP) rising by less than 7 per cent per annum and with inflation below 5 per cent and unemployment at well over 8 million and still rising, the case that demand has been rising too quickly, or about to do so, seems to me very weak. One can accept that pressures on sterling have forced a harder line without regarding these pressures as some divine punishment for domestic profligacy.

The Treasury has made too much of a mystery about sterling being a possible indicator of monetary conditions. The effects of a lower pound for industrial exporters are not mysterious. There is the direct effect on import prices. There is also the ultimately more important effect in raising the prices

which British producers can check against competitors at home and abroad. The critical point is where import-induced inflation, combined with fatter profit margins, feeds through into higher pay settlements.

The degree of depreciation consistent with any given inflation target depends on what else is happening at the time. The weakness of commodity prices and the low rate of "world inflation" allowed the Government to tolerate the modest 7 to 8 per cent depreciation which occurred in 1984 against the mark and non-dollar currencies.

But any acceleration of this decline was likely to risk a revival of inflation. Hence the 4 per cent increase of base rate. The irony of it is that the hysteria surrounding the sterling dollar rate has been one of the forces threatening to weaken sterling against other currencies as well.

But even as less tangible factors take the British Government may be conscious of having gained the upper hand against a miners' strike for the first time in postwar history and having avoided the fate of the Heath Administration. But further from UK shores people

are now catching up with the fact that the strike has been going on for nearly a year, that the strike has been conducted with an unparalleled violence and intimidation whose true dimensions have never been brought to book; and that Britain seems a bitterly polarised and divided society whose senior university reserves for the Prime Minister a battered which would be better directed against Arthur Scargill.

These economists and financial analysts who have always wanted a quick move to zero inflation and balanced budgets, and who always thought financial policy too lax, are entitled to respect. But many of those who now make this criticism were only a little while ago

The British Chancellor, Nigel Lawson, did take some risks with lower interest rates in 1984 to stimulate economic growth. In pursuit of this he was prepared to tolerate a very limited depreciation of the pound. But that depreciation was seen as a cost not a benefit and there was always a limit to what was tolerable. (Even the "Treasury Model" now shows depreciation tending to reduce output and employment.)

The Chancellor's main mistake was to say too little and stick to obscure Treasury formulae. There is a case for playing your cards close to your chest, but not if these around you stand around in hob-nail boots. Somehow or other the impression got around that the Government did not care where sterling went, and even when Treasury and Bank officials changed their tune, messages of indifference to sterling were coming from No 10.

The lesson of the episode surely is that the Chancellor, who is not personally enmeshed in the lobby system, should give regular on-the-record briefings so that his own views and intentions are clearly known and do not have to be sought in obscure passages of Hansard. This is more promising than trying to gag officials, which cannot be done in a free society where people's views become known without anything so wicked as "talking to the Press."

For the time being cautious will be the order of the day. Caution will be the watchword both on tax cuts and interest rates. But one cannot always live in a bunker; and when the time comes to relax some re-examination of priorities will be in order.

Since the Thatcher Government came to office—indeed since Denis Healey started talking to the IMF in 1975-76—the object of financial policy has been to allow enough expansion of monetary demand to secure a reasonable growth rate but not to finance a reacceleration of inflation. This is what the Medium Term Strategy is for.

But there has also been a subsidiary strategy which perhaps I underplayed because I never fully believed it. This was to follow a tight fiscal policy in the hope that this would permit low interest rates without inflationary consequences.

The snag is that the level of interest rates is set in a world market. Countries with low inflation expectations like Germany or Japan will have money rates below the world average, and those with higher inflationary risks, or where depreciation is expected for other reasons, will have relatively high rates.

A higher national budget deficit can be regarded as a bid for a higher share of world savings. So long as confidence is maintained that monetary policy is on a non-inflationary course, the main effect of higher borrowing by one government is to attract overseas funds and to

executive director of Rolls for the past two years, but since leaving the Electricity Council he has built a new career as a company doctor, tackling such ailing companies as Weir, and Turner and Newall, and the novel challenge of the embryonic tech company, Coltech.

Tombs says he learned from Lord Weinstock, for whom he worked for five years in the early 1960s, building large turbine generators.

In the 1970s he disagreed vehemently and publicly with Weinstock in opposing the choice of the U.S.-designed pressurised water reactor. He still does — so far as electricity supply is concerned.

Not for submarines, Rolls-Royce is the Royal Navy's main contractor for the PWRs which power Britain's nuclear fleet. It has built about 20. Tombs says he can be regarded as "exactly the right conditions for submarines."

So far, Rolls has built original versions of the original U.S. submarine reactor, updated by its own fuel technology. But shortly, it will roll out PWR2, the first all-British PWR, factory-built as a single 1,600-tonne assembly at Barrow. This will be the powerplant for a new class of hunter-killer subs, and later for the big Trident boats.

Paper money

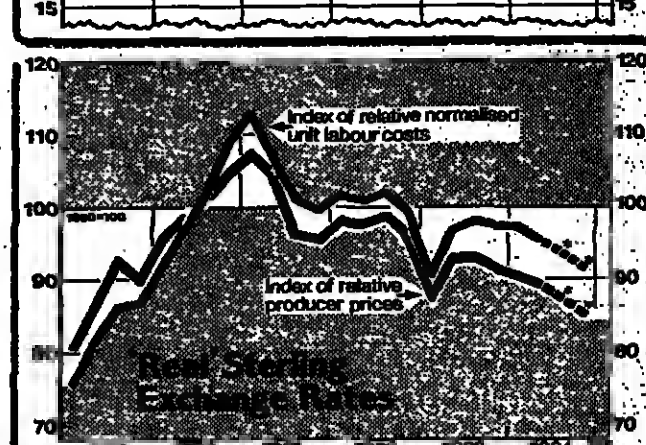
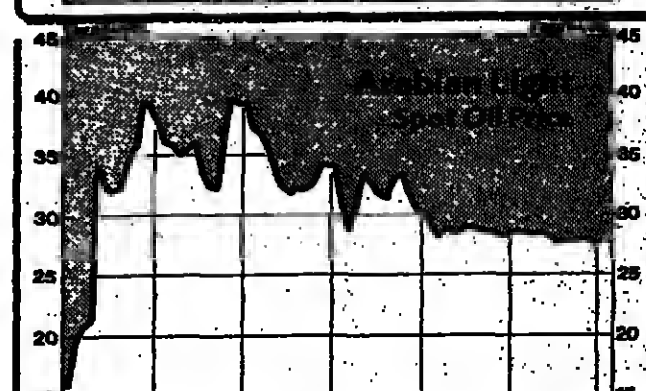
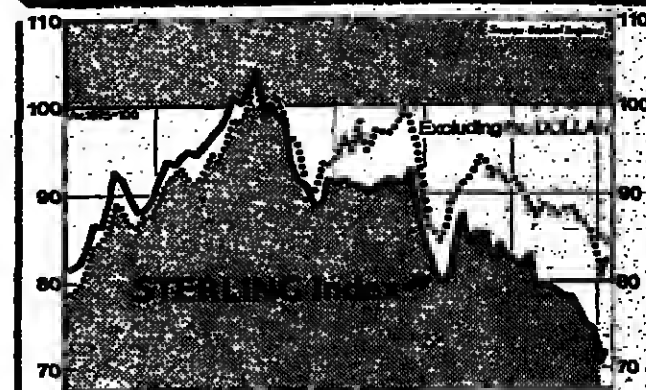
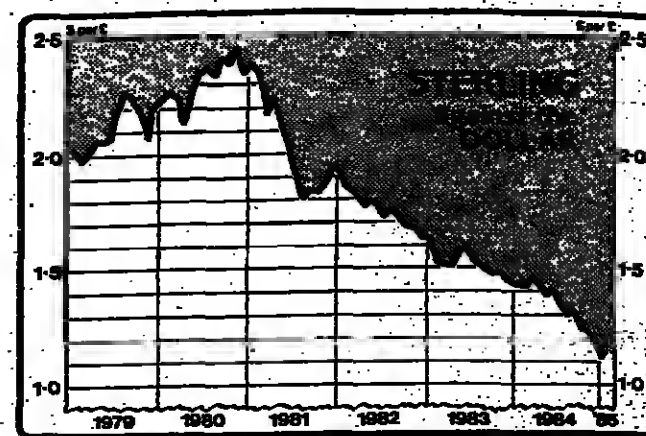
Apart from its cars, Austin Rover's plant at Longbridge, Birmingham, also produces some 15,000 tons of waste paper every year.

Four apprentices have come up with a scheme to turn the paper from secretaries' waste into fuel pellets which could replace coal in the plant's boilers.

Longbridge consumes as much electricity as a town the size of Oxford and burns over 77,000 tonnes of coal a year, costing £4m — over £50 a tonne.

Andy Barr, AR's managing director, operations, has ordered a feasibility study into the paper conversion scheme which, it is reckoned, could save no to £500,000 a year for an initial investment of £200,000.

Rolls-Royce is different because of the Government's clear intention of privatising it, says — though he simply laughs if asked: "When?" Tombs has been a non-



Source: CBI and FT Statistical Dept.

Bob Hutchinson

bid up its own exchange rate. This "counter-intuitive" proposition was mentioned in an Economic Viewpoint of March 8 1979, when Mr Healey was still Chancellor, and it subsequently became the U.S. Council of Economic Advisers' main explanation of the high dollar.

It follows that when the Government is worried that its currency is too high or rising too quickly, a lower Budget deficit is in order. This was already the case in the last Healey period and became even more so in the early Thatcher period.

Similarly, now that sterling looks like being more often too low than too high, a somewhat higher Budget deficit could extract funds to Britain and bolster sterling. It cannot of course be emphasised sufficiently that the restoration of confidence is a prerequisite of

any such move. But once that has occurred, say later on in 1985 or 1986, a change in the policy mix to somewhat looser Budgets offset by tighter money, may be an improvement on the policy combination previously pursued.

Or to put it another way: just as the U.S. needs a little less Reaganism, maybe the UK needs a little more.

This, however, is to look ahead. For the moment, financial rigour rules. The main hopes for an alleviation of unemployment must come from labour market moves. As it is, the Government should be less afraid of so-called palliatives such as community programmes and reductions in National Insurance contributions for low paid or newly recruited workers. Palliatives are better than dole queues.

There are no less than 741 companies in the FT Actuaries Index. Every one of them a leader in its field. Every one a force to be reckoned with.

The very companies, in fact, you most need to know about. Fortunately, their activities have not escaped our attention. Hence the Extel Handbook of Market Leaders.

If business is your business, you need this book. It tells you everything you want to know, from the chairman's name to details of dividends, from a five year profit and loss record to employment of capital, from the registered office to monthly share price graph.

To put it simply, it's the easiest, quickest and most convenient source of reference of its kind. And, since it's published every January and July, most timely.

The annual subscription will cost you £74.00. Or, if you prefer, you can have a copy of the current issue for £40.00. Not we venture to suggest, a high price for the low-down. So why not order yours today?

Extel Statistical Services Limited

37-45 Paul Street, London EC2A 4PB. Telephone: 01-253 1400. Telex: 262087.
Author House, Chilton Street, Manchester M1 3PH. Telephone: 061-236 5602.
To: Extel Statistical Services Ltd, 37-45 Paul St, London EC2A 4PB.
Firm Name, Chilton Street, Manchester M1 3PH.

Please enter a subscription for the Handbook.
Please send a single copy of the Handbook.

Name _____ Position _____
Firm etc _____
Address _____
Telephone _____

live the cake and eat it

Mr N Brittan

In the current... the level of... the level of... the level of...

The reason for... the latter is... the latter is... the latter is...

The dilemma... the dilemma... the dilemma... the dilemma...

The adoption... the adoption... the adoption... the adoption...

The adoption... the adoption... the adoption... the adoption...

The adoption... the adoption... the adoption... the adoption...

The adoption... the adoption... the adoption... the adoption...

The adoption... the adoption... the adoption... the adoption...

The adoption... the adoption... the adoption... the adoption...

FOREIGN AFFAIRS: JAPAN'S DEFENCE SPENDING

The barrier that may soon fall

By Ian Davidson in Tokyo

ONE WAY or another, it begins to look almost inevitable that Japan's defence spending will this year break through the magic barrier of 1 per cent of gross national product which has been a totem in Japanese politics ever since it was voluntarily erected in 1976 by the then Prime Minister, Mr Takeo Miki. Until it is broken, the 1 per cent figure will be a subject of intense political controversy, not only on the part of the Socialist Party, the largest opposition group, but also within the ranks of the ruling Liberal Democratic Party, as it was in last week's debate in the Diet. But even if the barrier falls, it is clear that Japan will still be a long way from having a plausible defence posture, let alone a coherent geo-strategy, which commands broad-based domestic political assent.

As a former Defence Minister, Prime Minister Yasuhiro Nakasone has long been an advocate of a stronger defence posture, and this year's projected increase of 0.9 per cent in nominal terms (or about 4.5 per cent in real terms) leaves defence spending at 0.997 per cent of GNP. What is likely to push it through the magic barrier will be the public service pay increase which is due to be awarded half-way through the year.

Yet though Mr Nakasone was reappointed by his party to the premiership last year, in principle for a second two-year term, his position is anything but secure, and he has been unable to confront the 1 per cent issue head on. Despite what everybody assumes to be almost inevitable, he argued last week in the Diet that the final defence spending outcome was unpredictable because of uncertainties about the future pay increase and about the eventual rate of economic growth. The further he dared go was to hint that the Government might review the 1 per cent position "if necessary".

His evasiveness did not go unchallenged, even from within his own party; a group of Diet members, including two of Mr Nakasone's closest advisers, Mr Miki himself and Mr Zenko Suzuki, publicly called on the Government to respect the 1 per cent limit, on the grounds that the breaking of the barrier could lead to "unrestrained" defence spending, and would have adverse political effects abroad. Just what this public

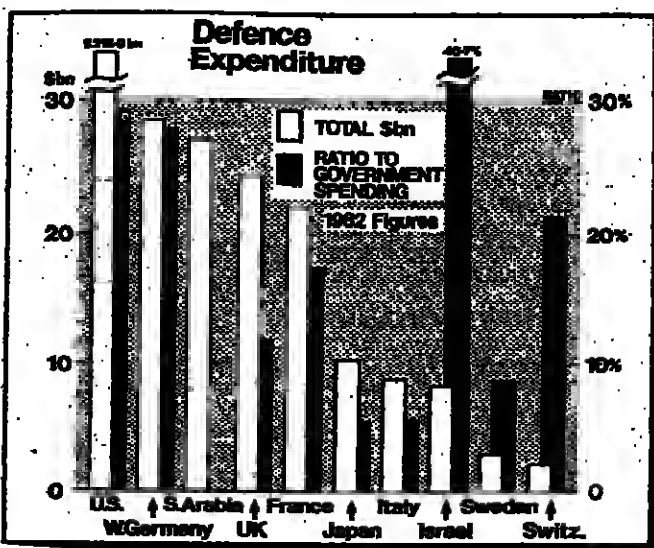
dissent adds up to in the obscure world of Japanese political manoeuvring it is hard, perhaps impossible, for a foreigner to assess; it may be little more than a pretext for rival factions to put pressure on Mr Nakasone in advance of elections which, some observers believe, could be brought forward to this year. But if the 1 per cent barrier is broken, that must create a new situation which Japanese strategic analysts hope will focus debate on more meaningful measurements of Japanese defence policy.

What the breaking of the 1 per cent barrier will not do, one may confidently assume, is open the floodgates to an uncontrolled rush of defence spending in future years simply as no political constituency of any size for such an idea. Even more constraining than the Miki ceiling is the post-war constitution which guarantees as a sovereign right of the nation, and while the opposition Socialist Party has come round so far as to admit that the Self Defence Forces (SDF) are legal and constitutional (a curious position, in all conscience), it remains wedded to the idea of unarmed neutrality. The trauma of the disastrous consequences of World War II remains etched in the public memory, and in any case it has for 40 years been politically convenient, and economically advantageous, to shelter demurely under the wing of the American superpower.

Symptomatic of public attitudes to defence spending as reflected in the media was an editorial last week in the Asahi Shimbun, Japan's second largest-circulation newspaper, urging that the 1 per cent ceiling should continue to be respected, while conceding that it would be difficult to know where and how to make the corresponding cuts.

The trouble with the 1 per cent totem is that it derives from a bygone era. In the late 1950s and early 1960s defence spending was consistently above 1 per cent, though starting, of course, from a very low base. By the late 1960s, however, despite relatively rapid annual increases, it shrank below the magic 1 per cent because it was easily outpaced by the rapid growth of the Japanese economy.

During the early 1970s, defence spending was still



rising rapidly in percentage terms, but by then the context had changed. The first of the two oil shocks had reduced the economic growth rate from around 10 per cent a year to around 5 per cent, with sharp up-and-downs; and East-West relations were briefly passing through the era of détente, characterised by the first Strategic Arms Limitation Treaty (SALT) and the Helsinki agreement of 1975. It was in the following year that the Miki Government enunciated the 1 per cent guideline, as well as the National Defence Programme Outline which remains to this day the basis of defence planning.

Since then, of course, a great deal has changed, not just because the election of President Ronald Reagan ushered in the sharpest frost in U.S.-Soviet relations since the Cold War, but because of the rapid increase in Soviet conventional power, most visibly in its naval forces in the Pacific.

It is sometimes said—indeed, it was said to me last week in Tokyo—that Japanese perceptions of geo-politics tend to lag several years behind the rest of the world. Like many such generalisations, it may be only partly true; and since the remark was made to me by one of Japan's leading strategic analysts, it may have contained an element of elegant self-deception on behalf of the country. At all events, it now the evidence that we no longer live in the age of détente

ought to be undeniable, even in Japan.

In a departure from the traditional way of doing things, Prime Minister Nakasone set up a lay study group to examine Japan's security position; when it reported last December, it argued not merely that the 1 per cent ceiling, which might have had some justification in 1976, should now be reviewed in the light of the changed international situation, but it also recommended a reconsideration of the 1976 National Defence Programme Outline. Similarly, the Research Institute for Peace and Security, Japan's leading strategic studies centre, last November submitted a report to the Government in which it roundly dismissed the 1 per cent ceiling as having no rational basis at all, and argued that it would be difficult to resist the 1976 defence targets without breaching the ceiling. It made ritual obeisance to left-wing demands for restraint in defence spending, but maintained that this should be achieved in other ways.

In the past, much of the foreign (ie American) criticism of the Japanese defence budget is that it is simply too small and growing too slowly to reach the 1976 targets until the end of this decade (if ever), let alone the rather more ambitious goals suggested by Washington. The RIPS report goes further, and argues that not merely the 1976 targets were misconceived, but also that there are major inefficiencies in the way the

defence forces are managed.

The ground defence forces get the largest share of the budget, but in reality the top priority should be air defence and anti-submarine warfare. The trouble with this recommendation is that the three defence forces are virtually independent lobbies; and the corollary of that is that their rivalry virtually precludes the possibility of combined operations, and that there is no effective unified joint defence command.

What is required, according to the RIPS report, is a strengthening of the position of the chairman of the Joint Staff Council in the military sphere—at present he is just the highest ranking officer—and the formation of a Defence Deliberation Council in the political sphere, in order to ensure continuity in defence policy, despite the musical chairs in the office of prime minister.

But perhaps the most sensitive defence policy issue facing Japan is encapsulated in the term "collective security." The fundamental premise of the 1976 National Defence Programme Outline was that the international situation was basically stable, that Japan's ultimate safety rested on the security treaty with the U.S., and that therefore Japan's national defence requirement was only for the capability of resisting a "limited and small-scale aggression" against Japan itself.

This formulation satisfied the essential political requirement, first that Japan would only engage in self-defence, second that it would not get dragged into any superpower conflict on the coattails of the Americans. But Professor Seizaburo Sato, an iconoclastic analyst at Tokyo University, openly scoffs at the idea that there could be circumstances in which Japan—let alone the global situation—is essentially stable; and the RIPS report, while professing not to challenge the 1976 threat assessment in practice argues that the shift in the U.S.-Soviet power balance will call for a sharing of defence roles between Japan and the U.S. Hitherto the Constitution has been interpreted to mean that anything smacking of collective security is unconstitutional; but RIPS report takes a different view: "As far as security in the

present age is concerned, there can be nothing but collective security."

To an outsider, it is far from clear how the debate will progress from here. If the current clamour for sucking to the 1 per cent guideline proves more realistic than real, then the proponents of restraint in defence spending will have to shift their ground towards some different criteria. In that process, they might be forced to consider military output rather than simply financial input—what defence capability Japan really gets for its money, rather than just the money it spends. Conceivably, the political elite might have to debate the fundamental purpose of defence spending—though that may be too much to ask.

Unfortunately, there are major inhibitions which are likely to impede any cool appraisal of security policy. The first inhibition derives from Japan's structural military weakness in relationship to the U.S. Tokyo has long believed, and rightly, that security depends on a broad gamut of diplomatic and economic policy, as well as on defence. If, against the odds, the Government were to edge closer towards a concept of collective security, it could scarcely do so in the exclusive context of the U.S.-Japanese relationship. It would need to find other interlocutors as well, starting, no doubt, with the European members of the Atlantic Alliance yet European-Japanese relations are far less developed than those between Europe and the U.S., or those between Japan and the U.S.

The second inhibition is psychological and intellectual, there is virtually no tradition of strategic debate in Japan, even in academic circles and it is not a popular subject. When Professor Sato proposed, five years ago, the first ever course in strategic studies at Tokyo University, he was strongly advised against the idea by his superiors, on the grounds that it would be disruptive. Mr Tomohisa Sakamaki is one of Japan's best-known defence commentators, on the Asahi Shimbun, but the general ambience for his subject is so little favoured that he is leaving to take up a university post. Inhibitions like these will not be swept away simply by the breaking of the 1 per cent barrier.

Lombard
Airports and
emotion

By Michael Donne

ANYONE reading the Stansted debate in Hansard, and noting the subsequent vote and Tory rebellion against the Government, could be forgiven for believing that the issue was all about putting down a brand new airport in beautiful unspoiled countryside, wasting vast resources on an unnecessary white elephant to appease yet again a rapacious aviation industry.

The facts, which somehow got lost in the emotion of the debate, were about developing an airport in the most appropriate place to meet an undeniable level of future demand for an airport, moreover, that exists, having been there for over 40 years, with one of the longest runways in the country, and with a new motorway, and an inter-city rail link, close by.

Stansted qualifies because it is there. It is under-utilised, a major economic asset, could, with new terminals, handle up to 15m passengers a year or more, but which today handles only about half a million.

What also got lost in the debate was any kind of recognition that aviation is one of the few industries in the UK which consistently earns a surplus on foreign exchange. It is vital to trade and communications, employing directly more than 10,000 people and many more indirectly. It pumps into airport localities many millions of pounds a year. It has one of the highest growth rates—over 10 per cent in London and the South-east last year, with Manchester recording 16 per cent. Aviation needs the ground infrastructure to meet such growth.

More than anything else, the need will be for runway capacity. Traffic growth is increasingly dominated by smaller, short-haul aircraft, rather than long-haul jumbos. To meet that growth, more use must be made of every available runway, besides constructing more terminal buildings.

It is easier to build terminals than runways—one can put another terminal into Heathrow, but not another runway. If the Government insists on maintaining its environmental pledge of no more than 275,000 aircraft movements at Heathrow a year, it is difficult to see how even a fifth terminal can be

built there, with its additional 15m passengers a year and all the associated aircraft movements. Albeit that Heathrow is close to saturation with 272,000 movements last year (including helicopters).

Runway capacity will thus increasingly be the dominant theme. While the difficulties of air travel to and from London increase through the rest of the 1980s and beyond, Stansted, protected by its parliamentary vote and its vociferous environmentally-orientated minority, will peacefully slumber on undisturbed, like a sacred cow.

That the debate was dominated more by emotion than by aviation was also demonstrated by the fact that MPs, anxious to avoid the development of Stansted on environmental grounds, argued just as ruthlessly for the expansion of Heathrow, disregarding the environmental rights of those living round that airport.

The "Case for the North" was pursued with equal vigour, and just as complete a lack of understanding of what aviation expansion is all about. Regional airports are growing, and will continue to do so. There is a case for more generous government attitudes to their development. But they cannot be boosted artificially by forcing in travellers who do not want to use them.

The basic position, therefore, has not changed. For the rest of this century London and the South-east will need more new terminals, and must make maximum use of all available runways, including Stansted.

If Stansted, and a fifth terminal at Heathrow, are denied, where does that leave civil aviation? Millions will want to come to London, but where will they go, if they can't get in? Some may choose the regions, but most will go elsewhere — to Frankfurt, Amsterdam and Paris.

Increasingly, it can be seen that the cancellation of an offshore airport at Maplin in 1974 was a short-sighted political mistake. Had it been retained, none of the current problems would have arisen. Perhaps, after all, the real solution to the current conundrum, even at such a late stage in the day, is to revive the Maplin option.

Have the cake
and eat it

From Mr N. Brittain

Sir,—In the current debate on the best way to stimulate growth in the economy and reduce the level of unemployment, the respective exponents of restricting growth in PSBR and Keynesian-inspired investments in the infrastructure present their cases as if the two approaches are totally incompatible. But need this be so? Could we not actually "have our cake and eat it?"

The dilemma the Government is facing essentially seems to arise from the fact that public expenditure in this country is controlled on a cash basis with capital and revenue spending being added together for the purposes of determining budgets and PSBR. Because of this, it is hardly surprising that, at a time when Government wishes to restrict the growth in its total expenditure, it is the capital rather than the revenue items that tend to suffer most. The reason for this is, of course, that the latter is normally more immediate by nature, is much more difficult to reduce in the short term, and covers the cost of the bureaucracy charged with the responsibility of implementing the policy.

The dilemma, however, might be avoided to a greater or lesser degree if a substantial proportion of traditional public capital investment were to be funded by the private sector, with an appropriate rental then being charged to the various public agencies for the assets that they used. Following the example of the French, in regard to the funding of some of their "autoroutes," such a charge, as in a hire-purchase agreement, might incorporate an element of capital restoration so that the asset, in due course of time, would be acquired by the state.

The adoption of this approach would provide the Government, at least in the short to medium term, with the opportunity of increasing the level of its capital investment considerably while, at the same time, avoiding any corresponding strain on PSBR. The philosophy further, indeed be extended to other assets being sold to the private sector and then leased back, as is the common practice of companies who have a cash flow problem. This offers the distinct and seductive possibility that PSBR could actually be eliminated altogether, notwithstanding the much higher level of public sector orientated investment activity that would be achieved.

While it might be argued that the adoption of this policy would provide no more than a cosmetic solution, with financial institutions being encouraged to fund tangible assets rather than purchasing Government securities that contribute to their funding as at present, it is

Letters to the Editor

likely that a beneficial spin-off could be a dampening influence on interest rates which would be good for both investment and inflation in itself.

Nicholas P. Brittain,
Churchfields, Church Lane,
Witley, Godalming, Surrey.

Taking early
retirement

From the Chairman,
Superannuation Fund Group,
Kent County Council

Sir,—I view with considerable concern reports suggesting that the Chancellor of the Exchequer might introduce taxation changes relating to pension benefits and investments. These reports have referred to the taxation of lump sum benefits on retirement, the discontinuance of tax relief on pension contributions, the taxation of investment income and also capital gains. The Chancellor's statement in the House of Commons on December 13 alleviated some of this concern—but not very much. By restricting his assurance to the issue of taxing lump sum benefits and then only for the 1985 budget, a great deal of doubt is left concerning his intentions in this area.

The taxation of investment gains and dividends would cost the local authorities within Kent about £9m each year, which could only be found by an increased levy on the ratepayers of more than 4p in the £, equivalent to £7.50 per annum for the average householder. Also, the increases would represent a further imposition on businesses struggling to survive the economic recession. Taxation on this scale would far outweigh any economies that have been achieved by sound investment management.

The taxation of lump sum benefits would mean that the expectations of existing staff on retirement would not be realised although many have already made adjustments to their standard of living based on these expectations. Without a much clearer statement of long term intentions in this area, the most experienced senior staff are likely to continue the trend recorded over recent years and to opt for early retirement as a pension protection measure. Ending the tax relief on employees' contributions would impact significantly on employees' take-home pay and might give rise to exaggerated pay claims at a time when public sector pay increases are being held under

strict control. Neither of the above consequences can be looked on favourably by any responsible local authority member.

I would hope that these recent reports prove to be without foundation and that the Government listens to the counsel of those within the pensions industry, before tampering with funding arrangements that have worked well for many years.

Extending the
VAT net

From the Finance Director,
London and Leeds Investments.

Sir,—I read the leading article in your issue of January 21 with respect and dismay.

The writer states that one genuine reason for wanting to extend VAT is to achieve a greater degree of fiscal neutrality, but that fiscal neutrality requires that taxes should not interfere with business (or personal) decisions. In the concluding paragraph, however, the writer exhorts the Government to show much more vigour and ingenuity in the quest to make VAT more comprehensive.

The imposition of VAT on the construction of buildings and associated services now being demanded by the EEC Commission coming so soon after the additional taxation burden imposed in the 1984 Finance Act through the phasing out of capital allowances and industrial buildings allowances, will sound the death-knell for construction and development activity in many regions and would stop future projects. As a consequence, the already hard-pressed building companies will be forced to lay off workers and face bankruptcy. The redevelopment of sites in depressed inner city or rural locations, which are mainly tenanted by small businesses, would be shelved and it is in these areas in which a positive VAT charge could render site values negative.

In addition if VAT is imposed on rents directly (or indirectly through VAT on construction) the effect on exempt tenants who cannot recover the tax will be disastrous and will give rise to further cut-backs, redundancies and empty derelict properties.

I fail to understand how the imposition of VAT on building construction services can achieve the fiscal neutrality in

the decision making process for my industry that the writer suggests.

The Government has committed its economic recovery to the creation of new business and new jobs, and this policy was reiterated by the Prime Minister in her interview with Sir Alastair Burnet on TV Eye on January 24. The extension of VAT to the building industry at a time when it is recognised that it is just beginning to lift itself out of the recession of recent years is hardly a way of demonstrating the Government's commitment to that policy.

A. G. Long,
87, Wimpole Street, W.1.

Accounting for
utilities

From Mr E. Whiting
Sir,—Your article (January 26) asks why the Treasury continues to insist on current-cost accounting for public utilities.

It is not in order to make comparisons with quoted companies. It is not because replacement cost is a good basis for valuation of reservoirs and sewers. It is not on account of a CCA balance sheet being always available, even when expenditure is not replaced. It is not because 35 proposals for abolition (although it advocates retention of other features of CCA). It is not due to the likelihood of CCA being adopted throughout industry when only 9 of the 125 official commentators on EDSS were generally in support of it as an accounting standard.

It is because the CCA figure for return on capital employed is a mystical number (like the money supply) which few people can understand, but it looks good. 1 per cent looks terribly low and 1.9 per cent not much of an increase. 15 per cent to 20 per cent, however, is staggering; and a tax increase from £400m to £700m is absolutely appalling.

In my view, the use of return on capital employed for public utilities is completely misguided. Their assets have a very long life; a realistic depreciation policy is difficult to formulate; their plant requires many years to construct; extra plant may be needed for back-up, where the private sector can risk the occasional failure. Finance should be related to the viability of capital projects, not to the historic accounts of past years (they are still historical even on a CCA basis). For a public utility there is no way of deciding what a reasonable return on capital employed should be. No standard of comparison is available. It should provide an adequate service and make an acceptable operating profit. The assets which it already owns, inherited from many many years ago, have very little relevance.

Edwin Whiting,
Manchester Business School,
Booth Street West,
Manchester

MISSOURI.
The Profit Center.

If you're considering expansion or relocation in the U.S., you'll profit from being right in the center. In Missouri. Because Missouri is more than just the population center of the U.S., it's also a major transportation centre.

From highways to waterways, Missouri's central location can save you time and money. Missouri has six interstate highways, 20 great railways, two major waterways, the Missouri and the Mississippi rivers and more than 250 air facilities. Our two international airports offer flight service to Europe including a non-stop flight from Gatwick airport.

Missouri enjoys a superior quality of life at a surprisingly affordable cost. Productivity is high and taxes are low (48th in the nation). Join the growing list of European companies that have made the move to Missouri. You'll profit from being right... in the center.

Missouri is right... in the center

Let Missouri show you why it's The Profit Center. Complete this coupon and mail it to Peter Armstrong, State of Missouri International Business Office, Emanuel-Lautze-Strasse 1, 4000 Dusseldorf 11, Federal Republic of Germany. Or call Peter Armstrong at (0211) 59-20-25 or (0211) 59-20-26 or Telex 858-4845 JCMO-d.

NAME.....
TITLE.....
COMPANY.....
ADDRESS.....
PHONE.....

Subbitts
at its best
40 9520

TCB
LIMITED

LONDON BRIGHTON
01-236 2736 0273-2351
Banking Services

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday February 4 1985

IDC
DESIGN - CONSTRUCT - ENGINEER
Stratford-upon-Avon (0789) 204288

Portuguese budget approval clears way for \$400m loan

PORTUGAL'S Parliament last week finally approved the country's controversial 1985 budget, with its record Ecu 350bn deficit. This has allowed the Central Bank to begin serious examination of plans for the Republic to raise a \$400m loan abroad, writes Peter Montague in London.

The operation has begun with Portuguese officials in a particularly buoyant mood. Not only have they been deluged with offers (including one for a \$400m floating rate note that was turned down), but the country's most recent borrowing, a \$100m equivalent, seven-year credit for Electricidade de Portugal, has been heavily oversubscribed and is to be increased to \$150m.

Part of the attraction of this deal clearly reflects its generous interest margins, which start at 1/4 per cent for the first four years and then fall to 1/8 per cent. Yet the market response, which elicited no less than \$107m in syndication, also demonstrates strong appetite for Portuguese assets.

This does not, however, necessarily make it any easier for Portugal to set the right terms on its new deal, especially as it encourages the temptation to opt for a cheap, new-style facility involving the sale of short-term Eurobonds and borrowing through bank advances. Here, the flip side of the coin is that the \$300m advance facility for Turkey continues to meet a sluggish response, having attracted commitments totalling only some \$450m by the weekend.

Turkey's case highlights plainly the problems facing lesser-rated borrowers in finding banks willing to underwrite one of the new facilities. Although it now appears to be within spitting distance of completion, this will have been done only after tough pressure by the borrower, with relationship banks and with an increase in the facility fee to 1/4 per cent from 1/8 per cent.

The problem with high facility fees - and Portugal would certainly

IBM loses appeal as yield curve flattens

AT LEAST the Eurodollar bond market has had one good month this year. January culminated in the launch by IBM - perhaps the market's favourite borrower - of the first single digit, fixed-rate issue for several years. February got off to a bad start, however, symbolised by IBM's cutting that issue from \$300m to \$200m, writes Maggie Urry in London.

The uneasiness which had set in to the bond market on Thursday, had by Friday become misery. As usual, the not that set in spread from New York. Sentiment changed quickly from Wednesday when the U.S. long bond reached 10 1/2%, and

looked set to be going higher. A bigger than expected U.S. Treasury refunding, the money supply figures and a sharply rising Fed funds rate were to blame.

It began to dawn on dealers that the yield curve was going to flatten. But not because long rates were coming down; short rates were going up.

And it was the steepness of the yield curve that had encouraged IBM Credit to launch its three-year deal, extendible to 15 years, with such a low coupon. A couple of weeks earlier, a four-year issue with a 10 1/4% per cent coupon had been sold.

This time it was not on. IBM has lost some of the glamour it used to have among the archetypal Swiss investors. It has been coming to the market too often to maintain its scarcity value. And the low coupon, although giving a yield comparison to U.S. Treasury securities less tight than some previous issue, was too much of a shock to the retail investors likely to buy the paper.

The decision to cut the size of the issue came not, it seems, from the head manager, Salomon Brothers, but from IBM Credit itself.

Even after its size was cut, though, the issue appeared to be in trouble, trading so far outside fees that it could have been mistaken for a Euroyen issue. "If they had to cut it, why not to \$100m?" asked one syndicate manager.

That did not upset last week's crop of issues, all of which were holding at good levels on Friday. France set a new low rate for FRN yields through a Credit National issue.

The Euroyen market once again displayed its taste for over-indulgence - perhaps a habit learned from the feasting the Eurodollar market sometimes goes in for - we have yet to see the famine in Euroyen, but syndicate managers are starting to shiver. A total of ¥126bn

of issues last week tested the lead managers to their limit.

Last week the D-Mark market was at last left alone by borrowers, a welcome relief particularly in a week when Lombard rate was increased from 5.5 per cent to 6 per cent. Prices were a little weaker over the week, though by Friday they had stabilised.

The Swiss franc market was also a little uneasy last week, although the issues keep coming.

The Eurosterling market has had a turbulent week. First, a rise in interest rates sent prices crashing. Then hopes of a fall had them moving up again.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount	Maturity	Av. life	Coupon	Price	Lead Manager	Offer yield	Borrowers	Amount	Maturity	Av. life	Coupon	Price	Lead Manager	Offer yield
	m.		years	%			%		m.		years	%			%
U.S. DOLLARS								SWISS FRANCES							
Passo Corp. \$1	20	2000	15 1/2	3 1/4	100	Wells Fargo (Europe)	3.125	Mat. Patent Dev. Corp. \$	60	1995	-	(8)	-	Bge Rotzweiler, K.B.	-
Raymond Corp. \$1	100	2000	15	2 1/4	100	Deutsche Bank	2.875	Chapman & Co. ** \$1	40	1990	-	3 1/4	100	Windschaffler and Pisk	3.625
Raymond Corp. \$1 (a)	150	1987	12	1/4	100	Salomon Bros.	-	Passo Corp. \$1	60	1990	-	1 1/4	100	Bank Julius Baer	1.875
On & Mar. Cos. of India \$1 (a)	150	1987	12	1/4	100	Merrill Lynch	-	Santos Finance \$	130	1985	-	5 1/4	100	Handelsbank	5.750
Furukawa Electric \$	50	1982	7	1 1/4	100 1/2	Bge Paribas	-	Asahi Dev. Bank (b) \$	50	2000	-	1/4	100	SBC	-
Shimizu Petrochemical \$	25	1990	5	(5 1/4)	-	Nomura Int.	10.894	Asahi Dev. Bank \$	100	1987	-	5 1/4	100	SBC	5.875
Sanjyo Pacific \$ (a)	250	1987	12	1/4	100	CSFB	-	Wissot Convent **	25	1990	-	(5 1/4)	100	UBS	-
ANZ Bank \$	100	1985	5	1 1/4	100	Morgan Stanley	11.250	Hitachi Mining Co. ** \$	60	1990	-	(3 1/4)	100	UBS	-
Chubb \$	200	1987	12	1 1/4	99 1/4	Merrill Lynch	11.875	Elbas **	25	1992	-	5 1/4	100	UBS	5.750
ENI \$	100	1985	10	1 1/4	100 1/2	Société Générale	11.875	Chapman & Co. Part.	100	1983	-	(5 1/4)	99 1/4	Credit Suisse	5.550
Yamato Transport \$	40	2000	15	(3)	100	Nikko Secs (Europe)	-	ENI **	100	1990	-	5 1/4	100	UBS	-
Credit National \$ (a)	500	2000	15	0 1/2	100	CSFB	-	Santos Paperboard **	100	1990	-	(5 1/4)	100	Credit Suisse	-
Midland Corp \$	200	1985	5	10 1/4	100	UBS (Secs)	10.250	Hitachi Petrochemical **	50	1990	-	(2)	-	UBS	-
Comcast \$	100	1985	10	1 1/4	99 1/4	CSFB	11.660	Santos Paperboard	100	(1995)	-	-	-	Bank Hofmann	-
Novofund \$	75	1985	10	1 1/4	99 1/4	CSFB	11.410	Toyoko Co. ** \$	50	1990	-	(3 1/4)	100	SBC	-
IBM Credit Corp. (a)	200	1985	3	9 1/4	100 1/4	Salomon Bros.	9.625	Hessolite ** \$	40	1990	-	(2)	-	SBC	-
J.P. Morgan \$	100	1982	7	1 1/4	100 1/4	Morgan Guaranty	11.157	Capitellen Telephone **	80	1991	-	5 1/4	100	SBC	5.750
Sanku \$	100	1982	7	10 1/4	100	CSFB	10.750	Sperry Corp. (b)	100	1991	-	5 1/4	100	UBS	-
Nippon Steel \$	150	1982	7	10 1/2	100	Yamachi Int.	10.500	Populac Inc. \$	130	1995	-	5 1/4	100	Morgan Coy. (Switz)	5.250
Kubota \$	150	1982	7	10 1/4	100	Nomura Int.	10.750								
Kumagai Gumi \$	90	2000	15	(3 1/2)	100	Deutsche Bank	-	STERLING							
Shin-Etsu Chem. \$	30	2000	15	(3)	100	Yamachi Int.	-	Credit \$1	50	1990	5	8 1/4	100	Baring Brothers	8.250
Washida Steel \$	50	1982	7	10 1/4	100	Nomura Int.	10.750	Norik Hydro \$	50	1991	5	11 1/4	100	Handelsbank	11.625
First Fed. of Mex. \$	500	2005	20	0	10 1/2	Bge Paribas	11.830								
GMAC \$	200	1985	3	10	99 1/2	Morgan Stanley	10.040	LIRES							
Eastman Kodak \$	150	1985	10	10 1/4	100	UBS (Secs)	10.375	World Bank \$	100m	1982	7	12 1/4	99 1/4	Mediobanca	12.994
								GUILDERS							
NEW ZEALAND DOLLARS								Alcoa \$	150	1990	5	7	100	ABN	7.000
B.Z. Breweries	15-25	1991	8	15 1/4	99 1/4	Bge Rotzweiler K.B.	-								
B.Z. Breweries	15-25	1992	7	15 1/4	99 1/4	Bge Rotzweiler K.B.	-	ECUS							
								Credit du Nord \$	40	1991	5	8 1/4	100	Bge Paribas	9.750
CANADIAN DOLLARS								ABN \$	100	1992	7	9 1/4	99 1/2	ABN	9.601
Montreal Union Comm. \$	75	1995	10	11 1/4	100 1/4	Orion Royal BK.	11.706								
								YEN							
AUSTRALIAN DOLLARS								Pract & Gamble \$	250m	1992	7	6 1/4	100	Deutsche Bank	5.825
LTCC \$	85	1992	7	12 1/4	191 1/2	LTCC Int.	12.417	GMAC \$	250m	1990	5	6 1/2	100	Nomura Int.	5.500
								J.C. Penney \$	250m	1992	7	6 1/4	100	Wells Fargo	5.750
D-MARKS								Salomon de Ann **	50m	1995	4	7 1/4	100	ITBC of Japan	-
Chapman & Co. \$	70	1989	5	4	100	Bayrische Vereinsbank	4.000	FRMA \$	500m	1992	7	6 1/4	100	Nomura Int.	5.875
Jule Paper Co. \$	120	1991	5	3 1/4	100	Wells Fargo	3.500	Victoria Pub. Auth. \$	300m	1995	9	6 1/2	100	Deutsche Bank	6.700
Tie-Kanwood \$	55	1990	5	3 1/4	100	Deutsche Bank	3.750								

* Not yet priced. † Fixed terms. ** Private placement. ‡ Convertible. † Floating-rate note. † With equity warrants. ‡ With debt warrants. (a) 1/4 over 2-1/2 Libor. (b) 1/4 over 3-1/2 Libor. (c) 1/4 over 3-1/2 Libor. (d) 5 basis points over 3-1/2 Libor. (e) Extendible to 2000. (f) Dual currency. Note: Yields are calculated on ABB bank.

KB IFIMA N.V.

KB Internationale Financieringsmaatschappij N.V.

Can. \$ 75,000,000

12 per cent. Guaranteed Notes due 1992

guaranteed on a subordinated basis by

Kredietbank N.V.

Swiss Bank Corporation International Limited
BankAmerica Capital Markets Group

Algemene Bank Nederland N.V.
Bayerische Vereinsbank Aktiengesellschaft
CIBC Limited
County Bank Limited
Crédit Lyonnais
Dominion Securities Pittfield Limited
LTCB International Limited
Nederlandsche Middenstandsbank n.v.
Salomon Brothers International Limited
Union Bank of Switzerland (Securities) Limited
Westdeutsche Landesbank Girozentrale

Yamaichi International (Europe) Limited

Kredietbank International Group
Orion Royal Bank Limited

Bank Brussel Lambert N.V.
Berliner Handels- und Frankfurter Bank
Commerzbank Aktiengesellschaft
Crédit Commercial de France
Credit Suisse First Boston Limited
Girozentrale und Bank der österreichischen Sparkassen
Morgan Stanley International
Rabobank Nederland
Société Générale de Banque S.A.
S.G. Warburg & Co. Ltd.
Wood Gundy Inc.

Banca del Gottardo
Bank Mees & Hope NV
Banque du Benelux S.A.
Banque Nationale de Paris
Baring Brothers & Co. Limited
Chase Manhattan Capital Markets Group
Chase Manhattan et Commercial de Paris
Crédit Industriel et Commercial de Paris
DQ BANK-Deutsche Genossenschaftsbank
Effectenbank-Warburg Aktiengesellschaft
Farmer Lullin & Cie S.A.
Goldman Sachs International Corp.
Hill Samuel & Co. Limited
Lehman Brothers International
McLeod Young Weir International Limited
Mitsubishi Finance International Limited
Nederlandsche Credietbank n.v.
Norddeutsche Landesbank Girozentrale
N.M. Rothschild & Sons Limited
Smith Barney, Harris Upham & Co. Incorporated
Toronto Dominion International Limited
 Banca della Svizzera Italiana
Bank of Tokyo International Limited
Banque de Commerce S.A.
Banque Paribas Capital Markets
Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft
Credit du Nord
DIE ERSTE österreichische Spar-Casse - Bank
Erstbank Aktiengesellschaft
First Chicago Limited
Great Pacific Capital S.A.
IBJ International Limited
Shannon Lehman American Express Inc.
Samuel Montagu & Co. Limited
Nesbitt, Thomson Limited
Pierson, Holding & Pierson N.V.
Sarasin International Securities Limited
Société Générale
Thinkaus & Burkhardt
 Bank Leu International Ltd.
Bank J. Vontobel & Co. AG
Banque Générale du Luxembourg S.A.
Banque Worms
Bayerische Landesbank Girozentrale
Chemical Bank International Group
Dalmeida Europe Limited
Deutsche Bank Aktiengesellschaft
Dresdner Bank Aktiengesellschaft
Europäische Bank Aktiengesellschaft
Genossenschaftliche Zentralbank AG-Vienna
Hambros Bank Limited
Kiddier Peabody International Limited
Lloyds Bank International Limited
Merck, Finck & Co.
Morgan Grenfell & Co. Limited
The Nikko Securities Co., (Europe) Ltd.
Richardson Greenfields of Canada (U.K.) Limited
J. Henry Schroder Wagg & Co. Limited
Sumitomo Trust International Limited
Verband Schweizerischer Kantonalbanken
 Bank in Liechtenstein AG
Bankers Trust International Limited
Banque Internationale à Luxembourg S.A.
Barclays Bank Group
Bayerische Landesbank Girozentrale
Citicorp Capital Markets Group
Deutsche Bank Aktiengesellschaft
Dresdner Bank Aktiengesellschaft
Europäische Bank Aktiengesellschaft
Genossenschaftliche Zentralbank AG-Vienna
Handelsbank N.V. (Overseas) Ltd.
Kleinwort, Benson Limited
Manufacturers Hanover Limited
Merrill Lynch Capital Markets
Morgan Guaranty Ltd.
Nimura International Limited
Sumitomo Trust International Limited
Verband Schweizerischer Kantonalbanken

This announcement appears as a matter of record only.

February, 1985.

This announcement appears as a matter of record only

ESAB

ESAB AB
(Incorporated in Sweden with limited liability)

U.S. \$50,000,000
Euro-Note Issuance,
Short Term Advances and Bills Facility

Arranged by

Enskilda Securities
Skandinaviska Enskilda Limited

Svenska Handelsbanken Group

Managing Underwriters

Crédit Lyonnais

Skandinaviska Enskilda Banken

Bayerische Vereinsbank International S.A.

PKbanken

Svenska Handelsbanken Group

Manufacturers Hanover Limited

Tender Panel Members

Bayerische Vereinsbank International S.A.

Credit Suisse First Boston Limited

Manufacturers Hanover Limited

PK Christiania Bank (UK) Limited

Crédit Lyonnais

Enskilda Securities
Skandinaviska Enskilda Limited

Merrill Lynch Capital Markets

Svenska International Limited

Tender Agent & Facility Agent
Skandinaviska Enskilda Banken

January, 1985

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Fed funds rate rise sends prices tumbling

A WEEK that began in a mood of considerable optimism on the U.S. credit markets ended on a much less buoyant note. The Federal Funds rate shot up sharply as investors began to look anxiously over their shoulders at the Federal Reserve Board, and prices across the range of securities tumbled in response.

The change in mood is shown by the virtual U-turn made by Dr. Henry Kaufman, Salomon Brothers' chief economist who only 10 days ago was telling the financial markets that the Fed would "probably decide to ease very soon." By Friday, Dr. Kaufman was demonstrating the hardy old forecasters' maxim that if you have to forecast, you should do it as often as possible. The Fed's curbing effort on bank reserves, he wrote in his "Comments on Credit," had resulted last week "in an end to the recent decline in the funds rate, and this probable beginning of a reversal."

U.S. MONEY MARKET RATES (%)				
	Last Change	Friday on week	1 week ago	4 weeks ago
Fed Funds (weekly average)	0.64	0.28	0.78	1.77
Three-month Treasury bills	10 1/4	1 1/4	11 1/4	14 1/4
Six-month Treasury bills	8 3/4	7 3/4	10 1/4	13 1/4
Three-month prime CDs	8 3/4	7 3/4	10 1/4	13 1/4
Three-month Commercial Paper	8 3/4	7 3/4	10 1/4	13 1/4
30-day Commercial Paper	8 3/4	7 3/4	10 1/4	13 1/4

U.S. BOND PRICES AND YIELDS (%)				
	Last	1 week	4 weeks	12-month
Seven-year Treasury	101 1/4	1 1/4	1 1/4	11 1/4
10-year Treasury	101 1/4	1 1/4	1 1/4	11 1/4
New 10-year "A" Financial	101 1/4	1 1/4	1 1/4	11 1/4
New "AA" Long Industrial	101 1/4	1 1/4	1 1/4	11 1/4
New "AA" Long Industrial	101 1/4	1 1/4	1 1/4	11 1/4

Money supply: in the week ended January 21, M1 rose by \$4.7bn to \$281.8bn.

Suggestions that the Fed might be shifting away from its recently accommodative approach to monetary growth first began to surface in a report of an interview given by Mr. Preston Martin, the Fed's vice chairman.

Mr. Martin, the Fed's vice chairman, said that the Fed was now leaning towards a tighter credit policy. By the time he had denied the report, the damage had been done, and a big jump in M1, followed by a cautious speech from Mr. Gerald

Corrigan, the incoming president of the Federal Reserve Bank of New York, virtually sealed the case for the market. Mr. Corrigan, who is best known at present as a confidant of Mr. Paul Volcker, the Fed chairman, said point blank that he believed a strategy of aggressive monetary growth at present was "simply too risky." Emphasising the continuing dangers of inflation, despite the present "subdued" inflationary pressures, he added: "There can be no assurance that—even now—aggressively expansionary monetary policies would translate into higher real economic growth rather than higher prices. Let us also not lose sight of the fact that by historical standards the current rate of inflation is by no means low."

Mr. Corrigan also added his voice to Mr. Volcker's campaign against the Government borrowing requirement in no uncertain terms, telling his audience of New York bankers that "nothing looms larger than the need to reduce the budget deficit."

At \$19bn, the programme will be the largest ever launched by the Treasury, it was shock dealers' little by coming out around \$1bn more than they had expected, even though the new stripped 30-year bond, which will, in effect, create a zero-coupon security, appeared to be going down well.

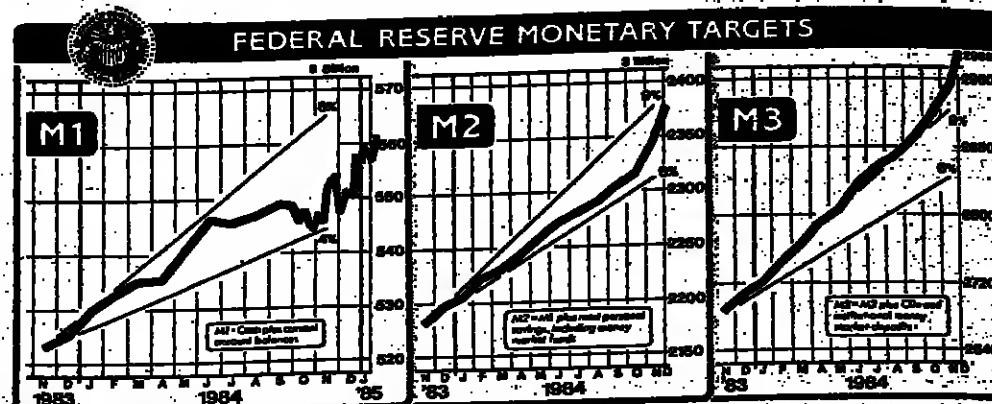
On the positive side, says Mr. David Jones of Aubrey Langston, the economic figures showed gains in construction spending and new home sales, along with a strong increase in non-durable goods. But a more negative

impression emerged from the December decline in factory orders, the overall index of economic indicators, and the increase in the civilian unemployment rate. The effect of these uncertainties, was to push up short-term rates sharply, propelled by a Federal Funds rate which many analysts expect to trade in the

next few weeks in the 8 1/2 per cent to 9 1/2 per cent range. By the end of last week, three-month Treasury bills had shot back up to 8 3/4 per cent, after trading below 8 1/4 per cent since the middle of December, and the six-month bills hit 8 3/4 per cent, a point last seen at around the same time in December.

At the longer end of maturity, the change in sentiment was not quite so marked, partly because some analysts argue that the story on inflation is still largely positive. As a result, the yield on the 30-year Treasury long bond rose only to 11 1/4 per cent, where it stood in the middle of the previous week.

Terry Dodsworth



Impression emerged from the December decline in factory orders, the overall index of economic indicators, and the increase in the civilian unemployment rate. The effect of these uncertainties, was to push up short-term rates sharply, propelled by a Federal Funds rate which many analysts expect to trade in the

next few weeks in the 8 1/2 per cent to 9 1/2 per cent range. By the end of last week, three-month Treasury bills had shot back up to 8 3/4 per cent, after trading below 8 1/4 per cent since the middle of December, and the six-month bills hit 8 3/4 per cent, a point last seen at around the same time in December.

At the longer end of maturity, the change in sentiment was not quite so marked, partly because some analysts argue that the story on inflation is still largely positive. As a result, the yield on the 30-year Treasury long bond rose only to 11 1/4 per cent, where it stood in the middle of the previous week.

Terry Dodsworth

Impression emerged from the December decline in factory orders, the overall index of economic indicators, and the increase in the civilian unemployment rate. The effect of these uncertainties, was to push up short-term rates sharply, propelled by a Federal Funds rate which many analysts expect to trade in the

next few weeks in the 8 1/2 per cent to 9 1/2 per cent range. By the end of last week, three-month Treasury bills had shot back up to 8 3/4 per cent, after trading below 8 1/4 per cent since the middle of December, and the six-month bills hit 8 3/4 per cent, a point last seen at around the same time in December.

At the longer end of maturity, the change in sentiment was not quite so marked, partly because some analysts argue that the story on inflation is still largely positive. As a result, the yield on the 30-year Treasury long bond rose only to 11 1/4 per cent, where it stood in the middle of the previous week.

Terry Dodsworth

Impression emerged from the December decline in factory orders, the overall index of economic indicators, and the increase in the civilian unemployment rate. The effect of these uncertainties, was to push up short-term rates sharply, propelled by a Federal Funds rate which many analysts expect to trade in the

next few weeks in the 8 1/2 per cent to 9 1/2 per cent range. By the end of last week, three-month Treasury bills had shot back up to 8 3/4 per cent, after trading below 8 1/4 per cent since the middle of December, and the six-month bills hit 8 3/4 per cent, a point last seen at around the same time in December.

At the longer end of maturity, the change in sentiment was not quite so marked, partly because some analysts argue that the story on inflation is still largely positive. As a result, the yield on the 30-year Treasury long bond rose only to 11 1/4 per cent, where it stood in the middle of the previous week.

Terry Dodsworth

Impression emerged from the December decline in factory orders, the overall index of economic indicators, and the increase in the civilian unemployment rate. The effect of these uncertainties, was to push up short-term rates sharply, propelled by a Federal Funds rate which many analysts expect to trade in the

next few weeks in the 8 1/2 per cent to 9 1/2 per cent range. By the end of last week, three-month Treasury bills had shot back up to 8 3/4 per cent, after trading below 8 1/4 per cent since the middle of December, and the six-month bills hit 8 3/4 per cent, a point last seen at around the same time in December.

At the longer end of maturity, the change in sentiment was not quite so marked, partly because some analysts argue that the story on inflation is still largely positive. As a result, the yield on the 30-year Treasury long bond rose only to 11 1/4 per cent, where it stood in the middle of the previous week.

Terry Dodsworth

Impression emerged from the December decline in factory orders, the overall index of economic indicators, and the increase in the civilian unemployment rate. The effect of these uncertainties, was to push up short-term rates sharply, propelled by a Federal Funds rate which many analysts expect to trade in the

next few weeks in the 8 1/2 per cent to 9 1/2 per cent range. By the end of last week, three-month Treasury bills had shot back up to 8 3/4 per cent, after trading below 8 1/4 per cent since the middle of December, and the six-month bills hit 8 3/4 per cent, a point last seen at around the same time in December.

At the longer end of maturity, the change in sentiment was not quite so marked, partly because some analysts argue that the story on inflation is still largely positive. As a result, the yield on the 30-year Treasury long bond rose only to 11 1/4 per cent, where it stood in the middle of the previous week.

Terry Dodsworth

Impression emerged from the December decline in factory orders, the overall index of economic indicators, and the increase in the civilian unemployment rate. The effect of these uncertainties, was to push up short-term rates sharply, propelled by a Federal Funds rate which many analysts expect to trade in the

next few weeks in the 8 1/2 per cent to 9 1/2 per cent range. By the end of last week, three-month Treasury bills had shot back up to 8 3/4 per cent, after trading below 8 1/4 per cent since the middle of December, and the six-month bills hit 8 3/4 per cent, a point last seen at around the same time in December.

At the longer end of maturity, the change in sentiment was not quite so marked, partly because some analysts argue that the story on inflation is still largely positive. As a result, the yield on the 30-year Treasury long bond rose only to 11 1/4 per cent, where it stood in the middle of the previous week.

Terry Dodsworth

UK GILTS

Waiting for base rates to fall again

IF THE PANIC was overdone so, probably, was the euphoria which followed.

Last Monday's spectacular collapse in the gilt-edged market and its equally rapid recovery on Wednesday marked one of the most extraordinary episodes in the market's recent history.

Average yields for short-dated stocks, which had started the week at around 11.9 per cent, were within a few hours up to more than 12.5 per cent, and then a day later back more or less to where they started.

Only the authorities' obvious reluctance to see rates fall too quickly was by Friday putting the banks from cutting 1 to 1 1/2 points from the 14 per cent base rates they had set only four days previously.

But as traders caught their breath at the end of the week—and the fleet of foot consolidated themselves on the hefty profits made during the market's remarkable turnaround—the judgment of most was fairly sombre.

A common starting point is that base rates should come down from 14 per cent once the hurdles of today's official reserve and tomorrow's money supply figures have been jumped.

And since the authorities already knew what the figures contain, it is at least possible that they will give the all-clear before publication—presumably of course the dollar does not surge even higher.

The reserve figures will be eagerly scrutinised for clues to just how much the Bank of England has been spending to defend the pound since Mr. Nigel Lawson's conversion to the merits of currency intervention.

Th problem is that although the Bank has probably been spending significantly more than has been apparent in the London markets—notably because of some sizeable dollar sales in New York—the reserve figures may not tell the whole story.

Apart from the usual difficulties in separating the Government's routine transactions from intervention, the gossip in the Treasury is that great care has been taken to ensure that the impact on the reserves of dollar sales will spread over several months.

The money supply figures are even harder to predict, with the usual margins of error accentuated by the Bank's practice of not giving advance notice of the seasonal adjustment for

January. The rough consensus, however, is that growth in sterling M3 should be between 2 and 1 per cent, with buoyant bank lending off-setting in part at least the heavy tax inflows to the Exchequer.

That would push the measure outside its 6 to 10 per cent target range, but on most economists' judgment could hardly justify a 14 per cent base rate.

The problem for the gilt-edged market is that short-term interest rates would have to fall fairly rapidly to justify the present structure of yields for short-dated maturities.

Most brokers believe that current yields are discounting at least a fall to 12 per cent base rates and probably something more.

The dollar's performance on Friday, however, and some lingering doubts over last week's OPEC oil price deal highlight the risks for the authorities in letting rates fall too quickly if Mrs Thatcher's \$110 target is to be defended.

Mr. Lawson's week of pontifical speech-making also suggests that the Government will be erring on the side of caution, although it remains unclear how far his proposed tightening of monetary policy is a confidence-

building tactic and how far a real switch in policy.

On that basis, many other brokers believe, scope for advances in the gilt-edged market over the short-term may well be limited to longer-dated maturities, where average yields now stand at around 11.5 per cent for 15-year and 10.8 per cent for 25-year stocks.

In the meantime the authorities will be looking to keep up the funding momentum to ensure that the February money supply figures, published early next month, provide a suitable backdrop to the Budget.

On that score they will have been helped by the recent steady sales of index-linked stocks and the massive take-up of certificates of tax deposit.

If the money supply figures on Tuesday do bring a pleasant surprise, the Bank will be standing by with the £200m of 10 per cent Treasury 1989, £200m of 12 per cent Treasury 1985 and £100m of 10 1/2 per cent Treasury 1989 issued on Wednesday.

Philip Stephens

NEW ISSUE

These securities having been sold, this announcement appears as a matter of record only.

JANUARY 1985

Japanese Yen 25,000,000,000

Student Loan Marketing Association

SallieMae

6 5/8% Notes due 1992

Issue Price 99 3/4%

IBJ International Limited

Merrill Lynch Capital Markets

Credit Suisse First Boston Limited Daiwa Europe Limited Deutsche Bank Aktiengesellschaft
Goldman Sachs International Corp. Morgan Guaranty Ltd Morgan Stanley International
The Nikko Securities Co., Nomura International Limited Salomon Brothers International
(Europe) Ltd. Yamaichi International (Europe) Limited

Algemene Bank Nederland N.V. BankAmerica Capital Markets Group

Bank of Tokyo International Bankers Trust International Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets Citicorp International Bank Limited

Commerzbank Aktiengesellschaft County Bank Limited Crédit Commercial de France

Crédit Lyonnais Dai-ichi Kangyo International Kleinwort, Benson Limited

Kreditbank International Group Lehman Brothers International

LTCB International Limited Manufacturers Hanover Limited

Mitsubishi Finance International Mitsubishi Trust & Banking Corporation

Mitsui Trust Bank New Japan Securities Europe Orion Royal Bank Limited

Samuel Montagu & Co. Limited Société Générale de Banque S.A.

Swiss Bank Corporation International S. G. Warburg & Co. Ltd.

Yasuda Trust Europe Limited

FT/AIBD INTERNATIONAL BOND SERVICE

STRAIGHTS		Issued	Price	Yield	Chg. on
AMFC 0/8 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 1/8 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 3/8 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 1/2 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 3/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 1 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 2 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 3 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 4 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 5 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 6 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 7 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 8 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 9 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 10 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 11 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 12 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 13 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 14 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 15 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 16 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 17 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 18 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 19 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 20 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 21 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 22 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 23 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 24 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 25 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 26 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 27 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 28 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 29 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 30 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 31 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 32 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 33 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 34 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 35 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 36 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 37 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 38 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 39 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 40 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 41 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 42 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 43 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 44 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 45 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 46 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 47 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 48 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 49 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 50 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 51 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 52 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 53 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 54 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 55 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 56 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 57 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 58 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 59 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 60 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 61 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 62 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 63 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 64 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 65 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 66 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 67 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 68 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 69 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 70 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 71 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 72 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 73 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 74 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 75 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 76 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 77 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 78 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 79 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 80 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 81 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 82 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 83 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 84 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 85 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 86 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 87 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 88 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 89 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 90 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 91 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 92 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 93 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 94 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 95 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 96 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 97 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 98 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 99 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 100 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 101 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 102 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 103 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 104 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 105 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 106 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 107 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 108 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 109 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 110 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 111 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 112 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 113 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 114 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 115 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 116 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 117 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 118 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 119 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 120 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 121 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 122 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 123 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 124 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 125 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 126 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 127 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 128 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 129 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 130 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 131 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 132 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 133 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 134 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 135 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 136 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 137 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 138 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 139 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 140 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 141 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 142 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 143 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 144 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 145 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 146 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 147 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 148 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 149 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 150 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 151 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 152 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 153 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 154 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 155 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 156 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 157 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 158 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 159 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 160 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 161 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 162 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 163 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 164 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 165 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 166 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 167 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 168 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 169 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 170 1/4 Fin 11 1/4 84	100	101 1/4	11 1/4	0	
AMFC 171 1/4 Fin 11 1/4 84	100	10			

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Phillips struggles to convince its shareholders

T. BOONE PICKENS, the bete noire of the oil patch, says he is surprised that Phillips Petroleum's controversial recapitalisation plan, which his hostile takeover attempt last December precipitated, has been "misunderstood" by the public.

Indeed, Phillips's 218-page proxy statement, which was sent to shareholders over the weekend, notes that the irascible Mr Pickens was so upset by the bad press the recapitalisation plan was getting, that he wrote to Phillips offering to "co-operate" in finding an alternative solution to the company's problems, such as a \$3.2bn leveraged buyout at \$53 per share.

Given that he and his partners had already been promised \$470m cash in the hand, assuring them a \$80m profit on their 5.7 per cent stake in Phillips whatever happens, the offer (which was refused) was another irritating reminder to Phillips's embattled board that it faces an uphill struggle to convince shareholders that the complex recapitalisation plan is in their best interests.

Many of the company's major

institutional shareholders, not to mention the small shareholders, do not understand the plan. If approved on February 22, it will transform a safe, unexciting oil company into one whose balance sheet ratios will match those of more speculative players in the game.

It will be a company which could run into serious financial problems if interest rates were to rise, or oil prices to fall. The credit rating agencies have already downgraded Phillips paper because its "flexibility" will be severely impaired for the next few years as it concentrates on generating cash to reduce debt.

Phillips's workforce, which owns just under 10 per cent of the company, will end up owning between 32 and 42 per cent through a newly created Employee Stock Ownership Plan (ESOP). When taken together with planned changes in the voting rules, Phillips to all intents and purposes will be protected from unfriendly takeover bids.

Unlike Mr Pickens and his friends, who will get cash for their stake, other shareholders will get \$3.5bn of paper, the value of which is uncertain. As a sweetener they have been promised the equivalent of \$4.17 per share (pre-recapitalisation) in dividends and income in 1985, compared with Phillips's annual dividend of \$2.40.

Phillips's advisers say the deal values its shares at approximately \$53. However, the shares are currently trading at under \$48 and several analysts believe that they are worth no more than \$40 to \$45 after the deal. This compares with over \$50 per share which several analysts believe the company would be worth if it were liquidated.

Phillips says the recapitalisation plan has been designed to afford its shareholders a "substantial premium" over prevailing market prices for their shares, while at the same time allowing them to retain a major equity interest in a company which "will continue to have a bright future and a leadership role in the oil and gas industry."

Phillips's latest proxy statement challenges the view held in some quarters that the plan will completely emasculate the company. The 1984 net income of \$810m, is forecast to decline to \$713m in 1985 and \$675m

next year before recovering sharply in 1987.

Although the company reaffirms its plan to sell off \$2bn in assets in the first year and cut its costs by up to 15 per cent, its revenues are forecast to grow by nearly a quarter to \$19.4bn in 1987. Capital spending, which averaged \$1.8bn a year in the five years to 1983, is scheduled to average \$1.4bn a year over the next three years and the company is hoping to limit the decline in its 1bn barrels of crude oil reserves to between 5 and 10 per cent per annum.

The key assumption underlying its post recapitalisation business forecasts is a modest \$1 a barrel rise in the price of Arabian light oil to \$28 between now and 1987. If the price of oil were to collapse to \$20 per barrel, the company would be forced to omit its \$2.40 per share dividend.

In the first year, shareholders' funds are forecast to shrink from \$6.6bn to \$2.6bn, while long-term debt will rise by close to \$3bn to \$5.7bn. Following the recapitalisation there will be around 100m Phillips common shares outstanding compared with 154.6m currently, and as a result the group's

INTERNATIONAL APPOINTMENTS

Continental Illinois begins to rebuild its board

BY WILLIAM HALL IN NEW YORK

CONTINENTAL ILLINOIS, the big Chicago bank which was rescued by U.S. bank regulators after losing \$1.1bn in 1984, has begun to rebuild its board of directors amid signs that international confidence in America's twelfth biggest banking group is returning.

Mr Richard B. Ogilvie, a former Governor of Illinois, and Mr Francis E. Ferguson, the former chairman of Northwestern Mutual Life Insurance Company of Milwaukee, have been elected to the board of Continental Illinois Corporation and its main subsidiary, Continental Illinois National Bank and Trust Company.

The election of the 61-year-old Mr Ogilvie, and the 63-year-

old Mr Ferguson, are the first new appointments to the board since the new management team of Mr John Swearingen and Mr Bill Ogden were brought in by U.S. bank regulators last summer. Their job has been made difficult since the Federal Deposit Insurance Corporation, which masterminded the \$1.1bn bail-out of Continental, has insisted that the bulk of the old Continental board stand in their resignations.

In common with many big banks, Continental Illinois' board of directors has numbered many of Chicago's most prestigious business leaders, and the new managers have found difficulty in recruiting directors of the same calibre. Continental's old board has

been the target of numerous shareholder lawsuits charging negligence and several of the outgoing directors have let it be known that they were not at all happy at their treatment by the FDIC. This is understood to have discouraged some of their would be replacements.

Mr Ogilvie, a Chicago attorney, was elected Governor of Illinois in 1983. He is a partner in the Chicago law firm, Isham, Lincoln & Beale and chairman of its managing council.

Mr Ferguson, who took over as chief executive of Northwestern Mutual in 1968, eventually retired as chairman at the end of January. He continues to alt on the board.

Control Data peripherals chief

BY LOUISE KEHOE IN SAN FRANCISCO

IN A SHAKE-UP of its peripherals company management, CONTROL DATA CORPORATION has replaced Mr Gordon Brown as peripheral president with Mr Lawrence Perlman, formerly president of CDC's financial and business services group. Mr Brown has been given a new post as executive vice president in charge of peripherals marketing and planning.

CDC said technological changes and increased cost competition in the peripherals industry required greater emphasis on marketing and planning. Over the past two years, CDC's peripheral operations have encountered several problems. It plans to offer a "Micro-Winchester" disc drive for personal computers faltered when the company withdrew its

product for redesign and cost reduction in 1983. Last year it withdrew from the IBM-compatible large disc drive business after the development of its latest product fell two years behind schedule. Several hundred workers were laid off. Then late last year CDC stopped production of personal computer floppy disc drives at its Oklahoma City plant, moving all production offshore.

Gulf Broadcast sells stations to Taft

By Our New York Staff

TAFT BROADCASTING, the Cincinnati-based media group, is buying a dozen TV and radio stations for \$755m in a move which will increase its share of the U.S. TV audiences from 9 to 15 per cent.

Taft is buying the five TV and seven radio stations from the Dallas-based Gulf Broadcasting, which on Friday announced a plan of complete liquidation. Taft also has an option to purchase Gulf's TV station in Phoenix, Arizona, for \$250m cash, and is continuing to negotiate the purchase of Gulf's real estate holdings in the Dallas-Fort Worth area.

Under recently announced changes in Federal Communications Commission regulations, U.S. broadcasting companies will be allowed to own up to 12 TV stations and 12 AM and 12 FM radio stations.

Taft currently owns seven TV stations and 13 radio stations

Wholesale reshuffle for Hong Kong Electric

BY DAVID DODWELL IN HONG KONG

Mr Simon Murray, who is the chief executive of HUTCHISON WHAMPOA, the Hong Kong trading, properties and shipping group, has been appointed chairman of HONG KONG ELECTRIC, the smaller of Hong Kong's two electricity generating companies.

The appointment, which is part of a wholesale board reshuffle, follows the recent sale by HONGKONG LAND of its controlling 33.8 per cent stake in Hong Kong Electric to Hutchison Whampoa for a price of HK\$2.9bn (US\$372m).

Hong Kong Electric's new

deputy chairman will be Mr George Magnus, who is a board member both of Hutchison, and of its parent, Cheung Kong Holdings. Mr Charles Lee and Mr Canning Fok, both executive directors of Hutchison Whampoa, will also be joining the Hong Kong Electric Board, as will Mr William Shum, Hutchison's group treasurer.

Mr John Pascoe is to retire as group managing director after 20 years with Electric. He will be succeeded by Mr S. L. Chen Shaolin, who is currently the group general manager.

Promotion for Thierry at BBL

By Paul Cheeseright in Brussels

Mr Jacques Thierry is stepping up from president to chairman at BANQUE BRUXELLES LAMBERT, Belgium's second largest commercial bank.

The appointment, and others consequent upon it, comes into effect a year hence, but the announcements have been made to curtail speculation and instability as the bank seeks a wider international role.

Mr John Dils, the deputy of Mr Thierry, who has been in charge of loans and BBL operations in northern Belgium, is stepping up to president.

Scandinavian Bank raises share capital

By David Lascelles, Banking Correspondent

THE FIVE Nordic bank shareholders of Scandinavian Bank, the London consortium, have subscribed an additional \$12m, raising its share capital by 23 per cent to \$64.4m to boost the bank's capital base.

The bank today reports a 19 per cent increase in pre-tax profits to \$12.1m thanks to higher net interest income, and foreign exchange profits.

Another factor was the improved profitability of Banque Scandinave en Suisse, the bank's Swiss subsidiary, in Mr Garrett Bouton, the chief executive, said that Scandinavian Bank, which ranks among the 20 largest in the UK, had to transfer \$11.9m from reserves to meet a deferred tax liability arising from the tax changes in last year's budget. He said the bank is planning to boost its investment management and trade finance activities.

Amerada Hess reports \$4m loss

BY OUR NEW YORK STAFF

AMERADA HESS, the secretive U.S. oil company headed by the 70-year-old Leon Hess, has reported a \$4m fourth quarter loss. This followed the announcement of swinging cuts in its workforce conditions in refining and marketing.

Full-year earnings fell 17 per cent to \$170.5m or \$2.01 per share. Earnings from production and exploration rose \$14.2m to \$285.7m. In the year-ago quarter there was a profit of \$57m, or 66 cents a share.

The company, which showed a \$108.6m loss on its important refining and marketing operations, has cut the refinery runs at its huge St Croix refinery in the U.S. Virgin Islands, to 160,000 barrels a day. At its peak this refinery was capable of handling over 400,000 barrels a day.

In addition, the company is cutting its workforce by 900, or more than 10 per cent, with the cuts be-

ing concentrated in the refining and marketing activities.

Amerada Hess is also cutting its 1985 capital spending by more than a quarter to \$650m.

The company says that it will supply its customers by purchasing additional domestic and imported refined petroleum products in the open market as long as it is more economic to purchase such products than to manufacture them.

France launches FF15bn bond issue

THE FRENCH government is launching today its first state bond issue of the year totalling FF15bn (\$1.54bn) to help finance the budget deficit, Paul Betti writes from Paris.

The provisional state deficit for 1985 amounts to FF140.2bn or 3 per cent of gross domestic product. This is the ceiling the

government has said it wants to impose on the deficit this year, although it is likely that the deficit could again exceed the 3 per cent of GDP target.

The first state bond issue of the year involves two tranches. The first consists of a seven-year fixed-interest security renewable for a further seven

years. The annual coupon has been fixed at 11 per cent. The second tranche involves a 12-year floating rate security with a 10.5 per cent coupon for the first year.

The French government raised FF85bn in new long-term issues last year to finance about 60 per cent of its deficit.

The Long-Term Credit Bank of Japan Finance N.V.



Can. \$75,000,000

11% Guaranteed Notes Due 1990
and 50,000 Warrants to Subscribe
U.S. \$50,000,000
11% Guaranteed Notes Due 1992

both series of Notes unconditionally guaranteed as to payment of principal, premium (if any) and interest by:

The Long-Term Credit Bank of Japan, Limited

LTCB INTERNATIONAL LIMITED	MORGAN GUARANTY LTD
WOOD GUNDY INC.	DOMINION SECURITIES PITFIELD LIMITED
BANQUE BRUXELLES LAMBERT S.A.	BARING BROTHERS & CO., LIMITED
COMMERZBANK AKTIENGESSELLSCHAFT	CREDIT COMMERCIAL DE FRANCE
CREDIT SUISSE FIRST BOSTON LIMITED	DAIWA EUROPE LIMITED
DEUTSCHE BANK AKTIENGESSELLSCHAFT	GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN
GOLDMAN SACHS INTERNATIONAL CORP.	KREDITBANK S.A. LUXEMBOURGEOISE
MANUFACTURERS HANOVER LIMITED	MERRILL LYNCH CAPITAL MARKETS
MORGAN STANLEY INTERNATIONAL	NOMURA INTERNATIONAL LIMITED
SALOMON BROTHERS INTERNATIONAL LIMITED	ORION ROYAL BANK LIMITED
SOCIÉTÉ GÉNÉRALE DE BANQUE S.A.	SWISS BANK CORPORATION INTERNATIONAL LIMITED
UNION BANK OF SWITZERLAND (SECURITIES) LIMITED	S. G. WARBURG & CO. LTD.

January 10, 1985

All of these securities have been sold. This announcement appears as a matter of record only.

NEW ISSUE

These Securities having been sold, this announcement appears as a matter of record only.

JANUARY 1985

U.S. \$100,000,000

Bank of Tokyo (Curaçao) Holding N.V.

(Incorporated with limited liability in the Netherlands Antilles)



12% Guaranteed Bonds Due 1992
and
100,000 Warrants to Purchase
U.S. \$100,000,000
12% Guaranteed Bonds Due 1992

Unconditionally guaranteed by

The Bank of Tokyo, Ltd.

(Incorporated with limited liability in Japan)

Credit Suisse First Boston Limited Bank of Tokyo International Limited

Morgan Guaranty Ltd Morgan Stanley International S. G. Warburg & Co. Ltd.

Algemene Bank Nederland N.V. Amro International Limited

Banque Bruxelles Lambert S.A. Banque Nationale de Paris

Chase Manhattan Capital Markets Group Citicorp Capital Markets Group

County Bank Limited Crédit Commercial de France Crédit Lyonnais

Daiwa Europe Limited Den norske Creditbank Deutsche Bank Aktiengesellschaft

Dresdner Bank Aktiengesellschaft Goldman Sachs International Corp.

Lloyds Bank International Limited Samuel Montagu & Co. Limited

Nomura International Limited Orion Royal Bank Limited

Salomon Brothers International Limited Svenska Handelsbanken Group

Swiss Bank Corporation International Limited Union Bank of Switzerland (Securities) Limited

Westdeutsche Landesbank Girozentrale

UK COMPANY NEWS

London listing puts £85m value on Berkeley Tech.

BY WILLIAM DAWKINS

Berkeley Technology, a leading co-ordinator of development capital acting between non-U.S. institutional investors and U.S. high technology companies, is coming to the London Stock Exchange.

Merchant banker Kleinwort, Benson is offering for sale 3.25m Berkeley shares at 150p each, capitalising the whole group at £487.5m. That includes 27.25m new shares to raise \$44m (£39m) for the company, with the balance of 6m shares being sold by Mr Arthur Trueger, the chairman, and TR Technology, an investment trust managed by Touche Renmant.

Mr Trueger will raise \$5.4m from the sale of his shares, leaving him with a 24.6 per cent stake in the equity, while TR Technology will collect \$3.6m, leaving it with a 16.4 per cent interest.

Most of Berkeley's income up till now has been derived from fees from arranging development capital finance. It plans to use the offer money to make investments in its own right, so that it will collect capital gains to complement the fee earnings.

In the year to last October, Berkeley completed 27 transactions involving investments of \$100m, a figure it expects to rise to at least \$110m in the current year. The group intends to participate in investments of up to \$20m if it beats its \$110m target in 1985. Its strategy is to arrange investments in groups which are in their last round of financing before a public flotation or an outright sale.

Berkeley was founded as a financial consultancy in 1977, since when it has arranged \$221m of development finance, consisting of 65 developments in

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY
Interim: Harbinger Brokers, Mozzanine Capital, Testered Jersey, Flank: Bank Leumi (UK), Sullough.

56 companies, only one of which has gone bankrupt.
Historic profits comparisons are misleading because of a recent restructuring, but profits are forecast to rise from \$5.2m after tax to \$6m in the current year to December.

That puts the offer for sale of shares at a multiple of 15.7, with the yield at 4 per cent, based on a forecast gross dividend of 6p.

Applications must be received by Thursday, and dealings are expected to open a week later.

comment

The proposition on offer here is a balance between a merchant bank type operation with a more or less steady stream of fee income and a U.S. high technology development capital fund, with the prospect of collecting capital gains in exchange for taking a risk. The latter is a difficult concept to sell just now, in view of the number of investors who have burned their fingers on small U.S. electronic stocks in the past year or so, due to a mixture of earlier over-enthusiasm and industry prob-

FUTURE DATES

Interim:
Ariel Industries Feb 13
Industrial Finance & Inv Corp Mar 11
London Ship Property Mar 11
Stocks Feb 8
Trade Promotions Feb 7
Final:
Apollone (A. & P.) Feb 11
Burns & McDonnell Mar 12
Hemphill & Thurgood Mar 12
Newcastle Teles Feb 8
FLM AB Feb 12
Securitor Feb 13
Webster Electro Components Feb 13

lems. Berkeley argues that it has kept relatively clear of the worst hit sectors — low-cost integrated circuits and personal computers — while the high technology share-out has created valuable buying opportunities outside the stock markets. The \$3m insurance policy on the life of Arthur Trueger is a warning of the extent to which Berkeley relies on the skills of one man, though the team behind him looks strong enough. All the same, this is no stock for widows and orphans, and the shares seem fully priced at 15.7 times forecast earnings.

F.T. Share Information.
The following securities have been added to the Share Information Service:
GBC Capital (Common shares and Warrants) (Section: Investment Trusts)
Imatron Inc (Americans)
Jasen Mining (Mines-Australians)
Mineral Securities (N.I. (Mines-Australians))
Process Systems, Inc (Electricals).

Edwardes tries to thwart BTR bid

By Charles Batchelor

SHAREHOLDERS IN Dunlop, the debt-laden tyre and rubber products group, will today receive copies of a two-page letter from the company's chairman, Sir Michael Edwardes, outlining his plans to thwart the BTR take-over bid from BTR, the broadly-based conglomerate.

On Friday, Sir Michael announced that Dunlop's banks had agreed to give the company a breathing space. This will allow it to modify its refinancing package in favour of existing shareholders and to draw up plans to neutralise BTR's bid.

On Friday, Sir Michael announced that Dunlop's banks had agreed to give the company a breathing space. This will allow it to modify its refinancing package in favour of existing shareholders and to draw up plans to neutralise BTR's bid.

BTR would add £1bn worth of sales — one-third of its present turnover — to Dunlop, but its offer terms would give Dunlop shareholders a stake of only 1 per cent in BTR's equity.

The refinancing will dilute the issue of 800m new ordinary shares in addition to the 144m already in existence. Sir Michael argued that the BTR offer of nearly 22p in shares or 20p cash was lower than any price at which Dunlop had traded on the stock market for at least 10 years.

Morgan Grenfell, BTR's merchant bank, described Dunlop's plan to modify the refinancing package as a distraction from the main issue. It said this was an attempt to delay the refinancing beyond the maximum 60-day period for which BTR's offer could remain open.

The bank also defended the use of 14p as a fair price for Dunlop's shares in the BTR offer document. This had been criticised by Dunlop and by the takeover panel.

This was the price at which Dunlop's banks had agreed to convert their debt to equity, the price at which institutions were prepared to subscribe for new shares and the price at which Sir Michael and his fellow directors had originally planned to take up share options, Morgan Grenfell said.

In a separate development, Dunlop said it had almost perfected a tyre making process which made it economic to produce tyres in plant with a weekly capacity of just 10,000 tyres. The present minimum capacity is 35,000 tyres a week.

Dunlop may use the process on its own overseas tyre factory or sell to other manufacturers. Smaller tyre factories could help solve the continuing problem of over-capacity in the industry.

S. Jerome

The provision made by S. Jerome & Sons (Holdings) in 1983 to cover the maximum loss which might be incurred following the sale of Davis Security Communications proved more than adequate.

As agreed by the auditors, the over-provision of £175,000 will be included in the accounts for 1984.

LADBROKE INDEX
Based on FT Index
Tel: 01-427 4411

Lloyds Bank Intl. launches specialised West German trust

BY CLIVE WOLMAN

THE GERMAN Smaller Companies Investment Trust, which is due to be launched this week by Lloyds Bank International, marks a new stage in the development of specialised investment trusts.

Lloyds Bank International has underwritten all the shares in the £12.5m trust which will be managed by Lloyds Bank Fund Management and advised by Schroder, Munchmeyer, Hengst Capital, a Frankfurt investment management subsidiary of Lloyds Bank.

Three-quarters of the 12.5m shares in the trust have already been placed with pension funds and insurance companies, and the remaining quarter will be offered to private investors, at a price of £1 each. Warrants are attached to the shares on a one-for-five basis and may be exercised at any time from 1986 to 1995 at a price of £1 per share. The application list will open next Thursday.

The investment trust will be the first UK fund to specialise in West German company shares. At present, there is only one authorised investment trust specialising in European markets in general, although there are several unit trusts.

The fund managers do not intend to use their powers to borrow funds nor do they intend to hedge the currency.

They believe that the Deutschmark is likely to appreciate in value against the pound.

The managers' policy will be to invest in small and medium-sized German companies, includ-

ing those traded on the over-the-counter market. The portfolio is expected to be fairly concentrated, containing perhaps as little as 20 different stocks. Until a sufficient number of targets are identified amongst smaller companies, some of the money raised will be invested in larger West German companies.

comment

The issue of more investment trust paper may appear a particularly perverse move in view of the chronic over-supply of funds and their persistently depressed share prices. The large discounts of share price to net asset value is a fate from which even the specialist trusts covering energy, commodities and Japan have not escaped in recent years. Cynics may recall the spots of European trusts which were launched to mark the UK's accession to the Common Market, of which today only one survives. But this trust goes well beyond any previous degree of specialisation and the managers intend specifically to avoid the large German companies that feature in the portfolios of most European trusts.

The West German stock and over-the-counter markets have started showing signs of life over the last two years with 32 new company flotations. The ratio of stock market capitalisation to GNP in West Germany remains one of the lowest in the capitalist world, so in these terms there will be ample potential for a specialist fund management sub-contractor to the institutions.

Pauls receives approach

HARRISONS & Crossfield the plantation, commodity and industrial combine, has approached Pauls, the manufacturer and distributor of malt and animal feeds, with a view to taking it over.

The board of Pauls is opposed to the move and yesterday issued a statement through its financial advisers Schroders which says it will "strenuously seek to maintain the company's independence".

The board believes that inde-

pendence is in the best interest of shareholders and employees. Pauls, which has been diversifying away from its traditional businesses in an attempt to overcome its recent dull trading, has a record of 11 years of growth. It is a well-known fact that Pauls makes mussels, packet soups and sauce mixes for own brand retailing, for £9.5m and has said it will concentrate its long-term expansion plans on the flavours, fragrances and human foods businesses.

COMPANY NEWS IN BRIEF

Gammon (Hong Kong), owned jointly by Trafalgar House and Jardine Matheson, has agreed to acquire a 50 per cent share in the 201,000 sq ft, £200,000 (before exceptional items, no tax payable (£13,000)).

Net asset value per ordinary share of 25p (25p) for the General Securities stood at 123.73p at end-December 1984, compared with 67.28p a year earlier, and an adjusted 125.11p (125.11p) for the year ended 31 December 1984, corresponding value of its 7.4p capital share was 159.32p, 56.38p and 162.65p respectively.

Mr Ivan F. Eeckels, the chairman of the company, continued to favour investment climate for the company's activities in 1985, and that the expanded capital base will afford additional opportunities for growth.

The capital programme announced in October to raise £18.5m net of equity, and £117m (£103.66m) of long-term debt has been largely completed. The directors have approved the appointment of Baron Ellis de Rothschild and Mr Dante C. Fabiani to the board.

SHARE STAKES

Changes in company share stakes announced over the past week include:
A. G. Stanley-Berger Group purchased 250,000 shares and now holds 25.5 per cent.
Whitings Engineering—Seaford Investments (a Gibraltar company) purchased 21,136 ordinary and now holds 340,450 ordinary (29.9 per cent of voting capital).

Associated Dairies Group—D. M. Gransby, a director, has disposed of 31,000 ordinary shares at 158p and now holds 180k.

Ernest Engineering—Mr A. I. Cross has purchased a further 200,000 ordinary, making his total holding 1,062,500 (8.5 per cent).

Racal—Sir Ernest Harrison, chairman, purchased a total of 40,000 ordinary shares—25,000 at 205p, and 15,000 at 224p.

Ernst & Young—Mr M. H. Newman, a director, sold 50,000 ordinary shares at 113p.

Clerical Medical

15 St. James's Square, SW1Y 4LQ 01-930 5474

Executive Investment Pension Plan	Bid	Offer	Change
Cash Fund	114.9	121.0	- 6.1
Fixed Interest Fund	118.9	121.9	- 3.0
UK Equity Fund	158.7	167.1	- 8.4
Property Fund	112.3	113.3	- 1.0
Overseas Fund	138.4	147.3	- 8.9
Index Linked Fund	118.0	124.3	- 6.3
Stock Exchange Fund	111.1	117.0	- 5.9
North American Fund	111.1	117.0	- 5.9
Far East Fund	108.9	111.5	- 2.6
Special Situations Fund	108.9	111.5	- 2.6

Prices January 30 Unit dealings on Wednesday

Clerical Medical Managed Funds Limited	Bid	Offer	Change
Cash Fund	141.6	141.6	- 0.1
Fixed Interest Fund	210.4	215.7	- 5.3
UK Equity Fund	232.1	238.1	- 6.0
Property Fund	128.3	134.1	- 5.8
Overseas Fund	112.8	114.5	- 1.7
Stock Exchange Fund	121.6	124.6	- 3.0

Prices January 30 Unit dealings on Wednesday

Initial unit prices available on request, telephone 0272 290565

EQUITIES

Stock	1984/85	High	Low	Change
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3

FIXED INTEREST STOCKS

Stock	1984/85	High	Low	Change
01.574	850	104	344	107
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3

"RIGHTS" OFFERS

Stock	1984/85	High	Low	Change
84 F.P.	82	76	80	128
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3
100 F.P.	126	129	126	3

Renunciation date usually last day for dealing free of stamp duty. Figures based on prospectus estimates. Dividend paid or payable on part of capital, cover based on dividend on full capital. Assumed dividend and yield based on prospectus or other official estimates for 1985. Dividend and yield based on prospectus or other official estimates for 1984. Dividend and yield based on prospectus or other official estimates for 1983. Dividend and yield based on prospectus or other official estimates for 1982. Dividend and yield based on prospectus or other official estimates for 1981. Dividend and yield based on prospectus or other official estimates for 1980. Dividend and yield based on prospectus or other official estimates for 1979. Dividend and yield based on prospectus or other official estimates for 1978. Dividend and yield based on prospectus or other official estimates for 1977. Dividend and yield based on prospectus or other official estimates for 1976. Dividend and yield based on prospectus or other official estimates for 1975. Dividend and yield based on prospectus or other official estimates for 1974. Dividend and yield based on prospectus or other official estimates for 1973. Dividend and yield based on prospectus or other official estimates for 1972. Dividend and yield based on prospectus or other official estimates for 1971. Dividend and yield based on prospectus or other official estimates for 1970. Dividend and yield based on prospectus or other official estimates for 1969. Dividend and yield based on prospectus or other official estimates for 1968. Dividend and yield based on prospectus or other official estimates for 1967. Dividend and yield based on prospectus or other official estimates for 1966. Dividend and yield based on prospectus or other official estimates for 1965. Dividend and yield based on prospectus or other official estimates for 1964. Dividend and yield based on prospectus or other official estimates for 1963. Dividend and yield based on prospectus or other official estimates for 1962. Dividend and yield based on prospectus or other official estimates for 1961. Dividend and yield based on prospectus or other official estimates for 1960. Dividend and yield based on prospectus or other official estimates for 1959. Dividend and yield based on prospectus or other official estimates for 1958. Dividend and yield based on prospectus or other official estimates for 1957. Dividend and yield based on prospectus or other official estimates for 1956. Dividend and yield based on prospectus or other official estimates for 1955. Dividend and yield based on prospectus or other official estimates for 1954. Dividend and yield based on prospectus or other official estimates for 1953. Dividend and yield based on prospectus or other official estimates for 1952. Dividend and yield based on prospectus or other official estimates for 1951. Dividend and yield based on prospectus or other official estimates for 1950. Dividend and yield based on prospectus or other official estimates for 1949. Dividend and yield based on prospectus or other official estimates for 1948. Dividend and yield based on prospectus or other official estimates for 1947. Dividend and yield based on prospectus or other official estimates for 1946. Dividend and yield based on prospectus or other official estimates for 1945. Dividend and yield based on prospectus or other official estimates for 1944. Dividend and yield based on prospectus or other official estimates for 1943. Dividend and yield based on prospectus or other official estimates for 1942. Dividend and yield based on prospectus or other official estimates for 1941. Dividend and yield based on prospectus or other official estimates for 1940. Dividend and yield based on prospectus or other official estimates for 1939. Dividend and yield based on prospectus or other official estimates for 1938. Dividend and yield based on prospectus or other official estimates for 1937. Dividend and yield based on prospectus or other official estimates for 1936. Dividend and yield based on prospectus or other official estimates for 1935. Dividend and yield based on prospectus or other official estimates for 1934. Dividend and yield based on prospectus or other official estimates for 1933. Dividend and yield based on prospectus or other official estimates for 1932. Dividend and yield based on prospectus or other official estimates for 1931. Dividend and yield based on prospectus or other official estimates for 1930. Dividend and yield based on prospectus or other official estimates for 1929. Dividend and yield based on prospectus or other official estimates for 1928. Dividend and yield based on prospectus or other official estimates for 1927. Dividend and yield based on prospectus or other official estimates for 1926. Dividend and yield based on prospectus or other official estimates for 1925. Dividend and yield based on prospectus or other official estimates for 1924. Dividend and yield based on prospectus or other official estimates for 1923. Dividend and yield based on prospectus or other official estimates for 1922. Dividend and yield based on prospectus or other official estimates for 1921. Dividend and yield based on prospectus or other official estimates for 1920. Dividend and yield based on prospectus or other official estimates for 1919. Dividend and yield based on prospectus or other official estimates for 1918. Dividend and yield based on prospectus or other official estimates for 1917. Dividend and yield based on prospectus or other official estimates for 1916. Dividend and yield based on prospectus or other official estimates for 1915. Dividend and yield based on prospectus or other official estimates for 1914. Dividend and yield based on prospectus or other official estimates for 1913. Dividend and yield based on prospectus or other official estimates for 1912. Dividend and yield based on prospectus or other official estimates for 1911. Dividend and yield based on prospectus or other official estimates for 1910. Dividend and yield based on prospectus or other official estimates for 1909. Dividend and yield based on prospectus or other official estimates for 1908. Dividend and yield based on prospectus or other official estimates for 1907. Dividend and yield based on prospectus or other official estimates for 1906. Dividend and yield based on prospectus or other official estimates for 1905. Dividend and yield based on prospectus or other official estimates for 1904. Dividend and yield based on prospectus or other official estimates for 1903. Dividend and yield based on prospectus or other official estimates for 1902. Dividend and yield based on prospectus or other official estimates for 1901. Dividend and yield based on prospectus or other official estimates for 1900. Dividend and yield based on prospectus or other official estimates for 1899. Dividend and yield based on prospectus or other official estimates for 1898. Dividend and yield based on prospectus or other official estimates for 1897. Dividend and yield based on prospectus or other official estimates for 1896. Dividend and yield based on prospectus or other official estimates for 1895. Dividend and yield based on prospectus or other official estimates for 1894. Dividend and yield based on prospectus or other official estimates for 1893. Dividend and yield based on prospectus or other official estimates for 1892. Dividend and yield based on prospectus or other official estimates for 1891. Dividend and yield based on prospectus or other official estimates for 1890. Dividend and yield based on prospectus or other official estimates for 1889. Dividend and yield based on prospectus or other official estimates for 1888. Dividend and yield based on prospectus or other official estimates for 1887. Dividend and yield based on prospectus or other official estimates for 1886. Dividend and yield based on prospectus or other official estimates for 1885. Dividend and yield based on prospectus or other official estimates for 1884. Dividend and yield based on prospectus or other official estimates for 1883. Dividend and yield based on prospectus or other official estimates for 1882. Dividend and yield based on prospectus or other official estimates for 1881. Dividend and yield based on prospectus or other official estimates for 1880. Dividend and yield based on prospectus or other official estimates for 1879. Dividend and yield based on prospectus or other official estimates for 1878. Dividend and yield based on prospectus or other official estimates for 1877. Dividend and yield based on prospectus or other official estimates for 1876. Dividend and yield based on prospectus or other official estimates for 1875. Dividend and yield based on prospectus or other official estimates for 1874. Dividend and yield based on prospectus or other official estimates for 1873. Dividend and yield based on prospectus or other official estimates for 1872. Dividend and yield based on prospectus or other official estimates for 1871. Dividend and yield based on prospectus or other official estimates for 1870. Dividend and yield based on prospectus or other official estimates for 1869. Dividend and yield based on prospectus or other official estimates for 1868. Dividend and yield based on prospectus or other official estimates for 1867. Dividend and yield based on prospectus or other official estimates for 1866. Dividend and yield based on prospectus or other official estimates for 1865. Dividend and yield based on prospectus or other official estimates for 1864. Dividend and yield based on prospectus or other official estimates for 1863. Dividend and yield based on prospectus or other official estimates for 1862. Dividend and yield based on prospectus or other official estimates for 1861. Dividend and yield based on prospectus or other official estimates for 1860. Dividend and yield based on prospectus or other official estimates for 1859. Dividend and yield based on prospectus or other official estimates for 1858. Dividend and yield based on prospectus or other official estimates for 1857. Dividend and yield based on prospectus or other official estimates for 1856. Dividend and yield based on prospectus or other official estimates for 1855. Dividend and yield based on prospectus or other official estimates for 1854. Dividend and yield based on prospectus or other official estimates for 1853. Dividend and yield based on prospectus or other official estimates for 1852. Dividend and yield based on prospectus or other official estimates for 1851. Dividend and yield based on prospectus or other official estimates for 1850. Dividend and yield based on prospectus or other official estimates for 1849. Dividend and yield based on prospectus or other official estimates for 1848. Dividend and yield based on prospectus or other official estimates for 1847. Dividend and yield based on prospectus or other official estimates for 1846. Dividend and yield based on prospectus or other official estimates for 1845. Dividend and yield based on prospectus or other official estimates for 1844. Dividend and yield based on prospectus or other official estimates for 1843. Dividend and yield based on prospectus or other official estimates for 1842. Dividend and yield based on prospectus or other official estimates for 1841. Dividend and yield based on prospectus or other official estimates for 1840. Dividend and yield based on prospectus or other official estimates for 1839. Dividend and yield based on prospectus or other official estimates for 1838. Dividend and yield based on prospectus or other official estimates for 1837. Dividend and yield based on prospectus or other official estimates for 1836. Dividend and yield based on prospectus or other official estimates for 1835. Dividend and yield based on prospectus or other official estimates for 1834. Dividend and yield based on prospectus or other official estimates for 1833. Dividend and yield based on prospectus or other official estimates for 1832. Dividend and yield based on prospectus or other official estimates for 1831. Dividend and yield based on prospectus or other official estimates for 1830. Dividend and yield based on prospectus or other official estimates for 1829. Dividend and yield based on prospectus or other official estimates for 1828. Dividend and yield based on prospectus or other official estimates for 1827. Dividend and yield based on prospectus or other official estimates for 1826. Dividend and yield based on prospectus or other official estimates for 1825. Dividend and yield based on prospectus or other official estimates for 1824. Dividend and yield based on prospectus or other official estimates for 1823. Dividend and yield based on prospectus or other official estimates for 1822. Dividend and yield based on prospectus or other official estimates for 1821. Dividend and yield based on prospectus or other official estimates for 1820. Dividend and yield based on prospectus or other official estimates for 1819. Dividend and yield based on prospectus or other official estimates for 1818. Dividend and yield based on prospectus or other official estimates for 1817. Dividend and yield based on prospectus or other official estimates for 1816. Dividend and yield based on prospectus or other official estimates for 1815. Dividend and yield based on prospectus or other official estimates for 1814. Dividend and yield based on prospectus or other official estimates for 1813. Dividend and yield based on prospectus or other official estimates for 1812. Dividend and yield based on prospectus or other official estimates for 1811. Dividend and yield based on prospectus or other official estimates for 1810. Dividend and yield based on prospectus or other official estimates for 1809. Dividend and yield based on prospectus or other official estimates for 1808. Dividend and yield based on prospectus or other official estimates for 1807. Dividend and yield based on prospectus or other official estimates for 1806. Dividend and yield based on prospectus or other official estimates for 1805. Dividend and yield based on prospectus or other official estimates for 1804. Dividend and yield based on prospectus or other official estimates for 1803. Dividend and yield based on prospectus or other official estimates for 1802. Dividend and yield based on prospectus or other official estimates for 1801. Dividend and yield based on prospectus or other official estimates for 1800. Dividend and yield based on prospectus or other official estimates for 1799. Dividend and yield based on prospectus or other official estimates for 1798. Dividend and yield based on prospectus or other official estimates for 1797. Dividend and yield based on prospectus or other official estimates for 1796. Dividend and yield based on prospectus or other official estimates for 1795. Dividend and yield based on prospectus or other official estimates for 1794. Dividend and yield based on prospectus or other official estimates for 1793. Dividend and yield based on prospectus or other official estimates for 1792. Dividend and yield based on prospectus or other official estimates for 1791. Dividend and yield based on prospectus or other official estimates for 1790. Dividend and yield based on prospectus or other official estimates for 1789. Dividend and yield based on prospectus or other official estimates for 1788. Dividend and yield based on prospectus or other official estimates for 1787. Dividend and yield based on prospectus or other official estimates for 1786. Dividend and yield based on prospectus or other official estimates for 1785. Dividend and yield based on prospectus or other official estimates for 1784. Dividend and yield based on prospectus or other official estimates for 1783. Dividend and yield based on prospectus or other official estimates for 1782. Dividend and yield based on prospectus or other official estimates for 1781. Dividend and yield based on prospectus or other official estimates for 1780. Dividend and yield based on prospectus or other official estimates for 1779. Dividend and yield based on prospectus or other official estimates for

February 4 1985
Financial Times Monday February 4 1985
19

BUILDING CONTRACTS

CRENDON

VERSATILE STRUCTURES
For Offices, Factories, Warehouses
CRENDON STRUCTURES LIMITED
Long Crendon, Aylesbury, Bucks
HP18 9BB
Tel: Long Crendon (0494) 208481
Telex: 52240

£5m hotel for Milton Keynes

ROBERT MARRIOTT, Rushden, has been awarded a contract worth over £5m to design and build the first major hotel in Milton Keynes. The scheme is for a five-storey atrium hotel of reinforced concrete frame construction, providing 163 bedrooms, conference suites, meeting rooms, a restaurant, coffee shop, bar and a health and leisure club. The hotel will be built at Saxton Gate, central Milton Keynes, as part of the Central Business Exchange (CBE), in the heart of the new city.

F.J. CONSTRUCTION has won two contracts in East Anglia. The Property Services Agency has awarded a £2m contract to construct the Customs House at Felixstowe to accommodate HM Customs and Excise personnel who are currently located in various outbuildings within the Felixstowe Dock complex. It comprises a series of octagonal areas, with a reinforced concrete frame structure, clad with glass and provides 65,000 sq ft of office space on three floors, mounted by a plant room. British Rail has awarded a £500,000 contract for a 5,500 sq ft single-storey building with traditional brick walls and slate roof for signalling equipment, workshops and staff accommodation. This work forms part of the Anglia East route rationalisation and resignalling programme for electrification of the Liverpool Street to Norwich main line.

JOHN LAING CONSTRUCTION has been awarded a contract worth about £940,000 to fit out the Carlisle Central Library at The Lanes. Fitting out comprises solid and demountable partitions and doors, floor wall and ceiling finishes, staircases and handrails, mechanical, electrical and plumbing installations, lift and book hoists and built-in furniture. With a floor area of 2,500 metres, the new library will be at least three times the size of the present library and will house about 150,000 books. It will have three levels and is on a precast portal frame structure with lighting from the column supports to the portal frame. There will be ducts running up from the floor level to the ceiling void on either side of the portal frames. The project is due to be completed in about 45 weeks.

£16m Preston shopping complex

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

SIR ROBERT McALPINE MANAGEMENT CONTRACTORS has won a £16m design and management contract for Charterhall Properties' Fishergate shopping complex, which is to be developed on the former British Rail goods yards in Preston, Lancashire. The four-level complex will include an 11,250 sq metre three-storey Debenhams department store, scheduled to open by Christmas 1985, and a 7,390 sq metre ASDA superstore scheduled to open by Easter 1986. Car parking for 840 vehicles

will be provided with overflow facilities on British Rail's new 517 space car park alongside making a total of 1,350 spaces available at peak times. The development will include 22 smaller shops, car parking for 840 vehicles, and a central square with a 350 seat dining area surrounded by nine different varieties of fast food outlets. The Fishergate centre will be built with a reinforced concrete frame clad in brick. The structural design is by the McAlpine Design Group and the architect is The Biggins Sargent Partnership.

The contract—won in competitive tender—brings the company's current shopping centre order book for 1985 to £22m. The company won seven shopping centre contracts in 1984, worth a total of £69m. Other major shopping centres developed by the company include Brent Cross in London, The Pavement in Chesterfield where it is listed under building had to be incorporated into the £15m new centre—and King Edwards Court in Windsor.

£7m batch for Henry Boot

HENRY BOOT has been awarded contracts worth £7m. As part of the North Terminal development at Gatwick Airport, Henry Boot Southern is to undertake the construction of around 400 metres of road subways and 230 metres of service subways. Work also includes drainage and surface water drainage and general filling to raise existing ground levels. The 38-week contract is due to start in mid-February. Henry Boot Southern

has also been awarded a £2m contract by Vanhall Motors to carry out concrete work during the construction of a paint shop in Linton. Suspended reinforced concrete floor slabs are to be cast on four levels with an overall floor area of around 72,000 sq metres. The 20-week contract is programmed for completion in mid-June 1985. A £2.1m contract has been awarded to Henry Boot Northern for the construction of a superstore in Eastgate, Worksop, for the Greater Nottingham Co-operative Society.

Other work includes car park area service yard, landscaping and boundary walls. The City of Bradford Metropolitan Council has awarded the £200,000 stage two phase of its refurbishment programme at Odsall Stadium to Henry Boot Northern. Work includes the construction of changing room facilities, standing terraces, seating terraces and toilet accommodation.

Refurbishment sector keeps active

Projects in London and the West Midlands and contracts worth £11m awarded to TARMAC CONSTRUCTION. Tarmac Cubitts, part of Tarmac Construction, has a £2.4m contract for refurbishment of premises in Victoria Street, London, for Pearl Assurance. At Brierley Hill, West Midlands, Tarmac Construction has a £3m contract for building two retail shopping units, a distributor road, car parking and drainage, for V and P Midlands.

Other Tarmac Construction projects include the design and work on a museum and leisure centre at Kirkcaldy, Hull, Cleveland, for Langhough Borough Council (£278,000); an office building and associated external works at Egham, Surrey, for Carlton Real Estates Developments (£570,000) and repainting and modernising 48 homes at Tipton, West Midlands, for Sandwell Borough Council (£490,000).

Tarmac Cubitts contracts include fitting out a supermarket at Chorlton-on-Heath, Manchester, for Safeway Food Stores (£1.1m); a fire station in Glasgow for Strathclyde Regional Council (£271,000); refurbishing holiday chalets at Minehead, Somerset, for Butlins (£594,000); and modernising 70 houses at Brixton, Plymouth, for Plymouth City Council (£466,000). Tarmac Refurb has a £1m contract from the Home Office for refurbishing a wing at Stafford Prison.

ASHLEY AND HORNER has won five contracts worth in excess of £5m. Projects include total refurbishment of the Royal Norfolk Hotel in South Kensington, London, SW7, and refurbishment of the north yard buildings for the London Regional Transport. Wall tiles in part of the station will be replaced by new tiles, including one designed by Sir Marc Isambard Brunel. The £5m project has started and is due for completion in autumn 1985. An innovative materials handling system, designed and installed by Taylor Woodrow, is being used on the project. Building materials are sped at night from the site compound at street level to the platform within two minutes in carriages of 0.25 tonne payload capacity on a mono-rack overhead conveyor system. The entrance to the underground station from the British Rail concourse will be extended, with new steps leading down to an area further increased in size by the demolition of British Rail storage space. This larger area will form the new ticket hall which will serve all three underground lines.

TROLLOPE & COLLS (CITY) has been awarded a £2m refurbishment contract in Gresham Street, EC2. The building, constructed in the early 1960s by Trollope & Colls, was previously the headquarters of Warburgs. The six-storey building is undergoing complete stripping to provide office accommodation and general banking facilities. New electrical and mechanical services are to be installed. An unusual feature of the building is the front entrance area which will be double-storey height, finished with marble flooring. A banking client will be taking part in occupation of the building on completion in August, when the remainder will be available for letting.

INSURANCE

Consolidation moves at Lloyd's

BY JOHN MOORE, CITY CORRESPONDENT

AN UNPRECEDENTED concentration of underwriting capacity is set to take place in the Lloyd's insurance market as brokers sever their shareholding links with the management companies of underwriting units. There is now talk of the emergence of mega-underwriting agencies—a few, very large agency companies which will control the bulk of the underwriting capacity in the Lloyd's community.

Over the past few months, Sturge Holdings and Merrett Holdings have consolidated their positions as the largest independent underwriting agency groups in Lloyd's and more recently there has been a management buy-out of the underwriting management agency interests of C.T. Bowring.

The Bowring-Lloyd's interests, run by a partnership headed by Mr Murray Lawrence, and the Sturge and Merrett operations collectively, have access to the capacity of more than 4,000 underwriting members out of a total of 23,438. These statistics need to be treated with some caution. Firstly, underwriting members whose affairs are managed by one agent may also participate in the underwriting activities of one of the other agencies mentioned.

Underwriting managing agencies also introduce members to insurance syndicates managed by rivals. Moreover, the underwriting capacity of individual members may not be fully utilised by their underwriting agent. Yet even allowing for an element of double counting and the business decisions of the individual agents, the trends suggest the biggest structural realignment to take place in Lloyd's for years.

The changes in structure have been triggered by legislation of 1982 which required that insurance brokers at Lloyd's should sever their shareholding links with managing agency companies by the middle of 1985. Of a total 288 agencies, some 114 agency companies, managing the affairs of the bulk of the underwriting members, have contributed to the concentration of underwriting power.

Lloyd's own divestment recommendations and guidelines for the market have contributed to the concentration of underwriting power. It has insisted that the agencies should remain firmly within its jurisdiction and to this end all directors of an agency company must be members and two-thirds of any agency board must be professionals who work in Lloyd's.

This approach is also designed to establish an identity of interest between those that look after an agency's affairs and the members whose affairs they look after. Lloyd's is sensitive that the interests of outside shareholders in an agency structure may not be identical to those of the membership and produce conflicts, particularly if outsiders play an executive role in the management.

Even so, in order to attract outside capital Lloyd's has permitted non-voting shares to be created in an agency's structure and there is no limitation placed on the ownership of the non-voting shares. Mr Adam Broadbent, director of merchant bank J. Henry Schroder Wagg, which has carried out the placing of shares for the Merrett agency, said: "The regulations on ownership and control are restrictive to the point where they are likely to affect values negatively."

"Lloyd's could have relied more on disclosure and the free market than they have. I think they see more of a potential conflict than I would between names and shareholders." He also argues that institutional investors like to invest in size—not less than £50,000 units. They also prefer to invest in listed companies or those with the prospect of a share listing. He estimates the average value of the agencies to be divested at £1m-£1.5m, "which is not enough easily to meet the criteria."

Lloyd's agencies then are set to regroup and reform among themselves and the large agencies are likely to get larger. Other factors are also influencing the concentration of underwriting power. A capacity shortage threatens Lloyd's. Business volumes, largely transacted in dollars, have risen dramatically thanks to windfall gains once dollar business has been converted back to sterling. Underwriters are reaching their premium income limits and have been forced to curb business. Underwriting membership is not growing at a sufficient rate to provide the capacity to cope with the increased business volumes.

There are suggestions that in order to increase their underwriting capacity swiftly large agencies will seek to acquire other agencies. With little outside capital coming into the market and commercial pressure building up internally, the divestment proposals could be perpetuating one of the problems they were seeking to resolve.

Concern had been expressed in parliament about Lloyd's possible loss of market identity as insurance brokers managed more of the underwriting capacity. Now, with the possibility of the emergence of a few very large agencies, Lloyd's market identity may be under threat once again.

APPOINTMENTS

Nat-West Senior posts

Mr John A. Burns has been appointed deputy general manager of NATIONAL WESTMINSTER, London. Mr Burns, formerly of Citicorp, is succeeding Mr F. Peter Tridgell, who retires at the end of February. Mr Burns, deputy regional director, City, since 1982, was previously chief manager, planning and marketing, domestic banking division, and divisional financial controller.

Mr Geoff Bonner has been appointed chief manager of NatWest's access department. Mr Bonner was deputy chief manager and succeeds Mr David Collis on his retirement.

Mr Peter Le Cheminant today takes over as director-general of the GENERAL COUNCIL OF BRITISH SHIPPING in place of Mr Patrick Sheehy, who is retiring. Mr Le Cheminant was second permanent secretary in charge of the Cabinet Office (management and personnel office) before joining GCBS on January 2.

Mr E. T. Modlock has been appointed a director of PURCELL GRAHAM AND CO. In a restructuring Mr R. C. Watts becomes chief executive of the LEWIS AND FEAT GROUP, while Mr D. L. Burt and Mr R. D. Kistis will relinquish their executive responsibilities, as joint managing directors. They will remain directors of Lewis and Feat Holdings and will continue to play an active role in the group's affairs. Joining the board as non-executive directors are Mr Michael Henderson, managing director (chief executive) of the Cookson Group; and Mr Michael Kerr-Dineen, a senior executive of the Guinness Peat Group.

Mr Ettore Salemi has become general manager of BANCO DI SICILIA, London branch. He succeeds Mr Antonio Sneli who becomes deputy chief manager of foreign relations division of the Bank in Rome. At the BRITISH CLOTHING INDUSTRY ASSOCIATION, the director is now Mr John R. Wilson, previously deputy director for Mr Elizabeth Fox becomes assistant director.

Mr Martin Fray has been appointed financial director of VANDERHOFF COMMUNICATIONS. He was director and manager, TI Desford Tubes. ASTBURY AND MADELEY (HOLDINGS) has made the following board appointments: subsidiary companies—British Fittings (Hendon) and British Fittings (Glasgow). Mr Brian W. Stanton, director, Mr Joyce Stevens, director, Mr Brian F. Smith, director, Mr Anthony C. Morris, managing director, and Mr John Wood, deputy managing director. Mr John H. Watson, who joins the board as chairman of British Fittings.

Mr B. T. Modlock has been appointed a director of PURCELL GRAHAM AND CO. In a restructuring Mr R. C. Watts becomes chief executive of the LEWIS AND FEAT GROUP, while Mr D. L. Burt and Mr R. D. Kistis will relinquish their executive responsibilities, as joint managing directors. They will remain directors of Lewis and Feat Holdings and will continue to play an active role in the group's affairs. Joining the board as non-executive directors are Mr Michael Henderson, managing director (chief executive) of the Cookson Group; and Mr Michael Kerr-Dineen, a senior executive of the Guinness Peat Group.

Mr Martin Fray has been appointed financial director of VANDERHOFF COMMUNICATIONS. He was director and manager, TI Desford Tubes. ASTBURY AND MADELEY (HOLDINGS) has made the following board appointments: subsidiary companies—British Fittings (Hendon) and British Fittings (Glasgow). Mr Brian W. Stanton, director, Mr Joyce Stevens, director, Mr Brian F. Smith, director, Mr Anthony C. Morris, managing director, and Mr John Wood, deputy managing director. Mr John H. Watson, who joins the board as chairman of British Fittings.

Mr Ettore Salemi has become general manager of BANCO DI SICILIA, London branch. He succeeds Mr Antonio Sneli who becomes deputy chief manager of foreign relations division of the Bank in Rome. At the BRITISH CLOTHING INDUSTRY ASSOCIATION, the director is now Mr John R. Wilson, previously deputy director for Mr Elizabeth Fox becomes assistant director.

Mr Martin Fray has been appointed financial director of VANDERHOFF COMMUNICATIONS. He was director and manager, TI Desford Tubes. ASTBURY AND MADELEY (HOLDINGS) has made the following board appointments: subsidiary companies—British Fittings (Hendon) and British Fittings (Glasgow). Mr Brian W. Stanton, director, Mr Joyce Stevens, director, Mr Brian F. Smith, director, Mr Anthony C. Morris, managing director, and Mr John Wood, deputy managing director. Mr John H. Watson, who joins the board as chairman of British Fittings.

Mr B. T. Modlock has been appointed a director of PURCELL GRAHAM AND CO. In a restructuring Mr R. C. Watts becomes chief executive of the LEWIS AND FEAT GROUP, while Mr D. L. Burt and Mr R. D. Kistis will relinquish their executive responsibilities, as joint managing directors. They will remain directors of Lewis and Feat Holdings and will continue to play an active role in the group's affairs. Joining the board as non-executive directors are Mr Michael Henderson, managing director (chief executive) of the Cookson Group; and Mr Michael Kerr-Dineen, a senior executive of the Guinness Peat Group.

Mr Martin Fray has been appointed financial director of VANDERHOFF COMMUNICATIONS. He was director and manager, TI Desford Tubes. ASTBURY AND MADELEY (HOLDINGS) has made the following board appointments: subsidiary companies—British Fittings (Hendon) and British Fittings (Glasgow). Mr Brian W. Stanton, director, Mr Joyce Stevens, director, Mr Brian F. Smith, director, Mr Anthony C. Morris, managing director, and Mr John Wood, deputy managing director. Mr John H. Watson, who joins the board as chairman of British Fittings.

The following have been appointed directors of D. C. GARDNER AND CO. Mr M. W. Allsup, formerly senior manager,

Mr Ettore Salemi has become general manager of BANCO DI SICILIA, London branch. He succeeds Mr Antonio Sneli who becomes deputy chief manager of foreign relations division of the Bank in Rome. At the BRITISH CLOTHING INDUSTRY ASSOCIATION, the director is now Mr John R. Wilson, previously deputy director for Mr Elizabeth Fox becomes assistant director.

Mr Martin Fray has been appointed financial director of VANDERHOFF COMMUNICATIONS. He was director and manager, TI Desford Tubes. ASTBURY AND MADELEY (HOLDINGS) has made the following board appointments: subsidiary companies—British Fittings (Hendon) and British Fittings (Glasgow). Mr Brian W. Stanton, director, Mr Joyce Stevens, director, Mr Brian F. Smith, director, Mr Anthony C. Morris, managing director, and Mr John Wood, deputy managing director. Mr John H. Watson, who joins the board as chairman of British Fittings.

Mr B. T. Modlock has been appointed a director of PURCELL GRAHAM AND CO. In a restructuring Mr R. C. Watts becomes chief executive of the LEWIS AND FEAT GROUP, while Mr D. L. Burt and Mr R. D. Kistis will relinquish their executive responsibilities, as joint managing directors. They will remain directors of Lewis and Feat Holdings and will continue to play an active role in the group's affairs. Joining the board as non-executive directors are Mr Michael Henderson, managing director (chief executive) of the Cookson Group; and Mr Michael Kerr-Dineen, a senior executive of the Guinness Peat Group.

PARLIAMENTARY DIARY

TODAY
Commons: Debate on an Opposition motion on the Immigration Appeals Bill, proposed by Mr. [Name], Minister of the Interior. (10.15 am).
House of Lords: Debate on the Milk (Classification of Production) Bill, proposed by Lord [Name]. (2.15 pm).
TOMORROW
Commons: Remaining stages of the Films Bill, the Shipbuilding Bill and the Milk (Classification of Production) Bill. (10.15 am).
House of Lords: Debate on the Milk (Classification of Production) Bill, proposed by Lord [Name]. (2.15 pm).

WEDNESDAY
Commons: Motion on the Rate Limitation Bill, proposed by Mr. [Name]. (10.15 am).
House of Lords: Debate on the Milk (Classification of Production) Bill, proposed by Lord [Name]. (2.15 pm).

THURSDAY
Commons: Motion on the Rate Limitation Bill, proposed by Mr. [Name]. (10.15 am).
House of Lords: Debate on the Milk (Classification of Production) Bill, proposed by Lord [Name]. (2.15 pm).

FRIDAY
Commons: Motion on the Rate Limitation Bill, proposed by Mr. [Name]. (10.15 am).
House of Lords: Debate on the Milk (Classification of Production) Bill, proposed by Lord [Name]. (2.15 pm).

General Motors Acceptance Corporation

(Incorporated in the State of New York, United States of America)

£25,000,000,000

6.5% Notes due February 8, 1990

The following have agreed to subscribe or procure subscribers for the Notes:

Nomura International Limited	
Banque Paribas Capital Markets	Fuji International Finance Limited
Kleinwort, Benson Limited	LTCB International Limited
Merrill Lynch Capital Markets	
Algemene Bank Nederland N.V.	Banca del Gottardo
Bank Leu International Ltd.	Bank of Tokyo International Limited
Banque Bruxelles Lambert S.A.	Banque Nationale de Paris
County Bank Limited	Crédit Lyonnais
Dai-ichi Kangyo International Limited	Daiwa Europe Limited
Hentsch & Cie.	Manufacturers Hanover Limited
Mitsubishi Trust & Banking Corporation (Europe) SA	Morgan Stanley International
The Nikko Securities Co., (Europe) Ltd.	Salomon Brothers International Limited
Toyo Trust International Limited	Yamachi International (Europe) Limited

Application has been made to the Council of The Stock Exchange for the Notes, to be issued at par, to be admitted to the Official List. Interest on the Notes is payable annually in arrears on 8th February, commencing on 10th February, 1986.

Full particulars of the Notes are available in the Extel Statistical Service and copies may be obtained during normal business hours up to and including 6th February, 1985 from the Company Announcements Office of The Stock Exchange and up to and including 18th February, 1985 from:

Nomura International Limited, 3 Gracechurch Street, London EC3V 0AD	Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN	The Fuji Bank Ltd., 25-31 Moorgate, London EC2R 6HQ
---	---	---

4th February, 1985

TO REPAY INDEBTEDNESS TO SWISS FINANCE HOUSE

IMMEDIATE UNRESTRICTED AUCTION

DEFAULTED LOANS VALUABLE COLLATERAL

EASTERN, PERSIAN, ORIENTAL CARPETS & RUGS

Including items of particularly decorative calibre and merit in Silk and Wool

Items originally secured by loans of dollar denominations must now be immediately sold to cover short-term commitments which have arisen as a result of the unprecedented fall of Sterling against the United States dollar.

Transferred from security storage to:

CHARTERED INSURANCE INSTITUTE

20 Aldermanbury, London EC2

AUCTION WEDNESDAY, 6th FEBRUARY AT 1.00 PM

Inspection from 12 noon

Duly Instructed Auctioneers: Bicknells & Knowles

6 The Arcade, Thurlow Street, London SW7 Telephone: 01-589 7971

A copy of this Offer for Sale document, which comprises listing particulars with regard to German Smaller Companies Investment Trust plc ("the Company") given in compliance with The Stock Exchange (Listing) Regulations 1984, has been delivered to the Registrar of Companies for registration in accordance with those regulations. Application has been made to the Council of The Stock Exchange for admission to the Official List of the Company. The Directors of the Company, all the ordinary shares issued and now being issued and warrants of the Company, are the persons responsible for the information contained in this document. To the

best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case) the information contained in this document is to be taken as true and does not contain anything likely to mislead or to omit anything material to the understanding of the investors. The application for the ordinary shares (with warrants attached) now being offered for sale will open at 10 a.m. on Thursday, 7th February, 1985 and may be closed at any time thereafter. The procedure for application and a detachable application form are set out at the end of this document.

GERMAN SMALLER COMPANIES INVESTMENT TRUST plc

(Registered in England under the Companies Acts 1948 to 1983 number 1879372)

Offer for Sale
by
Lloyds Bank International Limited
of 12,500,000 ordinary shares of 50p each (with warrants attached) at 100p per share
payable in full on application

Share Capital

Authorised
£
7,500,000
in ordinary shares of 50p each

The ordinary shares now being offered for sale rank in full for all dividends hereafter declared or paid on the ordinary share capital of the Company. The Company has created warrants carrying rights, exercisable on 31st August in any of the years 1986 to 1995 inclusive, to subscribe for a total of 2,500,000 further ordinary shares at 100p per share.

Underwriting

The Offer for Sale has been fully underwritten by Lloyds Bank International Limited. The Directors are aware of intended applications from sub-underwriters for a total of 9,375,000 ordinary shares (with warrants attached), representing 75 per cent. of the issued share capital and warrants of the Company following the Offer for Sale, which applications will be accepted in full.

Issued and now being issued

£
6,250,000

Directors
Arthur John Davis, RD, Chairman
Bruce Trevor Ackerman
Manfred Emcke (German)
Klaus Kaposi (Austrian)
Harry Cowdrey Partridge
all of 40-66 Queen Victoria Street,
London EC4P 4EL

Secretary and Registered Office
Robert Boeser, Hobson
40-66 Queen Victoria Street,
London EC4P 4EL

Investment Manager
Lloyds Bank Fund Management
Limited
40-66 Queen Victoria Street,
London EC4P 4EL

Investment Adviser
Schroder, Münchmeyer, Hengst
Capital GmbH
Friedenstraße 6-10, Postfach
4387, 6000 Frankfurt,
West Germany

Officers and Advisers

Issuing House
Lloyds Bank International
Limited
40-66 Queen Victoria Street,
London EC4P 4EL

Solicitors to the Company
Linklaters & Paines
Barrington House,
59/67 Gresham Street,
London EC2V 7JA

Stockbrokers
Laing & Crickshank
Piercy House, 7 Copthall Avenue,
London EC2R 7BE

Auditors and Reporting Accountants
Price Waterhouse,
Chartered Accountants
Southwark Towers, 32 London
Bridge Street,
London SE1 9SY

Bankers
Lloyds Bank Plc
39 Threadneedle Street,
London EC2N 8AU

Receiving Bankers
Lloyds Bank Plc
Registrar's Department, Issue
Section, 111 Old Broad Street,
London EC2N 1AU
Registrars and Transfer Office
Lloyds Bank Plc
Registrar's Department,
Goring-by-Sea, Worthing,
West Sussex BN12 6DA

INFORMATION CONCERNING THE COMPANY

Introduction

German Smaller Companies Investment Trust plc is being established to provide a specialist medium through which United Kingdom investors can take advantage of investment opportunities in West Germany. The Company's principal objective is to achieve capital appreciation through investment primarily in the equity securities of small and medium-sized West German companies in which above-average growth potential is perceived. There is no other listed United Kingdom investment trust specialising solely in making investments in West Germany.

The funds raised for the Company under this Offer for Sale, which has been underwritten by Lloyds Bank International Limited, will amount to approximately £12 million, after expenses.

The West German Economy and Stock Market

West Germany has long had one of the strongest economies in Europe. This strength is supported by the country's traditional reputation for quality and efficiency and by strict monetary and fiscal policies which have succeeded in reducing the annual rate of inflation to 2 per cent. by the end of 1984. These factors, combined with the recent strength of the United States Dollar and Japanese Yen against the Deutsche Mark, have increased the competitiveness of West German goods in world markets and improved the prospects for further economic growth. Government policy in West Germany, since the existing coalition came to power in October 1982, has been to encourage private sector investment and entrepreneurial effort. This encouragement, in turn, contributed to a significant rise in company profits in 1983 and 1984, during which period West Germany's FAZ 100-share index rose by 51 per cent. to reach a record level by the end of 1984.

Concurrent with these developments, there has been a marked increase in the number of new companies being formed and a record number of flotations of small and medium-sized companies on the West German stock and over-the-counter markets. Of the 64 companies which have been brought to these markets since 1960, 32 have been floated in the past two years. The Directors consider that the sharp increase in the number of such flotations is principally attributable to the rise in company profits and the record market levels referred to above. The Directors also anticipate a shift towards investment by individuals in shares and securities as a result of recent restrictions on the tax sheltering advantages of certain other investments.

The Directors consider that the combination of West Germany's basic strengths and the growth potential of small and medium-sized companies in that country now presents attractive investment opportunities.

Investment Management

The Directors of the Company will be responsible for the determination of the Company's investment policy and will have overall control of the Company's activities. The Company has appointed Lloyds Bank Fund Management Limited as Investment Manager to manage the Company's portfolio on a day-to-day basis and to make and implement specific investment decisions. The individual fund managers within Lloyds Bank Fund Management Limited have considerable experience in investing institutional funds and they are currently responsible for the discretionary management of 31 institutional portfolios and 9 unit trusts with funds amounting to approximately £3,000 million, of which £21 million is invested in West Germany. The terms of the Investment Management Agreement are summarised in paragraph 6(b) under "General Information" below.

The Investment Manager will be advised by Schroder, Münchmeyer, Hengst Capital GmbH ("SMH Capital"), which has been appointed as Investment Adviser on the terms of the Investment Advisory Agreement summarised in paragraph 6(c) under "General Information" below. SMH Capital is the Frankfurt-based investment management arm of Schroder, Münchmeyer, Hengst & Co., a West German investment and commercial banking organisation which became a member of the Lloyds Bank Group in January 1984. SMH Capital has considerable experience in portfolio management for institutional clients in West Germany and, directly and through its subsidiaries, manages 7 institutional funds and 4 unit trusts funds one of which specialises in small West German companies. Total funds under the management of SMH Capital exceed £300 million, of which more than one-half is invested in West German equities.

The combined expertise of the Directors of the Company, the Investment Manager and the Investment Adviser will be of significance in the successful development of the Company's portfolio. Particular advantages are expected to result from the links between Lloyds Bank Fund Management Limited and SMH Capital and the specialist local knowledge and experience of the latter in relation to West Germany.

Investment Policy

The principal objective of the Company is the achievement of capital appreciation. Accordingly, the Company will build up a diversified portfolio by actively seeking and investing the net proceeds of this Offer for Sale in equity securities of small and medium-sized West German companies which are perceived to have particular expertise in their markets and above-average growth potential. United Kingdom investors would, in general, either be unaware of such companies or unable to invest in them as cost-effectively as the Company. Securities of large multinational companies based in West Germany will not normally be included in the portfolio unless the prospects of capital appreciation are considered to be significantly better than those of comparable investments in small and medium-sized companies.

It will be part of the investment policy of the Company that not more than 10 per cent. of its assets (before deducting borrowed money, if any) may be invested in the securities of, or lent to, any one company (including loans to and shares in its own subsidiaries, if any). Furthermore, the Company will not invest more than 25 per cent. of its assets (before deducting borrowed money, if any) in the aggregate of (a) holdings in which the interest of the Company amounts to 20 per cent. or more of the aggregate of the equity capital (including any capital having an element of equity) of any one listed company and (b) securities not listed on any recognised stock exchange (for which purpose West German over-the-counter markets are not treated as recognised stock exchanges). This investment policy will be adhered to for a period of at least 3 years from the date of this document.

It is the intention of the Directors that the income of the Company will be derived mainly from securities although interest will be earned on funds which are from time to time held in liquid form pending investment. Cash and liquid funds will normally be held in Deutsche Marks unless it is judged that higher returns could be derived from holding Sterling.

The Company is empowered, by its Articles of Association, to borrow an amount of up to its net assets; it is not, however, presently envisaged that this borrowing power will be exercised unless it is necessary to enable the Company to take advantage of temporary market opportunities.

Warrants

Successful applicants will receive warrants conferring, in respect of every 5 ordinary shares purchased under the Offer for Sale, the right to subscribe for 1 ordinary share. The warrants will be exercisable on 31st August to any of the years 1986 to 1995 inclusive at a subscription price of 100p per share (subject to the usual adjustments). Further details are set out under "Particulars of the Warrants" below.

Dividend Policy and Accounts

In order to qualify as an investment trust under the Income and Corporation Taxes Act 1970 (as amended), not less than 85 per cent. of the Company's income arising from shares and securities in any accounting period will be distributed to shareholders. As stated above, however, the principal objective of the Company is the achievement of capital appreciation and, consequently, investments are not expected to be made in high-yielding securities; dividend payments by the Company are therefore likely to remain modest. The Company's Articles of Association provide that profits from the sale of securities will not be available for distribution as dividends. Annual accounts will be made up to 31st March in each year. The Company's first accounts will be made up for the period from its incorporation to 31st March, 1986.

Directors of the Company

Mr A. J. Davis, RD, aged 60, is the Chairman of the Company. After more than 40 years' service with Lloyds Bank Plc, he retired as Chief General Manager in July 1984. From 1978 until his retirement, Mr Davis was Chairman of the Lloyds Bank Staff Funds Investments Management Committee. He is now the non-executive Vice Chairman of Lloyds Bank Plc and of Lloyds and Scottish Plc, a non-executive Director of Yorkshire Bank Plc and Deputy Chairman of the Council of the Institute of Bankers.

Mr B. T. Ackerman, aged 40, is a Director of Lloyds Bank Fund Management Limited. He joined the Lloyds Bank Group in 1970 as a senior investment analyst, subsequently managing institutional funds, and in 1983 was appointed Deputy Chief Investment Manager with

responsibility for investment policy and London-based fund management activities.

Herr M. Emcke, aged 51, is the former Chief Executive of Reemtsma Cigarettenfabriken GmbH, a major West German tobacco company. He is now a non-executive Director of several West German companies, including Deckel AG (of which he is Chairman), Tschibo Frisch-Rösch-Kaffee AG (of which he is Vice Chairman), Continental Gummi-Werke AG and Orenstein & Koppel AG.

Dr K. Kaposi, aged 47, is Managing Director of SMH Capital where he has been responsible for investment management activities since joining the predecessor of that company in 1981. Dr Kaposi has been involved in fund management since 1970 and, for the 6 years prior to joining SMH Capital, he was a fund manager with ADIG Allgemeine Deutsche Investment-Gesellschaft, a West German fund management company.

Mr H. C. Partridge, aged 59, has been Controller of Finance and Planning at the Civil Aviation Authority ("CAA") since its formation in 1972. He was appointed a Member of the CAA in 1974 and is currently Chairman of Aviation Trustees Limited, the custodian trustee of the CAA pension funds, and of the Trustees of the CAA Superannuation Scheme. Mr Partridge is also a non-executive Director of Charterhouse Japhet Venture Fund Management Limited and acts as an adviser to several venture capital funds.

Taxation Considerations

The following information is based on the law and practice currently in force in the United Kingdom and in West Germany (taxes are in any case subject to change). Investors should be aware that non-Sterling investments carry the risk of currency fluctuations.

The Company

It is the intention of the Directors to conduct the affairs of the Company so that it satisfies the conditions for approval as an investment trust laid down in Section 359 of the Income and Corporation Taxes Act 1970 (as amended). Such approval is granted retrospectively and, in respect of each accounting period for which approval is granted, the Company will be exempt from corporation tax on its capital gains. The income of the Company (including income arising outside the United Kingdom) will be subject to corporation tax after relief for expenses and loan interest. Income arising in West Germany may be subject to withholding taxes at varying rates but double taxation relief will be available to reduce the Company's United Kingdom corporation tax; the amount of such relief may be limited by the requirement to pay Advance Corporation Tax on dividends.

United Kingdom Shareholders and Warrant Holders

With regard to income, shareholders will be entitled to receive an associated tax credit in respect of dividends corresponding to the Advance Corporation Tax applicable to such dividends and payable by the Company. With regard to capital gains, shareholders and warrant holders may be liable to taxation in respect of gains arising from the sale or other disposal of shares or warrants or on a winding up of the Company. For the purposes of taxation on capital gains the amount subscribed by initial purchasers of ordinary shares (with warrants attached) will need to be apportioned between the ordinary shares and the warrants on the basis of their respective values at the date of allotment of the ordinary shares. The relationship between those values is expected to be close to that between the ordinary shares and the warrants on the date when they are first dealt in separately.

The exercise of warrants will not constitute the disposal of an asset for the purposes of United Kingdom capital gains tax; the cost attributable to the warrants exercised will be added to the cost of the ordinary shares so acquired.

The warrants will not constitute "wasting assets" under Section 138 of the Capital Gains Tax Act 1979 and, on their disposal or abandonment, the cost attributable to the warrants, calculated as above, will be allowed in computing any gain or loss.

Accountants' Report

The following is a text of a report received by the Directors from Price Waterhouse, the Auditors and Reporting Accountants:

The Directors,
German Smaller Companies
Investment Trust plc and
Lloyds Bank International Limited.

1st February, 1985.

Gentlemen,
We report that German Smaller Companies Investment Trust plc was incorporated on 21st January, 1985 and since that date no audited accounts have been made up, no dividends have been declared or paid and the Company has not commenced business.
Yours faithfully,
Price Waterhouse, Chartered Accountants.

Application Procedure and Dealings

The application procedure in respect of the 12,500,000 ordinary shares (with warrants attached) now being offered for sale and a detachable application form appear at the end of this document. Application forms, each with the appropriate remittance, should be lodged not later than 10 a.m. on Thursday, 7th February, 1985. It is expected that fully paid ordinary shares (with warrants attached) will be posted on Tuesday, 12th February, 1985 and that dealings in the ordinary shares (with warrants attached) will commence on Wednesday, 13th February, 1985. Until Friday, 22nd March, 1985 (the last date for registration of renunciation), dealings in the ordinary shares (with warrants attached) will be in multiples of 5 ordinary shares only; thereafter, ordinary shares and warrants will be dealt in separately.

At 3 p.m. on 29th January, 1985 the exchange rate to the London spot market was Deutsche Marks 3.5355 to £1 Sterling. All financial information given herein has, where relevant, been based on this exchange rate.

The ordinary shares and warrants will be quoted in Sterling, whereas the underlying assets of the Company will generally be denominated in Deutsche Marks. Investors should be aware that non-Sterling investments carry the risk of currency fluctuations.

PARTICULARS OF THE WARRANTS

Warrants will be issued subject to and with the benefit of the following conditions:

- Subscription Rights**
(a) A registered holder ("a holder") of a warrant shall have rights to subscribe ("subscription rights") to each of 51st August in any of the years 1986 to 1995 inclusive (or, if later, the date to which 30 days after the date on which copies of the audited accounts of the Company for its last immediately preceding financial year are despatched to holders) for all or any of the ordinary shares of 50p each of the Company specified in the warrant at a subscription price of 100p per ordinary share ("subscription price") payable in full on subscription. Each date on which subscription rights are exercisable is herein referred to as a "subscription date".
(b) In order to exercise the subscription rights the holder of a warrant must, having completed the Notice of Subscription thereon, lodge it at the office of the Registrar of the Company not later than 7 days prior to the relevant subscription date, accompanied by a remittance for the subscription price of the ordinary shares in respect of which the subscription rights are exercised. Once lodged, a Notice of Subscription shall be irrevocable with the consent of the Directors. Compliance must also be made with any statutory requirements for the time being applicable. The subscription rights will not be exercisable in respect of a fraction of an ordinary share.
(c) Not earlier than 5 weeks nor later than 4 weeks before each subscription date the Company shall give notice in writing to the holders of the outstanding warrants reminding them of their subscription rights.
(d) The ordinary shares issued pursuant to the exercise of subscription rights will be allotted not later than 14 days after and with effect on and from the relevant subscription date and certification in respect of such shares will be issued not later than 28 days after the relevant subscription date to the persons in whose names the warrants are registered at the date of such exercise or (subject as permitted by law) to such other persons as may be named in the Form of Nomination on the reverse of the warrant. If the subscription rights comprised in a warrant are exercised in part, the Company shall at the same time issue a fresh warrant in the name of the holder for any balance of his subscription rights remaining exercisable.
(e) Ordinary shares allotted pursuant to the exercise of subscription rights will not rank for any dividends or other distributions declared, made or paid in respect of any financial year of the Company prior to the financial year in which the subscription rights are exercised, nor will they rank for any dividends or other distributions in respect of the financial year in which the subscription rights are exercised or in respect of the financial year in which the subscription rights are exercised or in respect of the financial year in which the subscription rights are exercised or in respect of the financial year in which the subscription rights are exercised.

Application will be made to the Council of The Stock Exchange for the ordinary shares allotted pursuant to any exercise of subscription rights to be admitted to the Official List and the Company will use all reasonable endeavours to obtain the greatest thereof not later than 28 days after the relevant subscription date.

- Adjustment of Subscription Rights**
(a) Upon any allotment of ordinary shares fully paid by way of capitalisation of profits or reserves to holders of the ordinary shares the registrar on a date (or by reference to a record date) before the final subscription date or upon any sub-division or consolidation of the ordinary shares before such date, the number and/or nominal value of ordinary shares to be subscribed on any subsequent exercise of the

1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

Closing prices, February 1

Continued on Page 23

Continued from Page 10

[illegible]

Continued on Page 24

[illegible]

Sees figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

[illegible]

ENERGY REVIEW
every Wednesday in
the Financial Times

FT UNIT TRUST INFORMATION SERVICE

[illegible]

4 Attributes required to build first motorway roundabout (7)	19 Where one gets blanket approval for experiments? (43)
5 Make monotonous sound with insinuation (7)	20 Support no back-sliding on improper behaviour (5-2)
6 Badly organised yet went on to be majority once (6-3)	21 A very noisy bearing causes concern (6)
7 Lay off everyone inside (8)	22 Wrote up for degree with daughter (6)
8 A colour-sensitive picture again? (6)	25 To make the animal sound would almost get round the point (5)
14 Waste passes obviously through having no sweeper moving about (4-5)	
16 Building plot? (3-2,3)	
17 How to catch a rattler? (8)	
	The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

[illegible][illegible]

[illegible]

INSURANCE, OVERSEAS & MON

[illegible][illegible]

FINANCIAL TIMES SURVEY

DIESELS

THE AUTOMOTIVE ALTERNATIVE

CONTENTS

Cars	2
Commercial vehicles	2
Power generation	2
Marine uses	2
Technical developments	4
Industrial equipment	4
West Germany's largest producer	4
Company profiles	6 & 7

The wide variety of markets, from vehicles to marine and industrial use, has spurred intense research to improve the engines. Continued over-production is likely to depress prices and margins for some time

By Ian Rodger

ONCE AGAIN, the world diesel engine industry appears set for a period of significant growth. And again, the basis for optimistic forecasts is the belief that diesels will become increasingly popular, among car and small truck and van buyers.

Apart from that hope, however, this large international industry is not in very good shape. Total world production of diesel engines last year probably reached close to 10m units, up about 5 per cent from 9.4m units in 1983, but strong growth in the automotive sector more than offset weakness elsewhere. And capacity far exceeds demand.

The fall in sales to other markets is not due to any decline in the acceptability of diesels, but because of the continuing slump in demand for the machines in which they are installed, such as agricultural and construction equipment, ships and railway locomotives.

One of the diesel industry's strengths in the past has been its variety of markets. Diesels span a huge power range, from tiny fractional horsepower units to giant ship engines developing over 5,000 hp and they are used to power dozens of machines, including pumps, compressors, electricity generating sets and railway locomotives.

Usually, some markets would be strong even if others were weak.

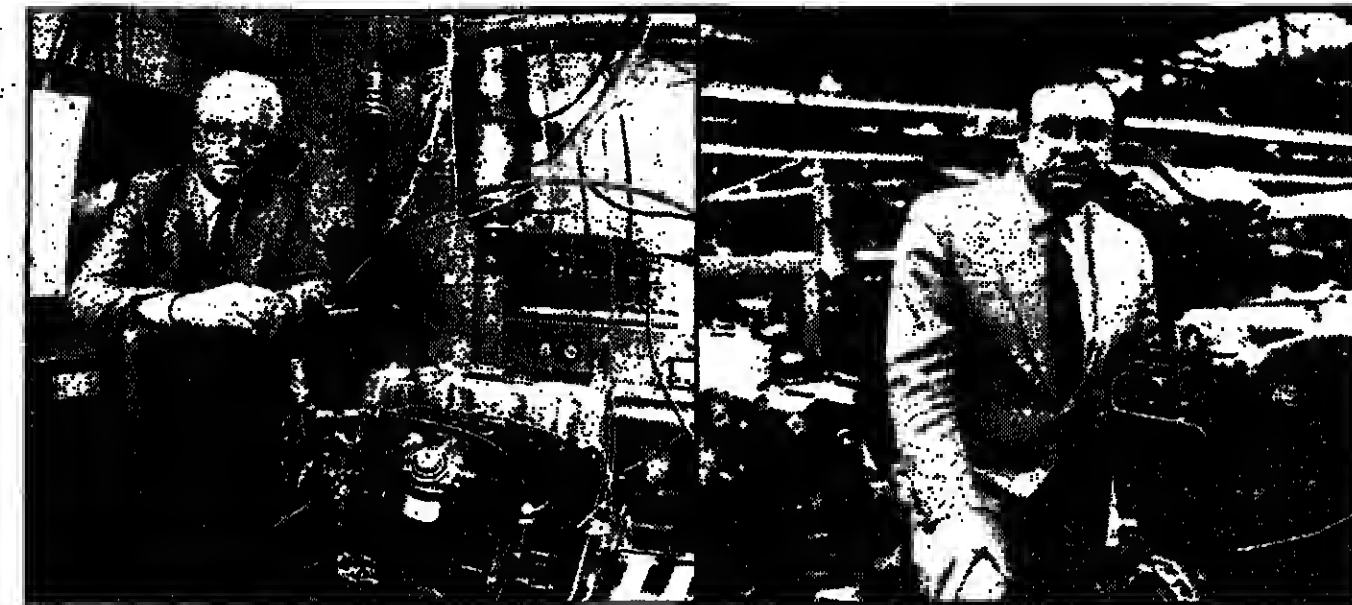
The largest single market for diesels is the commercial vehicle sector, accounting for about 30 per cent of unit sales, according to a report by Planning Research and Systems, London-based consultants that specialise in the diesel industry. Agricultural equipment takes about the same number of units, but of smaller engines.

Other important product categories include industrial equipment, which takes 9.2 per cent of units, construction equipment, which takes 5.2 per cent, electricity generating sets (4.2 per cent) and marine (1.9 per cent).

To some extent, the unit figures distort the true market breakdown. Marine engines, for example, tend to be larger than average. But the heart of the industry, where more than three quarters of the volume and value is achieved, is on the 30 hp-500 hp range, for use in vehicles and industrial and construction equipment.

Unfortunately for diesel makers, almost all of these markets have been depressed in recent years. World tractor output, for example, is down 30 per cent from the peak level of 840,000 units in 1976. Truck production likewise is well down from the levels of the 1970s, with only the U.S. industry showing some recovery in the past year.

Sales into marine and locomotive markets have also been



W. Murray Scott, manager of light diesel development at Ricardo Consulting Engineers, at one of the test cells

John Devaney, managing director of Perkins Engines, on part of the production line at the Peterborough plant

hard hit. Unit output of marine diesels in 1983 was down 20 per cent from 1979, and of locomotives down a quarter.

One consequence of the slump in the main traditional markets for diesels has been a high level of unused production capacity. Some industry estimates put the current average operating rate of diesel makers at about 70 per cent.

Oddly, the over-capacity problem is getting worse. There are some 300 producers of diesel engines around the world, and 250 of them make engines other than for their own use. New capacity is being introduced at a faster rate than old capacity is closing.

For example, Cummins Engine of the U.S. has started up a new plant in the U.S. with capacity of 230,000 engines a

year, and the only known off-setting closures are a J.I. Case plant in the U.S., with capacity of about 20,000, and Leyland Vehicles' plant in Scotland (about 40,000).

Also Liebherr, the West German construction equipment maker, has begun to produce its own engines rather than buy them, and J. C. Bamford Excavators of Britain is thinking of doing the same thing.

And over the past few years, Japanese manufacturers, both of engines and equipment, have become more active in world markets, taking away volume from established suppliers in the process. In Western Europe, for example, they have taken significant market shares in many countries in the fork lift truck sector.

Japan's total share of world

diesel engine production has grown from just over 20 per cent in 1979 to 25 per cent, mainly at the expense of Western European producers, whose share has fallen from 41 per cent to 32 per cent.

Not surprisingly, no one expects the over-capacity problem to be solved quickly, which means that prices and margins are likely to remain depressed for some time.

Against this background, the potential of the car market has been the one bright spot for the diesel industry. It has at least been growing as a proportion of the total, even if only slowly. Cars now account for 17 per cent of diesel unit sales compared with only 13 per cent in 1979.

Diesels were widely expected in the late 1970s to make major

progress in the automotive industry, mainly because of their lower fuel consumption compared with petrol engines. Several car manufacturers then planned to produce diesel engines in large numbers.

However, diesels are not as powerful as comparably-sized petrol engines and the figures suggest that, unless the financial incentive is substantial, car buyers will still go for the better performance. Diesel penetration in Japanese car markets, for example, moved from 2.5 per cent in 1980 to 4.3 per cent in 1983. In France, it rose from 9 per cent to 9.8 per cent.

The most growth has been in Italy where diesel fuel costs less than half the price of petrol. Penetration there rose from 5.4 per cent in 1980 to 12 per cent in 1983.

The biggest disappointment has been in the U.S., where diesel penetration in cars has actually declined from 5.4 per cent to 1.4 per cent. This is almost entirely because of the bad reputation given to the diesel by a problem-ridden V8 model introduced by General Motors in 1979.

The result is that diesels still have a very small 3 per cent share of the world's huge car and small truck markets. However, now that the memories of GM's diesel fiasco in the U.S. are fading, there is some hope that demand will recover there.

The diesel's acceptability should also be enhanced by recent technological developments that improve its performance and reduce its undesirable characteristics, such as noise.

Probably the most important development is the introduction of direct fuel injection systems (DI) for diesels for cars. Because of the high performance demanded of car engines, diesels for this application must run at high speed.

That makes it difficult to achieve efficient direct injection of fuel into the cylinder following the compression stage, and so these engines have, up to now, used indirect systems which involve igniting the fuel first in a small chamber adjacent to the cylinder.

However, indirect injection brings penalties in fuel consumption and emission levels, so the diesel industry has been working on developing direct injection pumps that can be used in high-speed engines. It is hoped to achieve fuel savings of about 15 per cent.

Last year, Ford introduced the first high-speed diesel with DI on its Transit Van in Europe, and it has performed well. Late this year, Austin Rover of Britain plans to introduce the first DI diesel engine in a car.

Technology may also yield ways of solving the problem of excessive competition in other sectors of the diesel industry. Apart from the development of direct injection systems for

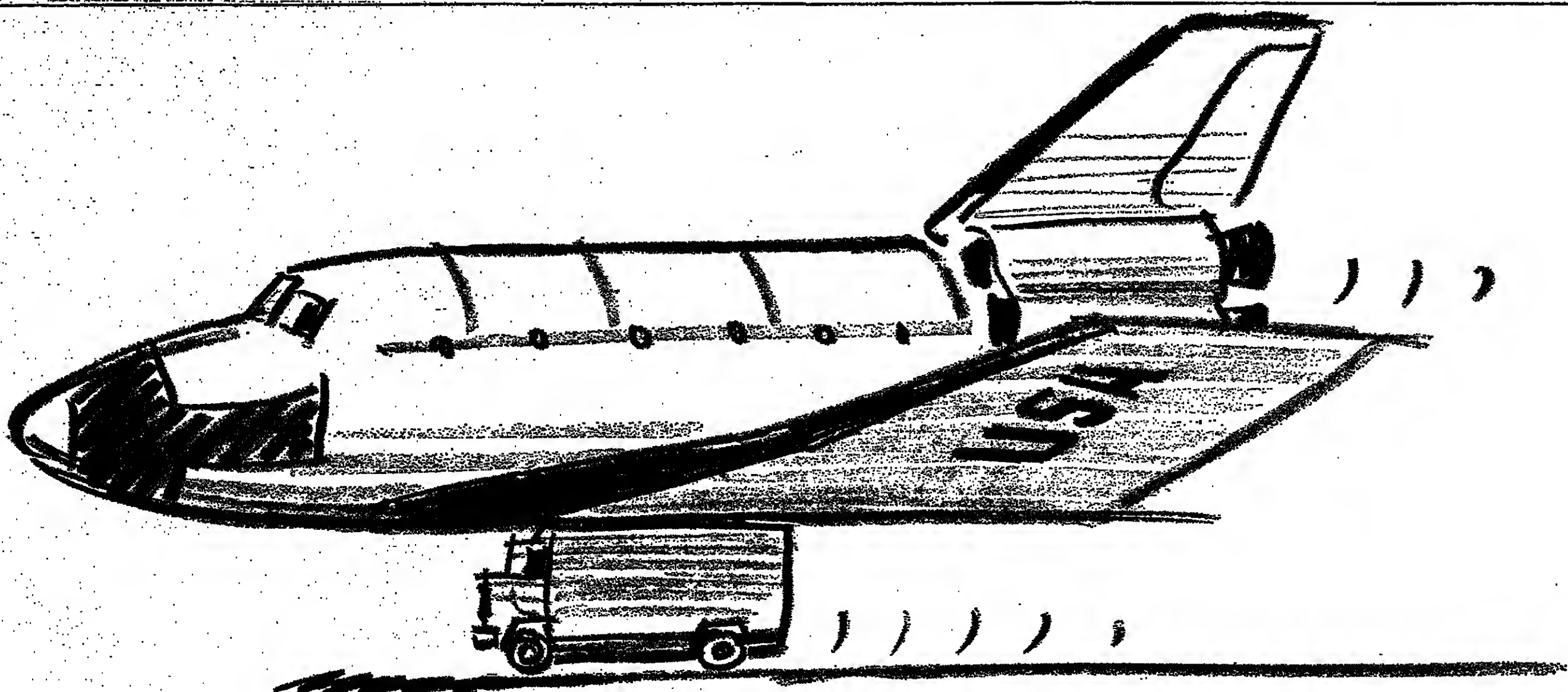
high-speed diesels for cars, a number of other improvements are being made or considered. Still in the ignition area, for example, a number of manufacturers have been developing electronic ignition systems. These will enable the user to select the level of torque needed for a particular job and so conserve fuel in low-torque applications.

The use of new materials, such as ceramics, is an area of great interest because a diesel engine becomes more efficient if it is allowed to run at a higher temperature. Industry experts now doubt, however, that commercial diesels will ever become completely adiabatic, that is, able to operate without any cooling. Other lines of research are aimed at reducing emissions and noise.

Those engine makers most active in research and development programmes hope that their efforts will result in advances that give them a decisive competitive advantage in the market.

Engine makers have found though that in the rough trading conditions of the past few years, customers have been less interested in engine advances than in low prices.

For all the problems, the potential for diesel engines is still enormous and they still account for only about 13 per cent of total world engine production.



The power that delivers the shuttle, also delivers the goods.

Without Cummins, the Space Shuttle would never get off the ground.

The mammoth crawler-transporter that shifts it around the Kennedy Space Centre depends on our engines to power its auxiliary generators.

Around 80 top truck manufacturers world-wide also depend on Cummins diesels and recommend them as a standard option. And we're equally regarded in the construction, marine, oil, mining and bus/coach industries.

But there's much more to Cummins than that. With over 60 years experience in the premium diesel engine market, we are constantly improving and expanding to meet our customers' changing needs.

We're looking at new ways of doing business as well as new areas of operation.

The launch of our new B Series engines brings Cummins dependability to applications right down to 50hp.

Which means we'll soon be delivering goods to the High Street as well as shuttles to the stars. We have also expanded our product range right up to 1800hp.

Over the past few years we have invested over \$1 billion in new products. And with around 5000 distributors worldwide, our back-up service is truly second to none.

At Cummins, we don't design our engines around the competition.

We design them around you.



All around you.

DIESELS 2

Market boost expected in U.S. haulage industry

Commercial vehicles

KENNETH GOODING

DRAMATIC CHANGES to the character of the haulage industry in the U.S. are expected to boost the use of diesel engines by commercial vehicle producers—already the major customers for diesel units world-wide.

Until recently the U.S. haulage industry has been very closely regulated by the Interstate Commerce Commission which had as its objective the maintenance of a healthy, stable industry protected from radical change, with an adequate return on capital.

The ICC regulated entry to the industry, the markets served, commodities carried, routes used and other factors to a truly mind-boggling level of detail.

This has now been blown away by Federal decree because the U.S. Government claimed that regulation produced a remarkably inefficient haulage industry in America. It encouraged a proliferation of the type of equipment used and too many trucks were running empty. For example, general hauliers, who could carry loads for anyone, have been running trucks fully loaded only 10 per cent of the time and at least 30 per cent of the time the trailers were empty.

Private carriers, who were permitted to shift only their own goods, ran fully loaded only about half the time. In fact, it was unusual for the truck to have a load to bring back.

These making guesses about the impact of deregulation say that the longhaul business will almost disappear, leaving only over about 700 miles will be done by "playback," where the truck trailer is carried by rail for part of the journey.

This should limit the number of heavy-duty tractive units required in the U.S. in future and in theory there will be no need for engines of over 350 horsepower in the States for general haulage.

So the U.S. industry is expecting a switch from the Class 3 trucks (over 33,000 lbs gross weight) towards the Class 7 (28,000 lbs to 33,000 lbs gross).

And the number of delivery trucks should increase greatly because they will be needed to run to and from railheads as well as truck terminals.

In addition, if manufacturers of all types of products become heavily committed to centralised production and increase the number of distribution points, this will provide yet a further boost for the short-haul local delivery vehicles, known as Class 5 (16,000 lbs to 19,500 lbs) and Class 6 (19,500 lbs to 26,000 lbs gross).

These two classes of truck have already experienced a considerable switch to diesel engines from the petrol type. "Dieselisation" is forecast to

continue apace at a time when sales for Class 5 and 6 grow much faster than the commercial vehicle market as a whole.

The peak year for diesel truck sales—in unit terms—in the U.S. was 1979 when 258,530 were registered representing 8.5 per cent of the 3,038m total commercial vehicles sold. Last year the diesels accounted for 247,280 or 10.24 per cent of 2,413m total sales.

Compared with that, the diesel element in Class 6 sales in 1979 was 17,270 out of 163,308 or 10.6 per cent while last year diesels numbered 11,315 out of 47,850 or 23.6 per cent of the sector.

Nearly all the heavyweight, Class 3 trucks sold in the States are diesel—last year 83,655 out of 85,655—but in Class 7 the diesel percentage obstinately refuses to rise. In 1979 diesels accounted for 34.4 per cent of the 48,265 total sales and last year 55 per cent of the 59,026 trucks sold.

Diesel penetration is also improving dramatically in the lower weight, Class 2 sector (8,000 to 10,000 lbs gross) which in 1979 had virtually no demerit for the oil-burners: only 950 trucks or 0.06 per cent of the 1,594m sold. Last year diesels had moved up to 38,455 or 11 per cent of the 349,500 sold.

Diesels have failed to make much headway at the lower end of the U.S. commercial vehicle market because the price of petrol is still relatively low and the manufacturers also have available inexpensive, big petrol engines produced in large numbers for use in cars which can be used as well in commercial trucks.

Thus, purchases of Class 1 commercials (up to 6,000 lbs

gross) with diesel engines have yo-yoed in line with petrol prices. They reached a peak of 72,500 in 1980 (a respectable 12.3 per cent of total sales in the class) and last year fell back to 26,355 or 1.9 per cent. U.S. producers have already anticipated the rise in demand for diesel engines for Class 6 trucks, also given the trend of helping hand—by introducing new "economy" diesels. Ford, General Motors, via its Detroit Diesel Allison subsidiary, and International Harvester, have all been taking steps to improve their positions.

And the independent diesel makers, Cummins and Caterpillar, have been moving into the market for smaller diesels for medium trucks.

The U.S. is also providing the main battleground between the independent engine producers and the truckmakers who are deeply involved in developing and manufacturing their own diesel units.

Daimler-Benz of West Germany and the two Swedish companies, Scania and Volvo, are particular proponents of the concept that in a premium truck the engine, gearbox and axles have to be perfectly matched and that this can only be achieved if they are all developed and produced by the same organisation.

Many of Europe's other truck makers, including Daf, Iveco (the Fiat subsidiary) MAN and Renault's trucks and bus company, also develop and manufacture their own diesel engines.

In the U.S. the heavy truck market is very different and the customer usually specifies his favourite diesel engine around which the builder "packages" the vehicle.

Daimler-Benz, which now

owns Freightliner in the States, and Volvo, which bought White Trucks, are attempting to persuade the U.S. hauliers that the "matched driveline" is best while continuing to give the market what it currently demands—trucks with proprietary diesels, from Cummins, Caterpillar, IDA and so on.

There are indications that just as happened in Europe, the U.S. market will gradually become split between the two concepts which in any case seem to be able to live happily side by side.

The trend will be helped by other European groups—Renault is already represented in the U.S. by a 46 per cent shareholding in Mack (one of the few American truck companies which produces diesel engines of its own) and both Scania and MAN have signalled their intention to move into the U.S. market.

And the Japanese, who between them produce about 1m commercial vehicles a year, one quarter of them diesel-powered, also have their eyes on the American market with the idea of filling niches with delivery and medium-weight vehicles all employing diesels. Mitsubishi, Nissan Diesel, Hino and Isuzu have all made their plans.

Attention is focussed on the U.S. because demand for commercial vehicles elsewhere in the world seems likely to remain depressed for some years. Countries in the Middle East and Africa have a big need for trucks but simply cannot find the foreign currency to pay for them for the time being.

Over the next few years, therefore, the U.S. provides the best prospects if the commercial vehicle industry is to increase total sales worldwide and also to boost its use of diesel engines.

Standby needs fully supplied

Electricity generators

LYNTON MCLAIN

ELECTRICITY generating sets, especially for standby power supply, continue to absorb a substantial number of diesel engines as the prime driving force.

This reflects the well-established virtues of the diesel engine as a reliable and economic source of power and one which is able to run if required, on a variety of qualities of fuel, an attractive feature in some of the export markets with a growing requirement for emergency power supplies.

The generator set industry continues to have a major presence in export markets, with a total of 273.6m exported by the six leading generator set manufacturing countries in 1983, according to the Association of British Generating Set Manufacturers.

This total includes £282.2m exported by the Japanese generator set industry, the leading industry by the size of its total exports. However, not all these generator sets are powered by diesel engines, especially at the lower end of the power range at around a few kilowatts output, for which Japanese companies often use petrol engines as the prime mover.

Ninety per cent of Japan's output of generator sets is under 50 horse power, one of the most competitive categories in the industry.

The UK generator set industry, with about 120 manufacturers, once again dominated the export performance league in 1983 in terms of diesel-only powered units. The UK industry is led by 12 large generator set manufacturers and the output from most of these companies, comprising generator sets powered by diesel engines.

The UK industry exported generator sets worth £156.3m in 1983, the latest available figures. This gave the UK industry 19.7 per cent of the export sales of all generator sets made by the U.S., Japan, the UK, West Germany, France and Italy.

Exports

Excluding Japan, with its greater use of petrol engine generators, this performance by the UK industry pushed it into second place in terms of export shares won in 1983.

This performance gave the UK diesel-based industry a growth rate in exports of 5.4 per cent in 1983, compared with a fall of 8.1 per cent in exports of generator sets as a whole from the leading manufacturing countries.

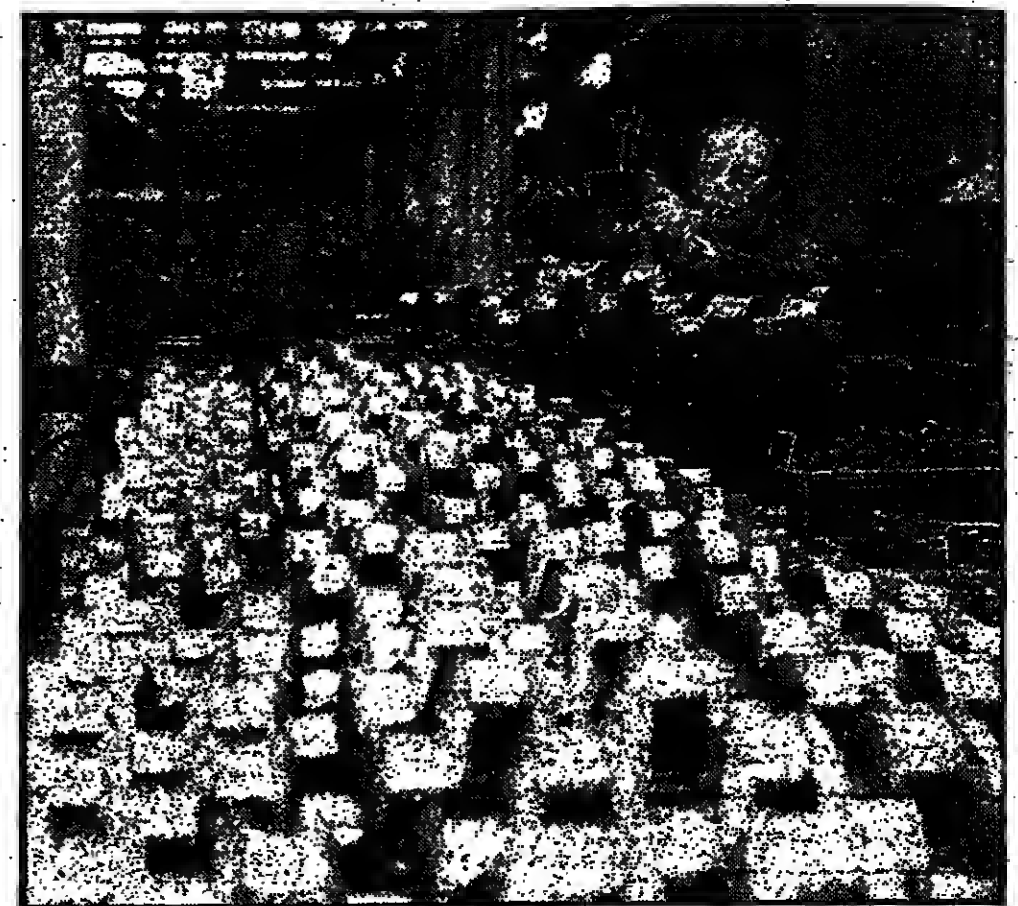
The UK exports about 80 per cent of its output of generator sets. Exports have been helped by the weakness of sterling in many world markets in recent months. This has been offset partially by trading difficulties in certain markets, especially the Middle East and parts of Africa.

The UK home market, absorbing only about a fifth of the UK industry's output, has proved to be of a sufficient size to attract the growing Japanese generator set industry in "threatening" numbers, according to the National Economic Development Office.

Of much greater concern, however, is the rapidly-rising impact of Japanese generator set makers in world markets. The Japanese industry has increased its exports of diesel and petrol generator sets from £79m in 1979 to £382.2m in 1983. This represents more than a doubling of Japan's share of world export markets for generator sets from 15.7 per cent to 35.5 per cent.

Over the same period, the UK industry's share of world export markets slipped marginally from 2.3 per cent in 1979 to 19.7 per cent in 1983.

The growing inroads made by the Japanese generator set industry in only four years caused serious concern at the NEDO Industrial Electrical Equipment sector working party where the Japanese companies were seen as having pushed the UK industry down the world export league and "pose a major threat to the UK's overseas markets."



Finished crankshafts wait to be fitted into engine blocks on the assembly line.

Rapid growth puts prejudice behind

Cars

JOHN GRIFFITHS

WITH THE possible exception of North America, the world is gradually overcoming its prejudice against the diesel engine as a power unit for cars.

The prejudice has been understandable, diesels are inherently considerably less powerful, size for size compared with their petrol-fuelled equivalent; the fuel they use has an unpleasant smell and is messy to handle; diesels can be difficult to start and noisy, particularly at tickover; they need to be scrupulously maintained, and their very high compression ratios require more frequent oil changes.

They also cost rather more to buy than equivalent, frequently much better performing, petrol-driven models.

They do, however, have certain advantages which are becoming of increasing significance: ● They have a fuel consumption which, typically, is 25 per cent less overall than an equivalent petrol engine. (The urban driving advantage is much more pronounced — at least 50 per cent better fuel consumption can be expected in city driving.) But this is offset by a fall to about 15 per cent in high-speed driving on motorways.)

● They emit considerably fewer pollutants than petrol engines, an increasingly important factor given the degree of concern now being aired throughout Europe on the effects of car engine pollutants on forests — dying at an alarming rate — and concern about the effects on humans of the release into the atmosphere of the lead which is used as an engine knock-suppressant in petrol.

● They tend to be longer lasting than petrol engines if properly maintained and as a result — their resale values (possibly the biggest single cost of owning and operating a car) can be markedly higher.

Glow plugs

In the last few years, manufacturers have been able to build on these plus points for the diesel in various ways: engineering and technology advances have reduced the period needed for the glow plugs to heat up, thus allowing the engine to be started, to the point where the delay is all but unnoticeable.

Much of the noise has been designed out, while Mercedes last year went one step further by encapsulating the engine in a sound-reducing box; The purchase premium required for a diesel has come down as manufacturers have been able to spread the cost over a growing number of units. And, within a year or so, the first of a new generation of directly injected diesels should start to see a further increase in economy, at least 15 per cent (although further improvements in the economy of petrol engines are likely to produce more economies too).

The gains already made in terms of new car market penetration since 1975 in Western Europe have been substantial. From 3.1 per cent, they had climbed to 11.3 per cent by the end of 1982, representing unit sales of 885,500.

In 1983, however, they fell back to 9.3 per cent. It appeared for a time that this was proof that the diesel, because of its power disadvantages, would always remain vulnerable to shifts in consumer priorities—for the market has once again become more performance conscious and, for those

in work, the memories of recession recede.

But 1983 appears to have been only a hiccup. Strong growth resumed last year in Europe's main markets, as the table shows.

In any case, the fallback had been confined mainly to West Germany and Italy, both performance-conscious markets. And, in both countries, the fallback was from quite high levels.

Big take-off

Even the UK, next to Switzerland and the slowest starter in the diesel market, is now seeing a big take-off, even though from a very small base. In 1977, just 2,200 diesel cars were sold; in 1983 the figure reached 24,000. In 1984, the end of last year, sales were running at a further 61 per cent ahead.

That the UK has been so slow to appreciate diesels is largely a function of the fact that petrol and diesel prices have been mainly on a par (unlike Italy, where diesel fuel is less than half the price of petrol); that about half of all new cars are bought by companies — a situation unique in Europe and which has tended to give fuel economy a low priority — and the absence of UK-built diesels giving the Government a disincentive to provide a fuel tax advantage to the diesel engine.

Such a move in the past might have promoted energy efficiency — but it would also have served to promote a lot of diesel car imports, too.

That situation is changing, however, with the introduction of a new tax on imported cars. The Government's plan to launch a car diesel developed jointly with Perkins next year.

Motor industry monitors Automotive Industry Data conclude in a recent report: "In stark contrast to many industry forecasters, we have held long-term and consistent views that prospected the growing use of the diesel engine as a prime propulsion unit for the car of the late 1980s, and more so for the new, environmentally cleaner cars that will be with us in the 1990s."

"Demand for diesel cars is clearly based on the desire for low running costs and this is bound to speed up with the introduction of lead-free petrol (planned to be freely available in the EEC from 1989 on) and the

legislative need to fit costly and, energy-wise, wasteful catalytic exhaust technology to petrol engines."

Rapid growth is also being experienced in Japan, whose output has grown swiftly to the point where it already produces about half the world's output of light diesels—not just for cars, but for all kinds of other industrial applications. Japan's car diesel technology is now among the best in the world, its products including Daihatsu's 1-litre turbocharged unit — which has all but eradicated the performance gap with a small petrol unit.

Planning Research and Systems, consultants who monitor closely diesel engine development, forecast that diesel sales in Japan will reach 500,000 units a year by 1990, with a 35 per cent market penetration in the small volume car sector.

Similar growth is being experienced in Japanese exports. Nissan's diesel sales in Belgium, for example, jumped from 28 per cent to 40 per cent of the company's total between the last quarter of 1982 and the same period of last year.

Exception

Volkswagen, however, remains Europe's leading diesel car producer, having sold more than 1m market-leading diesel Golfs since their launch in 1978.

So why is the U.S. the exception? A large part of the answer can be traced to General Motors. As the 1973 fuel crisis tipped the North American car market towards its worst excesses for many years, the diesel appeared to be the ideal answer to fuel economy, particularly in a country where a 55 mph speed limit is rigidly enforced.

Many industry analysts forecast that diesels would account for 25 per cent of the U.S. new car market by last year. But GM had a host of problems with the V8 diesel unit it produced up to 1981, resulting in court action on behalf of nearly half a million owners.

The experience appears to have soured the entire diesel market. In any event, U.S. diesels have plummeted from a peak of over half a million to little more than a third that level.

The main European diesel models

Model	1983 Output
Volkswagen Golf	1,288,000
Fiat Ritmo	675,000
Renault 5	587,000
Fiat Uno	497,000
Renault 11	493,000
Peugeot 305	476,000
Daimler-Benz 240	447,000
Daimler-Benz 300	406,000
Opel Kadett	329,000
Opel Ascona	323,000
Ford Sierra	308,000

Source: Planning Research and Systems.

DID YOU KNOW?
PRS maintains a computerised data base covering worldwide diesel engine production by model. Also vehicle production and registration by model. Over 320 engine builders and nearly 6,000 engine models. Five times as much engine data as our nearest competitor.

PRS CONSULTANCY GROUP Planning Research & Systems PLC
24 Old Bond Street London W1X 2DA. Telephone 01-409 1055 Telex 25449
PRS Consulting Group Ltd
20, Box 1001 Durban, C. 6020 USA. Telephone 202-585-1205
World Leaders in Engine Research and Consultancy

Marine uses

ANDREW FISHER

LIKE SHIPBUILDING, the buoyancy of the marine engine industry depends on how strong or weak shipping markets are and how willing governments are to subsidise yards and buy in orders.

Just now, the shipping sector remains slack, shipbuilding companies are mostly groping their way in a state of permanent crisis, and governments appear less and less keen to pour their money down what looks like a bottomless pit.

So the world's marine engine builders, chiefly Sulzer of Switzerland, M.A.N. and W. West German/Danish grouping, SEMT Pielstick of France, Krupp IMAK of West Germany, and Mitsubishi of Japan—are currently fighting it out in a highly-competitive arena.

All have made great strides during the 1980s in making engines even more fuel-efficient. Back in the 1980s, Rudolf Diesel of Germany reckoned that thermal efficiency of 55 per cent was theoretically possible and up to 47 per cent practicable.

In those pioneering days he thought 30-37 per cent more realistic. But engine builders have now broken through the 50 per cent thermal efficiency barrier to ensure that more of the heat goes into running the engine and less is wasted in the exhaust. With Far Eastern yards building about three-quarters of the world's tonnage, the engine companies look mostly to Japan and South Korea who have developed a stronghold over the hard-pressed shipbuilding industry. Most of the engines are built by licensees.

Nearly two years ago, Sanko Steamship, a Japanese line which was financially in very dire straits, nonetheless ordered more than 120 bulk carriers in Japan's shipyards. Of these, most were supplied with Sulzer engines, followed at

some distance by B and W (the Danish and of M.A.N.-B and W) and Mitsubishi.

Sulzer introduced its new RTA Superlongstroke engine—the one used in many of the Sanko vessels—three years ago. It claimed that about 10 per cent could be knocked off vessels' fuel bills. B and W has since come out with its own new low speed range, designed also to provide more power at less cost for big cargo ships.

Shipowners are not looking for speed these days. With too many ships around, they are not keen to race from port to port and burn up costly fuel. Recent shipping company bankruptcies and rescuees show that the hard times in the sector are by no means over yet.

Along with the engine improvements have come new developments in propeller and hull shapes of ships, and special paints to minimise friction. All of these cost money, of course. The new engines may save money, but they cost more. The RTA was set at a price some 12 per cent higher than comparable engines from the previous range.

Container ships

A good deal of the shipbuilding activity at present is in the container sector, with Evergreen of Taiwan, United States Lines, and several other companies beefing up their fleets for major scheduled liner routes, including round-the-world services.

The huge new container ships of U.S. Lines, being built in Korea, have Sulzer engines, as do many of Evergreen's and those of Yang Ming, another expansion-minded Taiwanese line. In this sector, however, shipping experts fear the effects of over-tonnage, which has previously damaged other types of vessels like tankers and bulk carriers.

Although big tankers are now being ordered again, though not exactly in profusion, the high levels of scrapping and lay-up in recent years have meant that demand for engines to power new oil carriers has been poor. And the more ships

that are laid-up, the less demand for spares.

In Britain, the effect on the engine builders has been severe. State-owned British Shipbuilders has been forced to cut back its engine manufacturing sharply, as new merchant ship orders have become ever scarcer. After heavy losses, it has reduced jobs and capacity.

BS, which has amalgamated Clark Hawthorn of Tyneside and John E. Kincaid of Greenock on the Clyde, into a single concern (Clark Kincaid) wants to keep some engine-building capacity so it can offer shipowners a total package when trying to win new orders.

Otherwise, it would have to order the engines through Sulzer, B and W, or other licensors and would have less control over their price, which can run from £1.2m to well over £8m. It would like to build up to 10 engines a year, but has no new orders at present. In 1980, it had as many as 29 orders through the two companies.

Another shipbuilder keen to win more engine business is Harland and Wolff of Belfast, also state-owned. It has trimmed its shipbuilding capacity and also been successful recently in winning new orders, it still needs to find more work. The yard builds B and W engines under licence.

In 1983, the last year for which full figures are available, low-speed diesel engines 588 ships with this category of engine, 58 were built by the licensor and 508 by licensees, according to Momi Ship magazine.

The major companies'

market shares have seen-sawed over the years. During 1983, Sulzer had some 36 per cent of the low-speed market, with M.A.N.-B and W at 49 per cent, the B and W component being 41 per cent. Third was Mitsubishi at 14 per cent.

The same three groups led the rankings for all types of diesel, including medium and high-speed engines, followed by Krupp IMAK of West Germany, France's Pielstick, and Wärtsilä of Finland. It was a Pielstick design, which Wärtsilä installed on the latest \$150m cruise ship, Royal Princess, built by the Finnish company's shipyard for P & O Cruises of the UK.

Rescue

B and W's link with M.A.N. began after the Danish parent company ran into financial difficulties a few years ago and had to be bailed out. M.A.N. came to the rescue of the diesel side, while the shipyard was kept going by the Copenhagen government.

But the major European makers look like being threatened by competition from their major market, the Far East. Mitsubishi has licensed Hyundai of Korea to build its own low-speed engines and is also reported to be looking beyond Asia to Europe, possibly seeking a licensee in Germany.

The Japanese market is certainly feeling the effects of its dominance of a declining world shipbuilding industry. Under government direction, capacity of its shipyards has already been reduced. Now, the government wants engine makers to limit their output as well.

UK and Japanese generator production compared

	1980	1981	1982	1983	1984	1985	1986	Growth 1981-86
Japan generator sets*	106,200	105,000	108,000	113,400	119,000	125,000	131,000	4 per cent
UK generator sets	51,549	52,025	53,000	53,000	53,500	53,100	50,000	3 per cent

* Includes petrol-driven sets.

Source: Planning Research and Systems.

FORD ANNOUNCE THE FIRST DIRECT INJECTION DIESEL IN A VAN.

Don't be deceived by that familiar Transit bonnet line: beneath it lurks an economic miracle.
The first-ever direct injection diesel developed specially for the medium van. Test drive it, and you'll be so impressed by the way the 2.5 litre Di moves you could well miss what doesn't. The fuel gauge.

THE COMPETITION CAN'T COMPETE

Even in mixed driving, semi-laden, Ford calculate a one-tonne Transit Di is capable of 36 mpg.*

Over 25,000 miles – less than a year's driving for many "trunking" vans – such miserly thirst makes the Di about £150 cheaper to run than the next best fuel efficient van on the market.

It really is like having every eighth gallon free.

It's also like having your cake and eating it. So simple is the new engine that it cuts overheads as well as consumption: so efficient is it that all the familiar drawbacks of diesel van operation are removed at a stroke.

MORE POWER FROM LESS FUEL

Gone is the glow-plug, the waiting and wondering about ignition. Gone, too, is the ponderous two-stage combustion process of indirect injection, which blows so many unburnt hydrocarbons out through the exhaust and gives diesel its "smelly" reputation.

The development by Ford of "swirl" technology (see diagram) enables faster, more thorough mixing of air with fuel, and their combustion a split-second later in the one place where energy can be translated directly into output.

The piston crown.

You feel the benefits where they count most: under your right foot and in your wallet.

For while the Di sips less than any comparable diesel, it revs more freely and develops maximum torque higher in the power band. At the same time, careful choice of gear ratios means that it drives and accelerates like a petrol engine.

WHAT'S A GARAGE?

It's no quicker into the garage, however.

Simple oil and filter changes at 6,000 miles, and major service intervals only at 12,000, make the Di as cheap to run as it is to fuel.

More than £130 million has been invested by Ford in giving the Di its unique blend of economy with performance, so it's hardly surprising the others have some catching up to do.

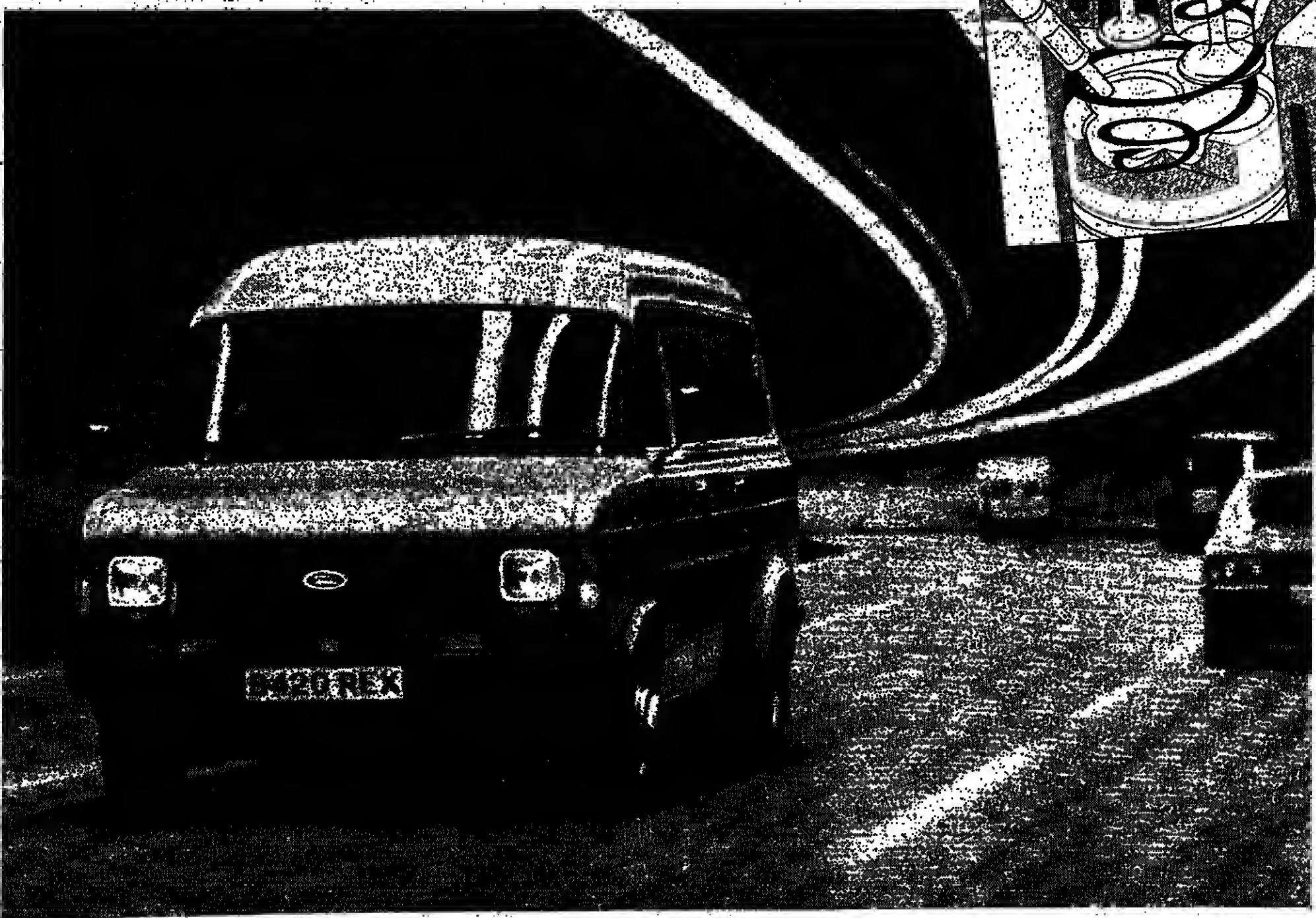
With fuel the price it is, though, can you afford to wait?

FORD TRANSIT



FORD CARES ABOUT QUALITY.

*Fuel economy figures are an average of the ELA urban cycle and a constant 56 mph, and both performance and fuel economy are measured and calculated by Ford Motor Company Limited in line with EEC procedure 80/1268/EEC, or manufacturers published figures.



IT'S LIKE HAVING EVERY EIGHTH GALLON FREE.

DIESELS 4

Makers seek goal of direct injection car engine

Technical developments
LYNTON McLAIN

CURRENT technical developments in diesel engine design and development are concerned with three main issues: how to reduce fuel consumption, how to improve power output and, at the same time, how to meet increasingly stringent controls on exhaust emissions.

These problems are at their most acute in the current search for high-speed, light diesel engines with direct fuel injection for cars in place of indirect injection.

Ford already has a 2.5 litre direct injection diesel engine in production for use on its Transit light trucks and vans. This direct injection has a "toroidal bowl" combustion chamber, four fuel sprays and a high pressure rotating fuel pump from CAV.

The Ford engine is not, however, suitable for cars. At 250 kilograms it is too heavy, although Ford could claim a "world first" in that it is the first "high speed" 4,000 rpm direct injection diesel to go into commercial production.

Programme

Perkins is developing a direct injection diesel engine designed for cars in a joint £22m programme with Austin Rover. The engine is expected to be ready for full-scale production by the end of 1985 and Austin Rover may have cars available with the engine next year (1986). The engine is likely to be one of the world's first mass-produced direct injection high speed diesels for cars.

The reason for the search for direct injection engines for cars is that they offer the prospect of potential fuel savings that could be anything between 10 per cent and 25 per cent compared with indirect injection engines. The typical realistic figure put by manufacturers and researchers is around a 15 per cent cut in fuel consumption.

The potential prizes are considerable for the engine-maker which comes up first with a workable direct injection, high-speed diesel engine for cars.

In "direct injection" engines, diesel fuel is injected directly into the combustion chamber, rather than into a fuel/air pre-mixing chamber.

The piston itself in a direct injection diesel engine will probably have been machined to a special "bowl" shape at the top to allow for the most efficient mixing of the diesel fuel with swirling air for optimum combustion. Until now, how to mix fuel and air inside the combustion chamber itself efficiently, has been the main stumbling block to commercial production of the "DI" diesel.

Ricardo Consulting Engineers has developed the "advanced Comet" indirect injection diesel engine by taking advantage of miniaturised fuel injectors and igniter plugs.

Direct injection techniques were established for lorries and trucks by the late 1930s. These engines are relatively low speed, have a low speed range and a comparatively low compression ratio.

Small, light, high-speed, high compression diesel engines for cars are a very different proposition. Many of the difficulties in trying to adapt direct injection techniques to these high-speed engines stem from these differences.

The prize of a 15 per cent reduction in fuel consumption is tempered by problems with engine performance, smoke, noise and gaseous emissions. The improved fuel performance stems from reduced internal losses in efficiency through different methods of mixing the fuel and the air.

Ricardo Consulting Engineers, specialists in engine research and development at Shoreham-by-Sea, Sussex, showed that the combination of reduced fuel pumping requirements with direct injection systems and reduced heat losses, and at higher loads, a better operating efficiency, could be attributed to the higher rate of burn of the fuel and a more advanced start of combustion compared with indirect injection systems.

This higher rate of fuel burn in the direct injection engines and the more advanced combustion contributes to higher pressures in the engine cylinders and emissions of nitrogen oxides (NOx) as well as extra noise especially where these used conventional multi-spray injection.

This conventional direct-practical, or where legislation forces a compromise between NOx emissions, fuel consumption and particular smoke emissions.

Fuel spray

The use of "unit injectors," combined pumps and injector systems, can be used to generate very high pressures when fitted with stiff drive systems, to partially alleviate this uneven performance.

The problems of unburnt hydrocarbon and NOx emissions have led to research on ways of improving the design of the combustion chamber to cut down these exhaust by-products. Perkins worked on the "squish lip" chamber and MAN of West Germany produced the controlled direct-injection design.

The approach at MAN has concentrated on the combustion process to give the correct distribution of fuel between the air and the cylinder wall at all speeds.

A special injector is necessary to control the inlet of fuel spray and its penetration.

The controlled direct injection (CDI) system, using a variable-orifice nozzle to avoid the need for very high pressures, is being developed by MAN in collaboration with Ricardo Consulting Engineers.

The system is being applied, experimentally, by Ricardo to the passenger car diesel engines of clients in the UK, Western Europe and Japan.

In the experimental CDI system for cars, the fuel injector sprays fuel along the wall of the combustion chamber; fuel is then evaporated off the wall. The orifice is increased as engine speed is increased.

Further developments in the design of indirect injection combustion chambers aimed at getting improved fuel economy are also under way at Ricardo and elsewhere. The aim is to give diesel engine designers and users the option of using improved efficiency indirect injection systems where direct injection systems are not

operating cycle. With indirect injection, on the other hand, there is combustion in a shorter time and NOx emissions are reduced.

Research efforts to aid combustion and reduce unwanted emissions include work on catalytically-controlled combustion and the use of platinum catalytic matrices in the combustion chamber, to allow lower compression ratios.

Ricardo has developed a laser doppler anemometer (LDA) to follow air motion in the cylinder. High speed flame studies using photography have also been developed to aid combustion research.

Other experimental work includes grooves around the piston, with ceramic fibres reinforcing the aluminium of the piston in the area around the top of the groove.

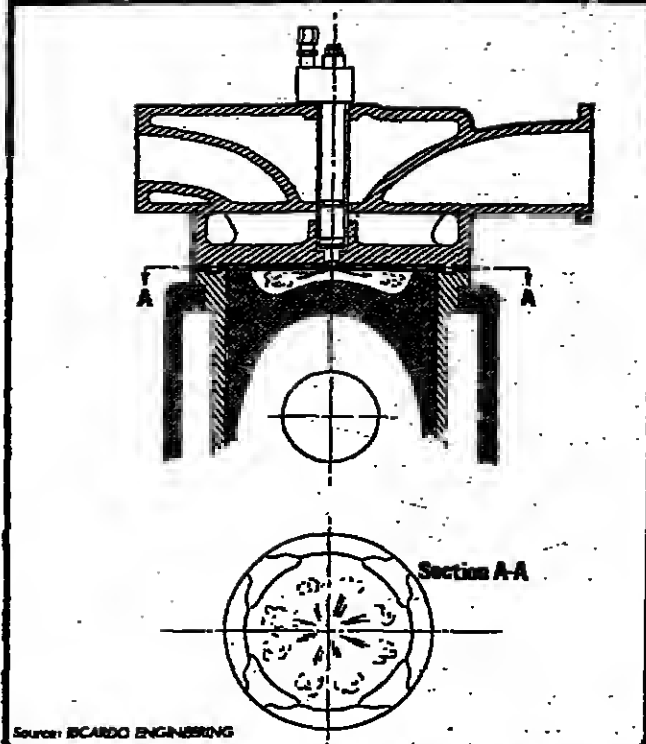
The idea of using ceramic fibres has been proven experimentally to improve the retention of heat in the combustion chamber and reduce heat transfer across the engine. This system uses the exhaust gas to push air into the engine, transferring the pressure of the exhaust gas to the intake air.

The response rate of the engine is very high, but the engine is more expensive than a turbocharger and is more bulky and more noisy. The system has been used on trucks in Finland, but the cost could be double the cost of a turbocharger, according to Ricardo.

In general, turbochargers are now a "must" on heavy duty truck engines to uprate the power output of the diesel while keeping the engine size down.

Other experimental developments in the application of ceramics to the design of diesel engines include the "ceramic cam follower" on a cast iron cam. This is thought to be too expensive for mass engines,

Direct injection chamber as used on large engines



Direct injection combustion chamber on a large diesel engine as used in industrial and marine applications. The fuel spray pattern can be shown using advanced photographic techniques

as the ceramic has to be polished with industrial diamonds. A ceramic cam follower has been run for 5,000 hours experimentally.

Ceramics have also been considered experimentally to try to cut the mechanical inertia of turbine rotors in turbochargers for small diesels. By making the turbine rotor lighter, a marginally higher response time can be achieved, so that after a driver selects the turbocharger, the delay before it comes into operation is reduced. Bonding the ceramic to the metal is a problem, however.

Inertia
The ceramic rotor does reduce the response time, but it does not get to the point of zero response time, the idea, as the inertia of the air column also has a slowdown effect.

Brown Boveri of Switzerland has developed the "Comprex" system to improve the response time of turbochargers. This system uses the exhaust gas to push air into the engine, transferring the pressure of the exhaust gas to the intake air.

The response rate of the engine is very high, but the engine is more expensive than a turbocharger and is more bulky and more noisy. The system has been used on trucks in Finland, but the cost could be double the cost of a turbocharger, according to Ricardo.

In general, turbochargers are now a "must" on heavy duty truck engines to uprate the power output of the diesel while keeping the engine size down.

Other experimental developments in the application of ceramics to the design of diesel engines include the "ceramic cam follower" on a cast iron cam. This is thought to be too expensive for mass engines,

Europe's largest producer is making a recovery despite market difficulties

Investment and earnings up

In West Germany the largest diesel engine producing country in Western Europe, motor vehicle producers are major diesel engine makers and the car market in the biggest single outlet. But outside this field, production is for a wide range of industries, many of which have been languishing in recession in recent years.

Overall production declined in 1983, but a recovery, even if moderate, has been evident in many areas since then.

Kloekner-Humboldt-Deutz (KHD), one of the chief suppliers for outside industries, sees a slight increase in outlets for its high-speed diesel engines.

Total production of its high-speed diesel engines last year, including those for in-house use, exceeded the 1983 level, although it was still below the 1982 output of about 150,000 engines. KHD expects the revival to continue this year.

However, the market for medium and large diesel engines remains difficult, KHD says, although the marine diesel engine market has shown signs of improvement.

Despite problems in diesel engines and other fields, KHD in 1983 improved its earnings performance — and lifted its dividend — following successful rationalisation measures.

It is also pressing ahead with major investment, including about DM 1bn by the end of the decade, involving a new engine programme as well as modern and more flexible engine production.

Problems in the markets for marine diesel engines and large generator engines have contributed to the recent financial headaches of MAN of West Germany. The company felt the severe impact of these problems at the same time as it was faced with a sharp setback in markets for heavy trucks and buses.

MAN, however, has been heading back towards profitability after carrying out drastic restructuring measures in trucks and in large diesel engines, involving cuts in capacity and in the workforce.

Herr Otto Volsard, MAN's chief executive, has pointed out that the marine diesel engine market has been hit not simply by recession but by a structural crisis, with the shifting of large-scale ship-

building away from Europe. From last July, MAN has hived off its marine and other large diesel engine business to make it a more clearly defined operation, consisting of two companies in Denmark and West Germany.

MAN has ceased production of larger marine diesel engines at its works in Augsburg and has reduced capacity in this field in Copenhagen on a basis for more economical operations — backed up by successful licensing operations since then. It is continuing to produce engines for medium-sized vessels and specialist shipping in Augsburg.

The Danish company has already been operating at a profit, but the result was more than offset by losses of its West German counterpart.

MAN hopes that the two to-goers will return to profitability in about two years — although the overall MAN group is hoping to break even in the present financial year with the recession in agricultural equipment.

The Nuss plant of International Harvester (IH) has seen its diesel engine production decline in recent years, reaching 85,000 in the financial year to October 31, 1983. But engine output showed a slight recovery last year, although it is still only running at about half of capacity.

The Nuss factory, as well as turning out diesel engines for its own agricultural machinery assembly, also supplies engines for International Harvester plants in France and the UK.

Rationalisation in the world agricultural equipment market resulted in the recent takeover by Tenneco of major International Harvester interests in the U.S. and the UK, with Tenneco also taking out an option on the IH plants in West Germany and France.

The takeover has raised speculation about the possible future role of Cummins engines in International Harvester equipment, in view of the existing link-up between Cummins and J. I. Case, the farm equipment subsidiary of Tenneco.

But, Nuss subsidiary, which is profitable, sees existing delivery arrangements carrying on in the near future and is putting great store on its expertise to secure a continuing role.

John Davies

Development has to take account of stringent emission controls

Competition increasingly fierce

Industrial/agricultural equipment
IAN RODGER

THE BIGGEST user of diesel engines may be the car industry, but the real action these days is in the markets for other vehicles, such as trucks and buses, and various kinds of industrial equipment.

The manufacture of diesels for cars is normally done in-house by the car makers, so there is rarely a scramble among independent suppliers for the business. But in the truck and industrial equipment markets, competition is fierce and getting more intense every year.

There is no mystery about this trend. Engine makers that have excess capacity, and that is just about all of them these days, are desperate to keep their volumes up, and so turn to the only open markets available even if they are depressed and already oversupplied.

Moreover, surprising as it may seem, world engine-making capacity continues to increase even though it is probably 20 per cent to 30 per cent in excess of market needs already.

Supplies

In the past year alone, Cummins Engine of the U.S. has started up a new factory in the U.S. with capacity for 230,000 engines a year and Liebherr of West Germany has started to produce its own engines (about 3,000 a year) for the first time rather than buy them from outside suppliers.

The markets of most interest to engine makers are trucks and buses, farm equipment, construction equipment, industrial equipment such as fork lift trucks and compressors, generators and pumps. In Western Europe and the U.S. these markets absorb something like 2.5m engines a year, two-thirds of which are in a fairly narrow power range between 50 and 300 horsepower.

However, almost all of them are over-supplied. World production of diesels for construction equipment, for example, dropped from 585,000 units in

1981 to 490,000 in 1983, according to Planning Research and Systems. Output for industrial equipment fell from 535,000 units to 485,000 over the same period and production for agricultural equipment was unchanged at 2.9m units.

There are varying degrees of in-house captive production in these sectors, but it is especially strong in the truck sector where major suppliers, such as Daimler-Benz and Volvo, make almost all their own engines. In the Western Europe truck and bus market, probably less than a tenth of the market is available to outside suppliers.

However, at the other end of the scale, most construction equipment, generator set and boat markets are open to suppliers from outside suppliers.

The traditional main suppliers in these markets are Deutz of West Germany and Perkins of Britain. In the construction and industrial equipment sectors, for example, Deutz supplies between them supply over 60 per cent of the engines in the 50 to 300 hp range sold in Western Europe. They also have over 40 per cent of the medium-power generator set market.

However, they are under attack from an increasing number of other engine makers. The new competitors are usually one of two types, such as Cummins and Nissan Diesel of Japan, and what might be called the marginalists.

These are companies that produce engines mainly for their own machines but seek to reduce the cost of excess capacity by selling in other markets as well.

The most important of them are the Japanese producers, such as Isuzu, Mazda, Kubota and, recently, Komatsu. The non-Japanese include Deere, the farm equipment group, Ford, Caterpillar Tractor, Daimler-Benz and many others.

Each has a different strategy for survival. The Cummins entry into this area, for example, is being made via a joint venture with J. I. Case, the farm construction equipment maker. Case will provide a base load for the engines of about 40,000 units, rising perhaps to 80,000 units as the acquisition, the farm equipment division of International

Harvester, are added to the line.

Meanwhile, Cummins is working patiently on two other fronts. It is trying to convince operators of small vans in the U.S. to convert from gasoline to diesel engines and has a few trial programmes going. Also, it wants the general dealers for its large engines to start selling its small ones as well. The problem here is that many of these dealers now represent Perkins in the medium engine range.

Perkins doubts that many of them will give up a well-accepted engine line plus the substantial spare part business that comes with having an established customer base in exchange for an untried product line with no base.

Strong base

Iveco, a Fiat subsidiary, has a very strong base in the Fiat group, selling some 220,000 engines a year for use in Iveco trucks and fork lift trucks, some Fiat cars and vans, Fiat tractors and Fiatallis construction equipment.

The largest single outlet is the Iveco truck operation, which takes about 80,000 engines a year, and the company is devoting most of its development effort to keeping its truck engine competitive. It is also trying to win customers of its Magirus trucks from Deutz air-cooled engines.

Mr Heinz W. Hehn, executive vice-president of Iveco, says air-cooled engines are good for niche products, such as military trucks and some off-highway applications, but have no significant advantages in ordinary use. The proportion of air-cooled engines (now 15 per cent) in our trucks will not increase," Mr Hehn says.

Iveco decided nearly three years ago to set up the engine business as a separate profit centre within the company and try to develop outside sales of loose engines. At first glance, it would seem that its opportunities were considerable, as it had a wide range of engines, ranging from 40hp to 500hp and a proven record of performance.

But Iveco has found it difficult to find new markets, partly because it does not have an extensive network of general dealers around the world. The

company has thus concentrated on the Italian market, and done well, claiming to have boosted its market share there from under 50 per cent to over 40 per cent since 1981. Cummins also takes on the expense of same, the Italian tractor producer, and Perkins.

Deere's output, from plants in the U.S. and France, is about 140,000 engines a year, of which only 10,000 are sold outside the group, mainly for electricity generating sets. The company has become more interested in outside sales in the past couple of years largely because of the decline in its own needs as farm equipment sales have slumped. Its main engine marketing effort so far has been in the U.S.

"It's a matter of developing a market opportunity," David Willis, Deere's director of corporate planning, says. "Since the farm machinery business is in a slow growth period, it is not going to get us back to the volumes of the 1970s. He denied being daunted by the strong competition in the engine business. "I would be more nervous if our management wanted to go into micro-chips or computers."

Marginal producers like Deere can be more flexible in their pricing policies than the committed producers because they cover their fixed costs on their in-house demand. Deere says it has been profitable throughout the recession, but even though demand has recovered a bit, margins are getting worse. "It is because of the prices of the marginals," says the managing director of Deutz in Britain, says. "They can't be selling profitably."

Perkins agrees, but claims not to be too concerned about them. "They are a nuisance factor, not an underlying threat," a company official said. These companies count on their long-term commitment to the industry plus their large international distribution networks to help them retain most customers. Also, many products, such as excavators and tractors, are designed with particular engines in mind and it is not easy to switch in a hurry. The marginals can get some of the generating set business, but not much more," the Perkins official said. It remains to be seen if he is right.

DAF Diesel, day after day after day...

From 45 kW - 250 kW.

For more information, DAF Diesel, Geldropseweg 303, 5645 TK, Eindhoven, Holland. Tel. 040-143292, telex 51035 Or. DAF Diesel G.B., Thames Industrial Estate, Marlow Bucks SL 7 1UW. Tel. 06284-69 55, telex 848149.

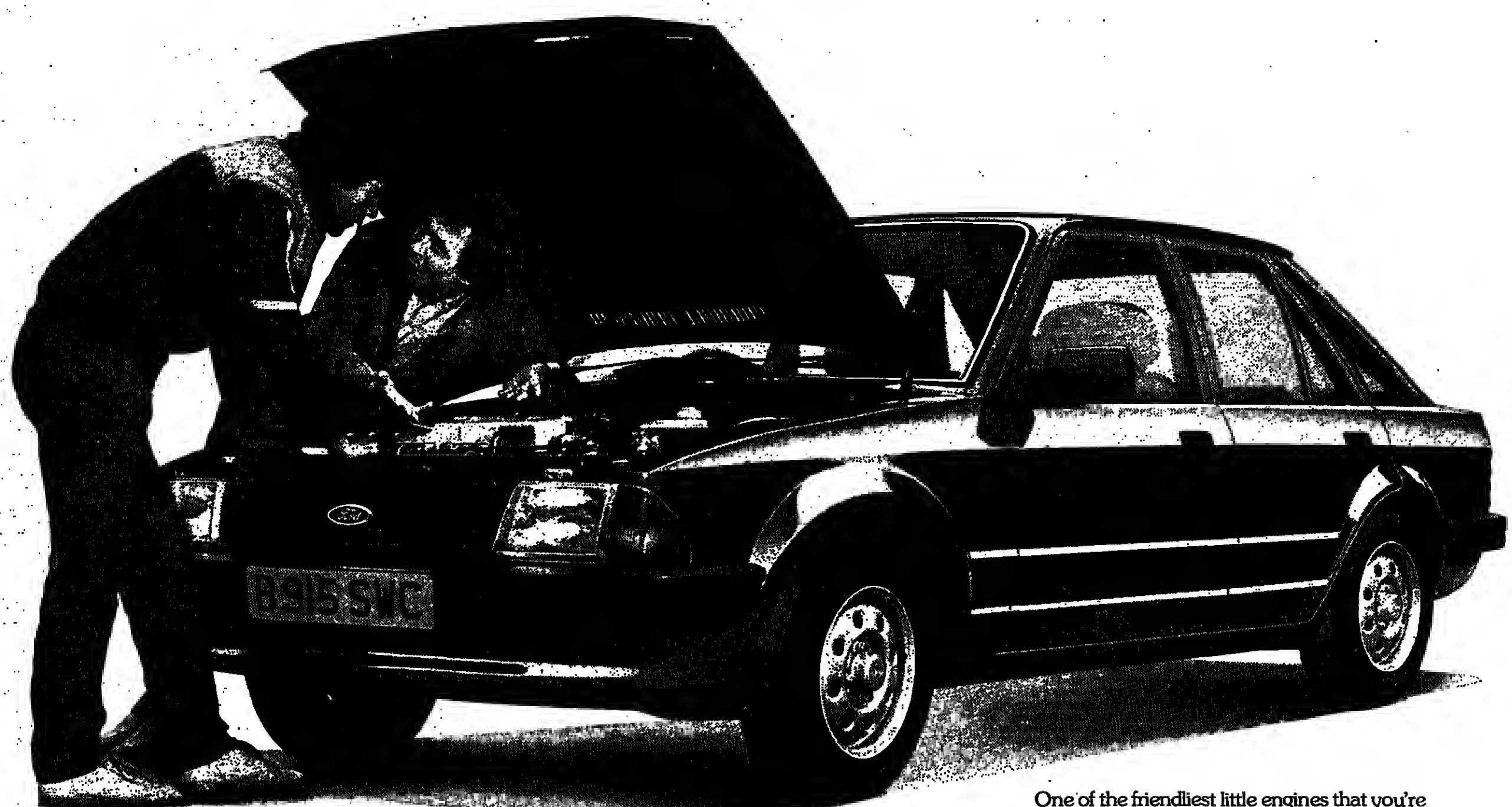
ducer is
despite
ities
t and
up

away from Europe
last July, MAN
of its marine and
diesel engine busi-
ness. It is a more clearly
operation, consisting of
companies in Germany
has ceased produ-
cing larger marine dies-
els and has reduced its
this field in Germany
on a basis for mar-
ine operations
up by successful busi-
ness operations
It is continuing to
develop engines for medi-
um and small specifi-
cations in Augsburg.
Danish company has
seen operating at a pro-
fit the result was not
offset by losses of its
German counterpart
will return to profit
in about two years
the overall MAN
is hoping to break the
present financial re-
cession in its
equipment. In
plant of International
er (IMI) has seen in
engine production in
recent years, result-
ing in the financial year
31.1983. But even
last year, although
only running at about
capacity.
Neuss factory, is
selling out diesel engines
its own agricultural
assembly, also as
engines for Inter-
national plants in
and the UK.
realisation in the west
ern equipment man-
ufactured in the west
by Teuneco is
in the U.S. and in
the Teuneco also has
operations on the
in West Germany.
takeover has raised
questions about the possi-
ble role of Cummins in
the International Har-
vester, in view of
strong links between
and J. I. Case, its
equipment subsidiary.
the Neuss subsidiary
a profitable, sees one
delivery arrangements
going on in the near future
putting great store on
this to secure a re-
sale.

John Davis

controls
ierce

has thus continued
allian market, and
aiming to have been
share there to
per cent to over
since 1981, much
sense of Sima
tractor products
output from the
S. and France, and
figures year-on-year
00 and end of 1984
mainly for electric
g sets. The main
no more interest
ales in the particu-
largely because of
in its own plant
equipment, and in
the main engine
part so far has
S.
matter of develop-
is opportunity
there a drive to
planning, and to
machinery base
growth period
got a back to
of the 1980s
being running
comparing it with
savings. The main
savings in the man-
ufactured in the west
by Teuneco is
in the U.S. and in
the Teuneco also has
operations on the
in West Germany.
takeover has raised
questions about the possi-
ble role of Cummins in
the International Har-
vester, in view of
strong links between
and J. I. Case, its
equipment subsidiary.
the Neuss subsidiary
a profitable, sees one
delivery arrangements
going on in the near future
putting great store on
this to secure a re-
sale.



Over 70 mpg.* Over 90 mph.* What on earth has it got under the bonnet?

One of the friendliest little engines that you're ever likely to meet.
It's incredibly economical. Even around town it does over 50 mpg.* Yet it's surprisingly nippy. It can cruise in the eighties and overtake effortlessly. And it's practically indestructible.
What is it?
Ford's remarkable new 1.6 Light Diesel.
But wait. Aren't diesel engines usually a bit too noisy for the private motorist? Don't they tend to be a little smokey? And aren't they sometimes rather difficult to start up in the morning?

Not this one.
You see, it's not just a commercial diesel that's been adapted for private use.
Nor is it a petrol engine that's been converted to run on diesel. That wouldn't be Ford's way of doing things.

Our new diesel is expressly designed for our three front wheel drive cars; the Fiesta, the Escort and the Orion.

The diesel versions of these cars are great little personalities. They make a lovely happy sound. They pack bags of punch. And they always feel absolutely tireless.

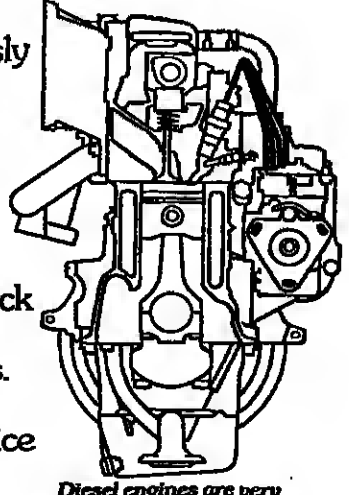
Like little terriers.
Any Ford dealer can service them. (Standard services 12,000 miles). And have you noticed how many garages now have diesel pumps on their forecourts?

We know you're sceptical, most people have never really thought of buying a diesel.

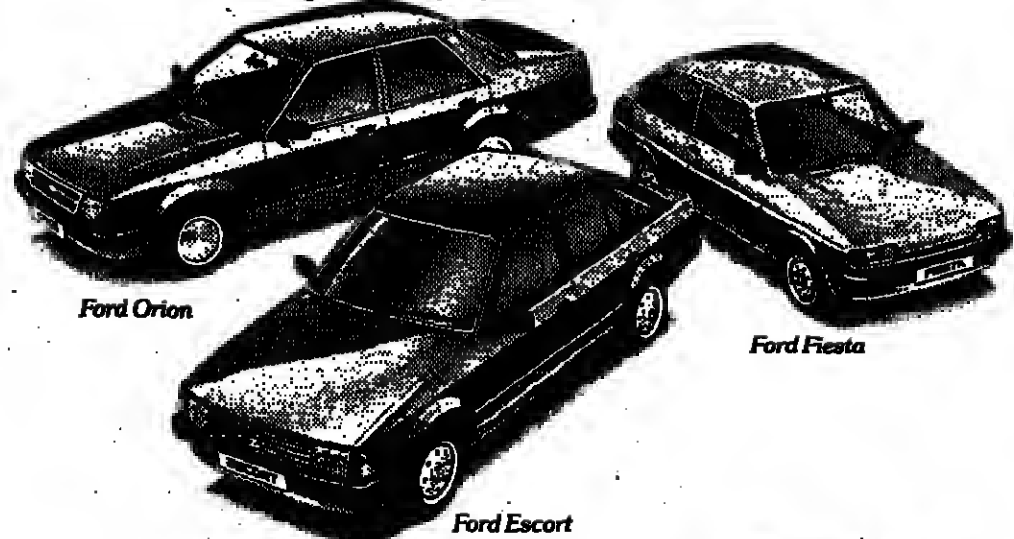
But since you're interested enough to read this far, why not go just a little further; pop down to a local Ford dealer and arrange to have a go in one.

Incidentally, it won't just be the engine that impresses you. Our diesel models are just as comfortable and well equipped as our petrol models.

The new Ford 1.6 Light Diesel.
Quick, quiet, clean.



Diesel engines are very simple, very robust, and very cheap to run. They have no distributors or spark plugs. Instead they rely on very high compression ratios (21.5:1) to ignite the fuel.



Ford Orion

Ford Fiesta

Ford Escort

*Govt. fuel economy figures - mpg (litres/100 km). Fiesta 1.6 diesel: constant 56 mph (90 km/h) 74.3 (3.8), constant 75 mph (120 km/h) 50.4 (5.6), urban cycle 56.5 (5.0). Escort Saloon 1.6 diesel: constant 56 mph (90 km/h) 70.6 (4.0), constant 75 mph (120 km/h) 48.7 (5.8), urban cycle 51.4 (5.5). Orion 1.6 diesel: constant 56 mph (90 km/h) 72.4 (3.9), constant 75 mph (120 km/h) 52.3 (5.4), urban cycle 51.4 (5.5). †Ford computed top speed, 1600cc diesel saloons; Fiesta 92 mph, Escort 91 mph, Orion 93 mph.

Ford cares about quality.



DIESELS 6

The performance and prospects for some of the major engine producers are reviewed here and on the next page

Rolls move wins new sales worldwide

PERKINS ENGINES, once called the level in the crown of the Massey-Ferguson farm equipment group, is beginning to show some sparkle again.

Its production volume was up 18 per cent last year, and its improved profitability kept Massey from incurring a fifth year of losses. Also, the Peterborough, England-based company has recently begun to recruit apprentices for the first time in over two years.

Perkins, one of the leading world manufacturers of diesel engines for off-highway vehicles and industrial equipment, lost a lot of its lustre in the late 1970s and early 1980s as the business of Britain's J. C. Bamford Excavators, JCB, buys about 8,000 engines a year.

Early last year, Massey backed Perkins in acquiring the 20m Rolls-Royce diesel engine business from Vickers. Rolls engines, which range from 200 hp to 1,200 hp and are used mainly in heavy trucks and

military vehicles, complement the Perkins range of 30 hp to 300 hp.

More than 80 per cent of Rolls' engines were sold in the UK, and Perkins, which has 4,000 sales and service outlets around the world, figured it could add significantly to the engines' export sales. Company officials say this has already proven the case, with significant new sales won in West Germany, Australia and the U.S.

Some observers have speculated that Perkins' move into bigger engines was a form of retaliation against Cummins' move with its new B and C series into the 50 hp to 250 hp area where Perkins is strong.

Perkins says it has no intention of trying to take on Cummins head-to-head in the U.S. company's stronghold, the North American truck market.

It wants to build on Rolls' strength in the U.K. truck and military market and develop sales for a variety of purposes, such as generating sets and boats, in most cases with its existing customers both in the UK and overseas. However, it is also taking great delight in displacing Cummins engines from a few large Massey-Ferguson four-wheel-drive tractors.

It has often been suggested that because of Massey's financial difficulties, Perkins has not been able to invest enough in recent years on updating its products. Again, the comparison with Cummins stands out, the American company having invested \$300m on developing new products and modernising others in the past nine years.

Perkins officials point out that a lot of Cummins' spending has gone into building new factories to produce its new engines. "Our product development spend has been about the same as theirs but it has been spread out over a longer period," Mr John Devaney, managing director, says. He claims that existing Perkins engines in the 50hp to 250hp range are very competitive with the new Cummins B and C series.

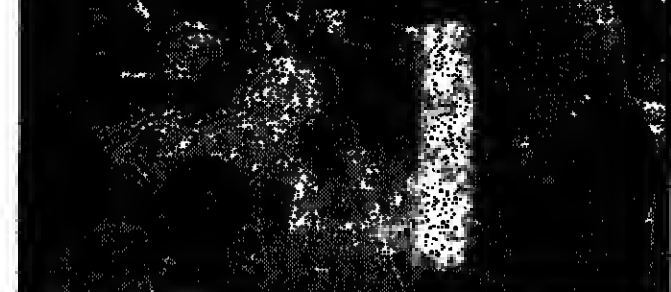
Perkins did develop a new series, called Q14, ranging from 160 to 240 hp, a couple of years ago, but found that in the recession customers were not willing to pay more for advanced combustion and fuel injection systems incorporated in it, and so it has not been put into production.

The company has also been spending heavily on improving its manufacturing facilities at Peterborough. Flexible automation has become a major part of the company's strategy for remaining competitive in its many markets. Given the excessive amount of competition in its range of engines and the lack of growth in most markets, the directors believe the keys to

success are being able to produce high-quality products as cheaply as possible and deliver them quickly.

In 1982, it installed a transfer line for cylinder heads, a 58m flexible machining system for balancers and a \$400,000 heat treatment line for crankshafts. Last year, it unveiled a £2.5m automated storage and retrieval system for components and a £1m robotised assembly line for cylinder heads.

Perkins and its many licensees around the world have held on to their leading positions in many equipment markets during the recession. The company claims an 11 per cent share of world markets other than cars and trucks in the 30 hp to 300 hp range, with large shares in farm equipment (15 per cent), fork lift trucks (30 per cent) and pleasure boats (14 per cent). About 40



Spraying paint on to a completed engine after assembly

per cent of its engines go to Massey.

Perkins has tried to enter the car market, one of the few diesel markets showing any growth, through joint ventures, but without much success so far. A \$322m venture with Chrysler to develop one of the U.S. company's petrol engines was cancelled only a few months after it was set up in 1982. Last year, a venture with Rover to develop the V8 Rover diesel was cancelled, apparently for lack of demand.

There remains a project with Austin Rover to produce a direct injection diesel version of Austin's "Q" series car engine, due to be launched late this year in the Maestro. Perkins says it is on schedule for its part of the project.

Ian Rodger

Very high level of self-sufficiency

KOMATSU is known worldwide as a manufacturer of earthmoving and construction equipment. Highly successful in its domestic market in Japan, it has developed a formidable reputation in its export markets, taking on the mighty Caterpillar and continuing to operate profitably through the difficult years of the early 1980s, when most of its competitors were busting to survive.

Founded in 1917, Komatsu is now a complex manufacturing group with a turnover in excess of \$3,000m and a very wide range of products.

A feature of Komatsu's manufacturing operations is the very high level of self-sufficiency. With its own foundry and forging facilities, its own manufacture of CNC machine tools, automated manufacturing systems and robots, Komatsu not only makes most of its own components but is able to maintain a high level of control over them, an achievement recognised in the Japan Quality Control Award in 1981.

Komatsu started production of its own diesel engines for bulldozers in 1947, but it was not until 1976 that Komatsu diesels were offered in generator and compressor sets, that the company first looked to applications outside earthmoving equipment. At the same time, engines were first offered to Japanese generator set manufacturers on an OEM basis.

As Caterpillar did before it, Komatsu discovered that it is hard to beat the earthmoving

and construction equipment business as a test bed for diesel engine development. In addition to durability (Komatsu engines are designed to operate for up to 12,000 hours before overhaul depending on size), the construction sector puts a premium on low fuel consumption, high torque, horsepower and low noise levels.

Komatsu's engine range stretches from 55hp for the smallest four-cylinder, 3.7-litre unit up to 1,500hp for the 46-litre V12. There are five series based on cylinder bores of 95, 105, 125, 140 and 170mm respectively. Komatsu claims each to be a world leader in its class for fuel economy.

Typical of Komatsu's recent products is the 11-litre, 125-hp series unit. This is an inline six-cylinder with direct injection and was developed for earthmoving equipment, but is also offered for generator sets, compressors, construction equipment, tractors and marine propulsion.

Fuel consumption of 146 g/bphr has been achieved at the rated power of 370hp. A feature of the engine is the advanced design of modular cast iron pistons which contributes to both the high fuel efficiency and low noise.

A high level of surface finish in the cylinder parts is achieved using Komatsu's KY process, which is also claimed to improve efficiency. The engine features individual cylinder heads of high-strength alloy cast iron which emphasises

the heavy-duty characteristics. Heads, blocks and pistons are all made at the Oyama Foundry which is the largest diesel engine foundry in Japan.

Komatsu produces about 40,000 engines each year at its Oyama plant. Flexible manufacturing systems have been introduced to enable a wide range of models to be manufactured at a much lower cost than could have been achieved with transfer machining lines which would need a minimum of 30,000 units per annum of each model.

Using its own machine tools, Komatsu combines relatively small numbers of FMS units with computerised quality control procedures and an automated robotics conveying system. Blockhead machining requires only two full-time workers.

In one flexible head machining line, three engine series can be accommodated. Twenty-one different machine tools are involved and the line can operate unattended for an eight-hour shift.

Komatsu is fully committed to product development, with about 1,500 of its total workforce of 18,000 and up to five per cent of its total revenue associated with research and development.

On the engine front it is working on a Rankine bottoming cycle, turbo-compounding and uncooled adiabatic engines and also on high pressure elec-

tronically-controlled direct injection.

Currently about 10 per cent of Komatsu's engine production is sold to OEM customers. Third party sales began in Japan but over the last five years Komatsu has been looking at the major consuming markets of the U.S. and Western Europe. An engine and component market development department has been set up in Tokyo to co-ordinate overseas marketing. The move into engine sales has been carefully paced and a great deal of market research has been undertaken.

Quality and performance, rather than price, have been emphasised although Komatsu's advanced manufacturing techniques are important in controlling costs. In 1983 the Komatsu American Corporation, established an engine and component marketing department in Chicago and the U.S. is clearly seen as the area of major opportunity.

Komatsu's first big success was to achieve an exclusive supply contract for engines from 100-1,500hp to the Onan Corporation, in competition with Cummins, Caterpillar, Detroit Diesel and Mitsubishi. Onan, which is a major American Corporation, established an engine and component marketing department in Chicago and the U.S. is clearly seen as the area of major opportunity.

In Europe, which is a tougher proposition, a similar engine and component marketing department is about to be set up. Komatsu's very strong network of construction equipment service outlets is a major benefit which gives the company ready-made facilities for supporting its engine sales.

Over the past five years, the same argument—if it is good enough for earthmovers, it is good enough for almost anything—has been applied to other Komatsu products. As a result, a wide range of heavy-duty axles, transmissions and hydraulics components are being offered to OEMs across the world with a proven record of quality and reliability.

In addition to its own equipment, Komatsu has strong links with the Cummins Engine Company dating back to 1962 when an agreement was concluded to manufacture engines under licence. Currently the N743 and N855 series are manufactured at Oyama at a rate of about 10,000 a year.

These are offered as options in Komatsu equipment and also in the Japanese OEM market by the joint subsidiary Komatsu-Cummins.

Komatsu also manufactures the cylinder heads, connecting rods and other components for Cummins K12 and K16 engines built in Daventry, UK, and for the 250 and 300 hp for the U.S.-built K18 unit.

In addition to manufacturing under licence, Komatsu purchases up to 300 K and 1710 series engines from Cummins each year for its large construction equipment.

Mike Smith

Mike Smith is director of the automotive and engine division at Planning Research Systems

Late car entry a 'world first'

AT THE TURIN Motor Show late last year, executives from Austin Rover had a highly embarrassing experience. A diesel version of the company's Maestro hatchback was being prepared for launch on one of the stands. The only trouble was that it was not Austin Rover's. It was being launched by FNM, an Italian company which had used its own engine.

Since the conversion was "unauthorised," Austin Rover at first insisted that the vehicle be removed from the show. In the end, a compromise was reached whereby the car was covered, the identifying hub caps removed—but a hole cut in the bonnet so that the car's diesel innards could be displayed.

It was embarrassing for Austin Rover because the UK company is going to be the last of the British-based "Big Three" carmakers to launch a diesel model into the volume car market—and by a lengthy time margin.

Vauxhall/Opel launched its diesel Cavaliers and Astras (using a West German-built diesel version of GM's "Family Two" engine) in 1982. Ford

Fiestas, Escorts and Orion were launched last spring with the 1.6-litre diesel engine which Ford now makes at Dagenham after a £140m investment (Dagenham also supplies Ford's Continental plants with the unit).

It will be next year before Austin Rover arrives in the market, which is the last of the originally envisaged under the collaboration deal with diesel specialists Perkins through which it is being produced.

Another minor source of embarrassment: the only diesel car that Austin Rover has in its range, the executive-sector Rover SD Turbodiesel, also uses an engine provided by an Italian diesel manufacturer—VM.

That deal is an official one; the car was launched over two years ago to tap the growing diesel market on the Continent as petrol prices and tax regimes have become more punitive for larger cars.

But it was supposed originally to have been a stop-gap, as the Rover would sensibly have used a dieselised version of the petrol-driven Rover V8 which Freight Rover was working on, also with Perkins—the "Iceberg" project.

In fact, though neither side has ever officially admitted it, work on the project was left uncompleted last year.

One last bit of embarrassment: the Perkins-Austin Rover diesel was originally scheduled to appear this spring. And at the Birmingham Motor Show in October there was a flurry when a Perkins executive was reported to have said that Perkins would market the engine itself unless Austin Rover got a move on with its side of the project.

It was all a misunderstanding. Since Austin Rover will be providing the bulk of the compo-

nents, Perkins could hardly have gone ahead on its own.

All these minor incidents, however, should be more than offset when the diesel Maestro, Montego saloon, and possibly XX executive car—being developed with Honda—make their appearance.

This is because Perkins and Austin Rover believe they will be chalking up a "world first" in launching a direct injection diesel for a car.

Ford did launch a high-speed, directly injected diesel in its Transit van last year, but it is, after all, for a commercial and Ford has given no indication that the 2.5 litre will be used in its cars range.

The advantages of direct injection over indirectly injected diesels are that fuel economy should be at least 15 per cent better, the fuel burned more cleanly and thus with fewer emissions, and starting made easier.

Engineering sources close to Austin Rover suggest, however, that there should be a performance benefit too. In turbo-charged form the diesel, which is based on the Longbridge-built "O" series engine, is said to be producing nearly 100 hp from its 2 litres—well above the current norm.

At the time the deal was announced in 1983, Mr Harold Musgrove, Austin Rover chairman, said cars fitted with the diesel should be capable of averaging 80 miles per gallon.

With it fitted to its medium-sized volume cars, and its recently-launched Maestro van, Austin Rover hopes to win a sizeable part of a market which

is taking off rapidly in the UK, albeit from a very small base.

Mr Stuart Taylor, chairman of Ford's British division, predicts that diesels could be taking 10 per cent of the total market by the end of the decade. One consulting group specialising in engines, Planning Research and Systems, suggests the penetration by then could be substantially higher.

What Austin Rover will be looking to see—and something which is being watched by the entire commercial vehicle industry—is whether the Government might decide to end its neutral stance on diesel fuel pricing once Austin Rover Group (ARG) is in the market.

There is little price advantage for diesel in the UK on a per-gallon basis at the moment—in contrast to Italy, where it costs less than half the price of petrol—but as an energy efficiency measure, the opening of a price gap on the fuel could accelerate diesel car numbers significantly.

BL's commercial vehicles arm, Leyland Vehicles, had to retrench from one planned area of truck diesel production last year. It had been collaborating with Cummins on development of a B series diesel, for fitting to trucks of 6.5 to 16 tons, which would have been produced by Leyland licence at its Bathgate plant in Scotland.

However, the very heavily depressed nature of truck markets and cash problems of the loss-making Leyland has led it to announce the closure of Bathgate next year. So Cummins is investing £12m to produce the engine itself at Darlington in 56-180 bhp forms. The units should go on sale in 1986-87, and may be bought in by LV.

John Griffiths

Liébherr In-house output begins

THE LIÉBHERR construction equipment and engineering group recently launched a new operation—the manufacture of its own diesel engines. At a time of surplus capacity in many other companies' diesel engine plants, Liébherr has embarked on some in-house production of its own range of engines.

The move, initially on a relatively small scale, is nevertheless significant. It arises from Liébherr's efforts to underpin its construction equipment technology in the face of intense competition in the industry.

The Liébherr venture has come while existing diesel engine makers—outside the passenger car field—have been feeling the effects of recession in a variety of important markets in West Germany and elsewhere. Many engine makers, however, have been successfully grappling with this challenge, arising from weaknesses in such markets as construction machinery, agricultural equipment and shipbuilding.

From its West German origins, the Liébherr group has grown into a wide-ranging international business, with the threads being drawn together in a newly-formed holding company based in Switzerland.

The group, founded and headed by Herr Hans Liébherr, reported consolidated revenue of DM 2,494 (\$750m) in 1983, primarily from construction machinery but also from refrigeration, machine tools, aviation technology and other engineering work.

The company's other major new project is a series of engines ranging from 50 to 250 horsepower, the so-called B and C series. It was developed in a \$350m joint venture with J. I. Case, the U.S.-based farm and construction equipment maker, and represented for Cummins.

The first attempt to penetrate the large and highly-competitive business of supplying engines to makers of medium-sized industrial equipment, such as compressors and excavators, as well as light trucks and vans.

The first engines in the series went into production in the U.S. late in 1983 on a limited basis, but Liébherr would like to convince many of them that their trucks would be more competitive if they had modern Cummins engines in them.

Plans for production overseas originally centred on a joint venture with Leyland of British origin, which would assemble engines at its Bathgate plant for both its own and Cummins' needs. However, Ley-

land decided last spring to close the Bathgate plant, whereupon Cummins began to consider assembling B and C engines at one of its three UK plants.

Within weeks, Case said it would prefer to buy B and C engines from Cummins rather than make them at its Bathgate plant, and so Cummins decided to go ahead with a \$12m investment to re-equip its Darlington plant for the job.

The other large boost for the B and C series came in November when Teuneco, Case's parent company, decided to buy the farm equipment business of International Harvester, making some 40,000 tractors and

combining harvesters a year, and Case will gradually convert the plant to accept the B and C series engines.

At various times in its history, Cummins has felt vulnerable because of its independence and its high dependence on the U.S. market. It has been particularly nervous in the early 1980s when three integrated European truck-makers, Renault, Daimler-Benz and Volvo, established "each-heads in the U.S." through acquisitions.

However, the company is now feeling highly confident. It believes its heavy investments in developing new engines and modernising others in the past few years have put it in a stronger competitive position in its traditional market and will help it become more successful in others.

Its great hope remains to become the main engine supplier to a significant European truck builder. European truck builders tend to make their own engines, and Cummins has been trying for years to convince many of them that their trucks would be more competitive if they had modern Cummins engines in them.

The boost given by the 10 litre B and C series engines should help the company's marketing efforts.

Ian Rodger

Earnings from U.S. sales

CUMMINS ENGINE, the largest independent diesel engine maker in the world, is beginning to see the rewards of nine years of heavy investment and restructuring of its activities.

Its revenues surged in 1984 on the strength of the U.S. heavy duty truck market, where it makes about a third of its total sales. The company's total sales probably reached \$2.5bn, up some 40 per cent from the depressed 1983 level.

Net earnings were even more rapidly, probably exceeding \$170m compared with only \$50m in 1983, thanks to the company's substantial cost-cutting programme of the early 1980s.

The payoff from major investments in new engines began to appear in 1984. The most important in the company's 10-litre engine, introduced in 1982 partly to strengthen the lower end of the company's truck engine range, and partly to appear to European truck builders whose products tend to be slightly lighter than those of U.S. builders.

It is obvious already that both goals are being achieved. The U.S. heavy truck engine market has risen to 60 per cent last year from under 50 per cent in 1980. In the UK, Cummins' share of the heavy truck market has grown even faster since the introduction of the 10 litre.

In the 29 ton-plus eight-wheel rigid class, its share has doubled from 7.2 per cent in 1982 to 14.1 per cent last year. The 10-litre has also been adopted by four bus manufacturers.

The company's other major new project is a series of engines ranging from 50 to 250 horsepower, the so-called B and C series. It was developed in a \$350m joint venture with J. I. Case, the U.S.-based farm and construction equipment maker, and represented for Cummins.

The first attempt to penetrate the large and highly-competitive business of supplying engines to makers of medium-sized industrial equipment, such as compressors and excavators, as well as light trucks and vans.

The first engines in the series went into production in the U.S. late in 1983 on a limited basis, but Liébherr would like to convince many of them that their trucks would be more competitive if they had modern Cummins engines in them.

Plans for production overseas originally centred on a joint venture with Leyland of British origin, which would assemble engines at its Bathgate plant for both its own and Cummins' needs. However, Ley-

land decided last spring to close the Bathgate plant, whereupon Cummins began to consider assembling B and C engines at one of its three UK plants.

Within weeks, Case said it would prefer to buy B and C engines from Cummins rather than make them at its Bathgate plant, and so Cummins decided to go ahead with a \$12m investment to re-equip its Darlington plant for the job.

The other large boost for the B and C series came in November when Teuneco, Case's parent company, decided to buy the farm equipment business of International Harvester, making some 40,000 tractors and

combining harvesters a year, and Case will gradually convert the plant to accept the B and C series engines.

At various times in its history, Cummins has felt vulnerable because of its independence and its high dependence on the U.S. market. It has been particularly nervous in the early 1980s when three integrated European truck-makers, Renault, Daimler-Benz and Volvo, established "each-heads in the U.S." through acquisitions.

However, the company is now feeling highly confident. It believes its heavy investments in developing new engines and modernising others in the past few years have put it in a stronger competitive position in its traditional market and will help it become more successful in others.

Its great hope remains to become the main engine supplier to a significant European truck builder. European truck builders tend to make their own engines, and Cummins has been trying for years to convince many of them that their trucks would be more competitive if they had modern Cummins engines in them.

The boost given by the 10 litre B and C series engines should help the company's marketing efforts.

Ian Rodger

Facing wrath of consumers

ACCORDING to some of its critics, General Motors, the world's largest automobile producer, has almost single-handedly destroyed the burgeoning market for diesel cars in the U.S.

Sales of GM cars with diesels have crashed following the publicity given to problems with the 5.7 litre V8 diesel engine built by its Oldsmobile division and installed in Cadillac, Chevrolet, Pontiac, Buick as well as Oldsmobile models from 1978 to 1981.

There was a general outcry and GM recently settled in a New York Federal court for \$22.3m a legal action brought on behalf of 450,000 owners of cars and light trucks which were built between 1978 and 1981.

The critics accused GM of hastily converting a V8 petrol engine to meet a sudden demand for diesels rather than designing diesels engine from the ground up. They also claimed a long list of defects appeared: faulty crankshafts, failed fuel-injection systems, bad filter mechanisms, blown head gaskets and cracked engine blocks.

GM's diesel engine problems do not stop with the Oldsmobile V8. The company's Detroit Diesel Allison subsidiary, responsible for commercial vehicle and industrial power units, has also suffered a substantial slide in market share in the U.S. following problems with a mainstream product, the so-called Silver 82 diesel engine.

DDA once accounted for 28 to 30 per cent of the engines used in trucks in the U.S. market. But its production is now less than half that level because the haulage industry is absolutely unimpressed if an engine gives trouble in any way, as was the case with some of the 82 series diesels.

DDA is now part of GM's "world truck and bus division" and the executive vice-president in charge, Mr Don Atwood, says the company is developing a new range of engines for launch in the next year or so.

He claims the new diesels will set new, high standards for the industry in terms of fuel economy and reliability for use in heavy trucks and for some off-road work.

GM's UK-based Bedford truck business also suffered a major setback in 1983. But this had nothing to do with product problems. Some of Bedford's important export markets went sour because they could not raise the foreign currency to pay for commercial vehicle imports.

Bedford's output of truck diesel engines fell from 16,200 in 1982, already a depressed level, to 15,000.

Meanwhile, output of cars and vans using diesel engines produced by GM's West German subsidiary, Opel, has dropped from 125,000 in 1982 to about 105,000. In some European countries diesel fuel did not look such a bargain as previously, so demand for diesel cars eased back.

Opel's total diesel engine output—it produces a 1.6 litre unit at Küssnacht and a 2.3 litre turbo-diesel at Rüsselsheim—was 7 to 10 per cent above Opel diesel van and car sales because of replacement demand and policies sold under the Vauxhall badge by GM in Britain.

GM has decided to halve the diesel capacity and will spend

\$185m to re-equip half the Oldsmobile plant to produce a new four-cylinder petrol. Genuine diesel. And the company said recently it will stop supplying the 5.7 litre and 6.3 litre diesels for cars from next autumn.

GM's diesel engine problems do not stop with the Oldsmobile V8. The company's Detroit Diesel Allison subsidiary, responsible for commercial vehicle and industrial power units, has also suffered a substantial slide in market share in the U.S. following problems with a mainstream product, the so-called Silver 82 diesel engine.

DDA once accounted for 28 to 30 per cent of the engines used in trucks in the U.S. market. But its production is now less than half that level because the haulage industry is absolutely unimpressed if an engine gives trouble in any way, as was the case with some of the 82 series diesels.

DDA is now part of GM's "world truck and bus division" and the executive vice-president in charge, Mr Don Atwood, says the company is developing a new range of engines for launch in the next year or so.

He claims the new diesels will set new, high standards for the industry in terms of fuel economy and reliability for use in heavy trucks and for some off-road work.

GM's UK-based Bedford truck business also suffered a major setback in 1983. But this had nothing to do with product problems. Some of Bedford's important export markets went sour because they could not raise the foreign currency to pay for commercial vehicle imports.

Bedford's output of truck diesel engines fell from 16,200 in 1982, already a depressed level, to 15,000.

Meanwhile, output of cars and vans using diesel engines produced by GM's West German subsidiary, Opel, has dropped from 125,000 in 1982 to about 105,000. In some European countries diesel fuel did not look such a bargain as previously, so demand for diesel cars eased back.

Opel's total diesel engine output—it produces a 1.6 litre unit at Küssnacht and a 2.3 litre turbo-diesel at Rüsselsheim—was 7 to 10 per cent above Opel diesel van and car sales because of replacement demand and policies sold under the Vauxhall badge by GM in Britain.

GM has decided to halve the diesel capacity and will spend

Kenneth Gooding

Europe's Leading Diesel Engine Market Research and Management Consultancy

Write for a free prospectus to:

AUTOMOTIVE RESEARCH AND MANAGEMENT CONSULTANTS LTD.
LYNTO HOUSE
7-12 TAVISTOCK SQUARE
LONDON WC8 9QJ
ENGLAND
TEL: 01-388 3191
TELEX: 21328
FAX: 01-388 4682
A Member of the BJA Research Partners Group

SOME OF OUR SATISFIED CUSTOMERS
B&W-MAN · BHW · BMW · BMW MOTOREN · B&W
BER · COLMAN · BAZAN · BENDIX · BIRMD · OJA
LCAS · BERGENS · BERNARD MOTORS · BOFO
IS · KILSTA · BOLNES · BOMBARDIER · BORG-WAR
NER · ROBERT BOSCH · BRIGGS & STRATTON · B
TISH ALCAN · BRITISH LEYLAND · BRONS INDUS
TRIE · BROWN BOVERI · JOHN

DIESELS 7

Strong move into car market

FORD WAS responsible for two significant developments in the diesel market last year. In April, it launched the first of its Fiesta, Escort and Orion models to be fitted with its new 1.6-litre diesel engine, the subject of a \$140m investment at Dagenham.

The UK engine plant, output of which is already being expanded from 150,000 to 200,000 units a year, is the sole source of supply for all Ford's Continental factories building the diesel cars.

The 1.6 engine represents Ford's first substantial move into the car diesel market in Europe. Ford offers diesel versions of the larger Sierra and Granada models, but these use engines bought in from Peugeot, and have been a relatively marginal element in Ford's total sales.

Already the impact of the 1.6-litre unit in one important market, the UK, has been substantial. Ford, despite coming under increasing pressure from Vauxhall/Opel and BL, remains the clear new car market leader, with a share of about 27 per cent. So it was obvious that if any single manufacturer was going to act as the catalyst for injecting real life into a UK diesel market which has been extremely slow to develop compared with most Continental markets, it would be Ford.

Already, the various Ford models have become the best selling diesel cars in the UK, helped by various optimistic

appraisals by large fleet operators of the likely financial savings to be achieved by running diesel rather than petrol-powered cars. (One recent report by Hertz concluded that some models could save operators up to \$2,000 per car over four years and 100,000 miles.)

But Ford reckons that its most popular application of all will be in car-derived vans (namely the Escort and Fiesta) in market share, if not necessarily unit, terms.

It has good reason to believe

that this will be the case. It is provided by General Motors subsidiary, Bedford, which introduced a diesel-engined version of the car-derived Astra van well ahead of Ford, in 1982. The Astra van sales have quickly shot to more than 45 per cent of the total.

Ford's other major diesel development has been in purpose-built, medium vans. Ford's Transit, better known as the biggest-selling single commercial vehicle in Europe, began to be fitted last year with an optional 2.5-litre diesel which Ford could claim to be a "world first" in that it was directly injected.

The advantages of direct

injection are clear: they are 15-20 per cent more fuel-efficient, start more easily, burn with fewer emissions and can be more powerful than conventional, indirectly-injected engines (where the fuel and air are pre-mixed before entering the combustion chamber).

They are not new in heavy truck applications, where large capacity, low-revving and turbo-charged engines are used. But direct injection units have proved extremely difficult to engineer for light commercial and car use, where considerably higher revs are needed and where noise suppression is important.

The new diesel cost Ford \$34m to develop, plus another \$124m to modernise and tool up the Dagenham diesels plant to produce it.

The project took five years and involved 700,000 kilometres of durability trials. A four-cylinder unit, it is similar in capacity and configuration to the old 2.4-litre Vauxhall unit which it replaces, although only two parts—the pushrods and a cam cover plate—are carried over.

Depending on model, Ford claims a 20-24 per cent improvement in fuel economy, better on-road performance thanks to marginally higher brakehorsepower and torque, a 50 per cent increase in engine life (to 160,000 kms) before major overhaul, and a 30 per cent reduction in routine service costs.



Ford's new 2.5 litre direct-injection unit for the Transit van cost \$34m to develop

litter Cummins lightweight truck diesel for its heavier Cargo models, in place of a Deutz air-cooled unit.

The severe setback in the North American market for car diesels, partly due to fears of escalating fuel prices not having been realised (partly, too, due to the disappointing performance of some domestically-produced diesel engines), has not totally discouraged Ford U.S. But in seeking to satisfy demand for reasonably economical larger cars, it has drawn

on BMW to provide a turbo-diesel for Lincoln Continental and MK 7 cars, the BMW diesel being one of the few with enough power (about 115 bhp) not to compromise performance too seriously.

Meanwhile, Ford has not been inactive on the industrial diesels front. Recently, it began production in the U.S. of a range of six-cylinder, 6.6 litre units in naturally-aspirated and turbo-charged forms.

John Griffiths

Exploring uses of robots

THE USES seem almost endless, ranging from the mundane to the exotic. In 150 countries, R.A. Lister diesel engines can be found on fishing boats and construction sites, in lighthouses and paddy fields—in fact anywhere that requires cheap, efficient, and reliable power.

Lister, based in Dursley, Gloucestershire, has manufactured a total of more than 21m engines. It has invested heavily in modern computerised design and manufacturing techniques, and is also exploring how robots can be used to speed up and streamline output.

But while trying to boost productivity and bring down costs further, it is having to struggle in many of its markets. With many world economies sluggish, to say the least, competition is tough, notably from Japanese manufacturers such as Kubota, Mitsubishi, and Yanmar.

West German and Italian manufacturers are also in the fray. In the Far East, not surprisingly, the Japanese are hard to edge out. In the last few years, though, they have also been moving into the U.S. and the Middle East. To get market share, they are often prepared to price some 10 to 15 per cent lower than prevailing levels.



Even so, Lister, with a significant share of the world market in non-automotive engines up to 300 bhp, is fighting hard to keep its place in the industry. In the UK, its share is about 60 per cent. It sells 100,000 engines a year and over 80 per cent of its British output is exported.

In the agriculture, construction, oil exploration and other industries, Lister's dark green engines have a high reputation. Ranging from single-cylinder engines of 2.5 bhp up to turbo-charged six-cylinder units ("big sizes"), of 300 bhp, they are built to run in climatic extremes as low as -40 deg C and as high as +52 deg C.

There are more than 1,000 Lister companies, distributors and dealers around the world, in some remote parts, with specialised uses in navigation or ... telecommunications, engines may run non-stop for a year at a time—equivalent to half a million miles for a vehicle travelling at 50 miles an hour.

Lister has invested more than \$20m in the past five years and is still spending at the rate of several millions a year. It is part of the Hawker Siddeley Group, which also owns the Miraflores Blackstone heavy duty engine company and Potters at the small end of the range.

Lister is mainly a maker of air-cooled engines, though it also produces water-cooled ones, especially for marine and agricultural uses. Just over a year ago, it introduced its new Series T range of two and three-cylinder engines (12-45 bhp), which are smaller, lighter and more powerful than those in the previous ST range.

The T range gives up to 9 per cent more power than the earlier engines, but is 9 per cent more economical on fuel. Through computer-aided design and manufacturing—it uses IBM's CADAM system—Lister has simplified and improved its engines. There are 12 per cent fewer components and the engines have external fuel-injection, fewer joints, and no internal oil pipes.

Eventually, Lister hopes through use of CADAM to save up to 40 per cent on the time needed to design and make a new engine. Bore has also been increased heavily on its four-cylinder Dursley, now one of Europe's most modern. As well as the UK, where there is also a major plant at Swindon, The T range gives up to 5 Lister manufactures in the U.S., Mexico, Colombia, Venezuela, South Africa, and Morocco.

In coming years, Lister hopes to cut its manufacturing costs by between 5 and 12 per cent; its engines sell for between \$450 and around \$4,000. It has also been looking for possible sites for a new plant, such as Indonesia or India, both markets where it would like greater penetration.

Andrew Fisher

Leading maker faces decline in sales

NISSAN is one of the world's largest vehicle producers, ranking third in 1983 behind General Motors and Toyota. In Japan, it ranks second behind Toyota, but is the leading producer of diesel cars and its associate Nissan Diesel is the leader in heavy truck production.

Nissan Motors was the first Japanese car manufacturer to move into volume production of diesel cars and also the first to export them. The development of this position is linked with its association with Nissan Diesel.

Nissan Diesel originated as Nissan Diesel Industries in 1955, manufacturing truck engines under licence from Krupp in West Germany. It became the Nissan Diesel Motor Company in 1960. Currently, Nissan Diesel owns 46 per cent of Nissan's shares and is a major customer for its output.

Nissan Diesel produces diesel engines in the range 40-500 hp, together with light, medium and heavy trucks and buses. In

1983 a total of 34,010 trucks of over 4,000 kg were produced of which 22,440 were over 7,000 kg. Nissan Diesel achieved a 22 per cent share of the over 7,000 kg domestic market in 1983.

A total of 14,220 buses were produced which amounted to 70 per cent of total Japanese production of diesel buses. In addition to these, Nissan Diesel produced over 46,000 light commercial vehicles for Nissan Motors.

Nissan Diesel produces seven series of engines for automotive, industrial and marine applications, ranging from 1.8 to 18 litres. In 1983 a total of 162,000 units were produced, of which 101,000 were sold to original equipment manufacturers (OEMs) of whom by far the largest is Nissan Motors.

Of the 162,000 units, the 30-120 hp SD and ED series accounted for 124,000, the medium-size FD, ND, PD and PE series for 28,000 and the 300-500 hp RD and RE series for 9,500 units. Automotive applications took 124,000 units,

industrial 11,500 units and marine 440 units.

Over the past three years, Nissan Diesel's sales revenue has fallen by 9 per cent, largely as a result of declines in engine and large vehicle sales. Net income after taxes has fallen steadily from ¥3,108m (\$12.2m) in 1979 to ¥1,038m in 1983. Operating income in 1983 showed a loss of ¥1,000m before tax and extraordinary items.

Until quite recently, Nissan Diesel supplied all the diesel engines used by Nissan Motors including the early diesel versions of the Cedric and Gloria cars.

The use of what were essentially small truck diesels in passenger cars was widespread in Europe until the mid 1970s but the Japanese continued this practice for some years after this. Eventually, Nissan Motors decided that the Nissan Diesel models were no longer acceptable for use in passenger cars and took the decision to manufacture its car diesel units in

house.

At this stage it was faced, as are all passenger car manufacturers, with the fundamental decision whether to design a diesel engine from scratch, or whether to modify an existing gasoline engine.

Most manufacturers take the second course which has the benefits of lower investment costs and the opportunity of machining both gasoline and diesel engines on the same transfer line which offers great flexibility in meeting variations in demand for diesel and gasoline models.

Inevitably, there are compromises in converting gasoline units and some manufacturers, notably, Daimler-Benz, and Toyota, have chosen to develop unique diesel designs. Nissan



At 2,792 cc it has an output of 91 hp (115) at 4,600 rpm, and an excellent reputation as a smooth, quiet unit which from the driver's point of view is virtually indistinguishable from a petrol model.

In 1981, the four-cylinder LD 20 unit was introduced for the Laurel and Skyline cars and in 1983 the first of Nissan's "new generation" models was launched. Based on the CA 20 gasoline engine, the CD 17 is a high-performance lightweight transverse four-cylinder unit for front-wheel drive cars.

With a rated maximum of

5,000 rpm this unit is the highest-revving production diesel and has a correspondingly high specific power output.

Nissan Motors has capacity for 300,000 diesel engines per annum and is currently producing about 250,000. There are no plans for new capacity at present. Although Nissan Motors is a truly multi-national producer with manufacturing or assembly facilities in 20 countries (including the U.S., Spain, Italy and soon the UK), there is no overseas diesel production. However, Nissan Diesel has opened a plant in Texas.

In addition to cars, Nissan Motors manufactures forklift trucks and offers its engines for industrial and marine applications through OEMs. In recent years, Nissan Motors has been actively seeking to develop OEM engine sales to fork lift truck, generator set, construction and marine equipment manufacturers both in Europe and the U.S.

Mike Smith

The Delco Freedom Battery: Made maintenance-free. And made in Europe.



This is the automotive battery that's built with a completely new technology—with wrought lead calcium grids instead of the conventional type which is cast from lead antimony. It's not only much more durable, but it practically eliminates gassing and water loss. It never needs servicing or periodic checking.

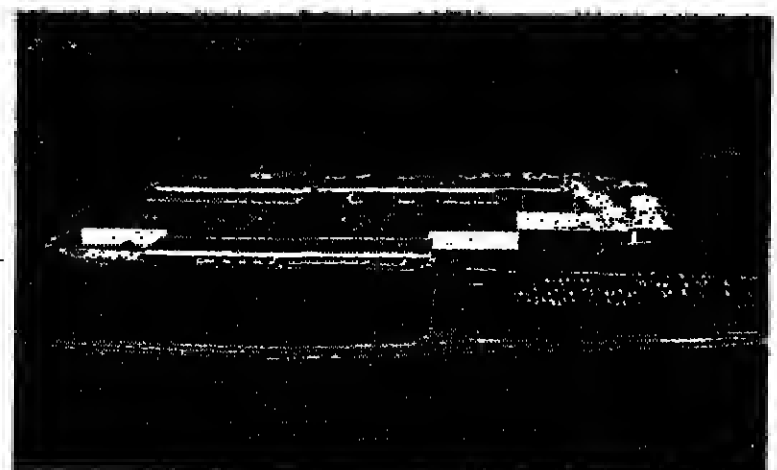
Never add water
You never add water to the Freedom Battery. The top is heat-sealed on. And there's a lifetime supply of electrolyte sealed in.

Easy handling
Since dealers don't have to handle acid, there is no electrolyte contamination. No improper activation. The terminals and case stay cleaner than those of conventional batteries. And Freedom is lightweight, too.

Location flexibility
The Freedom Battery does not have to be in the front of the engine compartment. So car designers have freedom to choose its location.

European manufactured
Best of all, it's built in Europe for the cars of Europe.

It's the Delco Freedom Automotive power source from Delco Remy, Division of General Motors, Milton Keynes, England; Russelsheim, W. Germany; Gennevilliers, France; Milan, Italy. A world leader in automotive electrical systems since 1896.



Our factory in Sarreguemines, France, is the world's newest and most modern automotive battery facility.



A world leader in automotive electrical systems.

THE WORLD'S ONLY DIESEL WITH 51 PLUGS.



No, Vauxhall haven't come up with a startling new form of car design.

Although 51 motoring journalists from across Europe might well disagree with us.

For they were the jury that recently voted the new Vauxhall Astra 'Car of the Year 1985'.

All things considered, this sudden rush of enthusiasm is entirely forgivable.

The Astra, after all, does possess the finest aerodynamics in its class (Cd 0.32, for the record).

It offers even more interior space than its best-selling rival.

Whilst its servicing times over 36,000 miles are shorter than any other car of its kind on the road.

Now the 'Car of the Year 1985' is available in a luxuriously appointed diesel version.

Forget the hackneyed comparisons to the London taxi cab.

Beneath the bonnet, there's a smooth-revving 1.6 overhead cam unit that you could easily mistake for one of its petrol-driven cousins.

Particularly when you discover it can achieve a top speed of 94 mph.

Indeed, 'What Car?' felt moved to declare "...at 60 mph the engine is all but inaudible...it pulls without protest even when running at high speeds."

Despite its advanced design, the latest Astra still enjoys all the traditional advantages of diesel power.

The engine is easy to maintain and immensely durable.

It'll return over 60 mpg at 56 mph.

And every time you fill up, you can enjoy the privilege of paying less per gallon than anyone else on the forecourt.

To test drive the new Astra diesel, in either its hatchback or estate versions, contact your local Vauxhall-Opel dealer now.

VAUXHALL ASTRA. 
Remember, we got here first.

ALL FIGURES REFER TO ASTRA DIESEL HATCHBACK. QUOTE FROM WHAT CAR? FEB 1984. MANUFACTURER'S PERFORMANCE FIGURE. DOT FUEL CONSUMPTION TESTS MPG (LITRES/100 KM) FOR ASTRA 1600 D HATCH (4-M): CONSTANT 56 MPH 60.1 (4.7); URBAN CYCLE 39.8 (7.1); CONSTANT 75 MPH 42.0 (6.7). 'CAR OF THE YEAR' IS ORGANISED BY TELEGRAPH SUNDAY MAGAZINE, QUATTRORUOTE, AUTOVISIE, L'EQUIPE, STERN AND VI BILAGARE.

Indian
says he
passed
secrets

A top Delhi businessman...
...he had been...
...and political...
...in France. Fast...
...in an operation...
...for 25 years.

Solidarity warning
A leading Solidarity...
...has warned...
...the...
...for Poland...
...any drop in the...
...Page 10

Nuclear protest
The German...
...campaign...
...country's first...
...at Wackersdorf...
...each brother...
...solidarity work...
...six months...
...Page 2

Intelligence review
The US Government...
...its defence...
...all New Zealand...
...country's refusal...
...American warship

Gibraltar poll
Gibraltar's population...
...opposed to any...
...emergency in...
...and Spain start...
...according to...
...Page 2

Swiss blockade
Swiss truck drivers...
...crossings with...
...Germany, Austria...
...trading commercial...
...struck.

Yugoslavs jailed
Three Yugoslav...
...pleaded for...
...years after...
...spreading propaganda...
...size. Page 2

Manila protest
More than 15...
...when Philippine...
...squad barked...
...pitched battle...
...of stone-throwing...
...in Manila.

Mengele mock
Jewish twins...
...and...
...as experiment...
...and concentration...
...of Mengele...
...mock trial in...
...document the...
...experiments.

Pope's peace
Pope John Paul...
...guerrillas of...
...Luzon group to...
...are.

Israel killed
Israeli army...
...the Palestinian...
...died in Israeli...
...of D. Birsh...
...north of...
...the occupied West Bank.

Nato forces
U.S. President...
...Gen. Bernard...
...two-year term...
...of the Nato forces.

Europe...
Companies...
America...
Companies...
Overseas...
Companies...
World Trade...
Britain...
Companies

Agriculture...
...Reviews...
...World...
...Commodities...
...Currencies